

CARGO COMMITTEE

The Cargo Committee shall act as advisor to the Board of Governors, the Director General, IATA management and other relevant IATA bodies on all air cargo industry policy issues and develop, enhance and prioritize policies/guidelines/positions/action plans to resolve such issues. Areas of activity include:

- (i) Agent / carrier relations
- (ii) Cargo technology and automation
- (iii) Cargo handling
- (iv) Cargo trade facilitation
- (v) Cargo-related regulatory development
- (vi) Cargo Distribution/CASS

In addition to the meeting attendance requirements set forth in Section II (11) of the Rules and Regulations of the Industry Committees, membership on the Cargo Committee shall be terminated if a member fails to attend more than one of the two scheduled Cargo Committee meetings and two Cargo Committee Conference calls in a given calendar year.

Membership

Air Canada	Tim Strauss
AirBridgeCargo Airlines	Tatyana Arslanova
All Nippon Airways	Toshiaki Toyama
American Airlines	Rick Elieson
Atlas Air	Michael Steen
Avianca	Andres Osorio
British Airways	Lynne Embleton
China Airlines	Eddy Liu
Emirates	Nabil Sultan
Ethiopian Airlines	Fitsum Abady
Jet Airways	Pradeep Kumar Kuttikkat
KLM	Marcel de Nooijer
Korean Air	Sam Sug Noh
Lufthansa Cargo	Peter Gerber
Qatar Airways	Ulrich Ogiermann
Royal Air Maroc	Amine Elfarissi
Saudi Arabian Airlines	Nabil Khojah
SIA Cargo	Yau Seng Chin
United Airlines	Jan Krems

September 2017

ENVIRONMENT COMMITTEE

The Environment Committee shall act as advisor to the Board of Governors, the Director General, and other relevant IATA bodies on environmental matters and act as the focal point in IATA on environmental issues. Specifically, the Environment Committee shall:

- (i) Monitor, assess and respond to environmental developments, policies and regulations of concern to IATA Member airlines
- (ii) Develop and recommend common industry positions on environmental issues
- (iii) Advise and, as necessary, implement strategies to promote IATA positions with regulatory bodies and stakeholders
- (iv) Develop and adopt non-binding best practices on environmental issues.

Membership

Air Canada	Teresa Ehman
AirBridgeCargo Airlines	Denis Maximovich
All Nippon Airways	Hitoshi Kamimura
British Airways	Jonathon Counsell
China Southern Airlines	Zhang Lin
Delta Air Lines	Christine Boucher
Emirates	Shannon Scott
Etihad Airways	Linden Coppel
Finnair	Kati Ihamaki
JetBlue	Sophia Mendelsohn
Kenya Airways	Linda Itindi
Lufthansa	Karlheinz Haag
Qatar Airways	Iain Groark
SAS	Lars Andersen Resare
SIA	Charles Seah Wee Sih
TAP Portugal	Maria Joao Calha
United Airlines	Angela Foster-Rice
Virgin Australia	Robert Wood
VRG Linhas Aéreas S.A.-Grupo GOL	Pedro Rodrigues Scorza

September 2017

FINANCIAL COMMITTEE

The Financial Committee shall act as advisor to the Board of Governors, the Director General, and other relevant IATA bodies on IATA's industry financial services and activities connected with international air transport. The Financial Committee shall advise IATA management on development of industry financial positions, IATA priorities, strategy, objectives, and policy implementation for industry financial matters, and promote campaigning, particularly in the following areas:

- (i) Industry Financial Strategy: Industry challenges and trends impacting the airline financial community
- (ii) Industry Financial Services and Settlement Systems
 - IATA Settlement Systems (ISS)
 - IATA Clearing House
 - IATA Currency Clearance Service
 - Credit Card sales processing and
 - New Financial Services
 - Members fund risk management
- (iii) Industry Financial Standards and Services that support airlines' financial processes
 - Industry Revenue and Financial Accounting procedures,
 - Interline and electronic billing services (and innovations in these areas)
- (iv) Industry External Charges and Cost Management
 - Industry Taxation
 - Aircraft Financing
 - Airport and ANSP Charges
 - Commercial Fuel Trade
 - Industry productivity enhancements
- (v) Industry risk management
 - Integrated Risk Management for airlines
 - Industry Insurance issues

Membership

Air China	Feng XIAO
Air Namibia	Saima Ntinda
British Airways	Steve Gunning
Cathay Pacific	Martin Murray
Copa Airlines	Jose Montero
EL AL	Dganit Palti
Emirates	Michael Doersam
Finnair	Pekka Vahahyppa
Gulf Air	Sahar Ataei
JetBlue	Steve Priest
KLM	Erik Swelheim
Korean Air	Eun Yong Ha
LATAM Airlines Group	Ramiro Alfonsin Balza
Lufthansa	Martin Steuernagel
Qatar Airways	Francois Oberholzer
Royal Air Maroc	Yassine Berrada
Singapore Airlines	Stephen Barnes
Turkish Airlines Inc.	Aysegul Denli
UPS Airlines	Mark McCloud

August 2017

INDUSTRY AFFAIRS COMMITTEE

The Industry Affairs Committee shall act as advisor to the Board of Governors, the Director General, and other relevant IATA bodies on all industry affairs and aeropolitical matters connected with international air transport.

The Industry Affairs Committee shall develop industry positions, supervise policy implementation, and promote campaigning, particularly in the following areas:

- (i) Customer service, including passenger and airport services
- (ii) Facilitation
- (iii) Governmental, intergovernmental and other air transport policy
- (iv) Distribution
- (v) Slots and related Infrastructure issues
- (vi) Multilateral interlining
- (vii) Promotion and enhancement of competition within the aviation industry and of its overall competitiveness

Membership

Aeroflot	Alexey Sidorov
Aeromexico	Carlos Torres
Air France	Laurent Timsit
Azul Brazilian Airlines	Jose Mario Caprioli
Cathay Pacific	Kinto Chan
China Southern Airlines	Xiao Song Zhao
Egyptair	Sally Ahmed
Ethiopian Airlines	Girma Shiferaw
Etihad Airways	Adrian Gane
Federal Express	Nancy Sparks
Finnair	Hanna Lauren
JetBlue	Robert Land
Malaysia Airlines	Suresh Singam
Qantas	Andrew Parker
Qatar Airways	Fathi Atti
SAS	Hans Ollongren
Shandong Airlines	Xiao Li Ma
THY	Ali Tipi
United Airlines	Conor McAuliffe
Vietnam Airlines	Hong Ha Le

October 2017

LEGAL COMMITTEE

The Legal Committee shall act as advisor to the Board of Governors, the Director General, the General Counsel and other IATA bodies on legal and compliance matters affecting member airlines or IATA. The Committee shall:

- (i) identify opportunities for IATA to act as an advocate for the air transport industry by participating in judicial, regulatory, and legislative proceedings;
- (ii) remain apprised of IATA's strategic objectives and Board-monitored activities and seek opportunities to advance them through the tools available to lawyers;
- (iii) provide advice to, or coordinate with, IATA Legal Services in obtaining from outside legal resources advice on legal and regulatory issues of interest to the air transport industry;
- (iv) liaise with member airlines' in-house counsel, other IATA Industry Committees, and other industry associations on matters relating to the air transport industry;
- (v) identify, recommend and approve to the General Counsel, based on one or more of the following criteria, which issues should be litigated, or where IATA should intervene before courts, tribunals, or regulatory bodies, on an industry wide basis or through a smaller group of airlines. The criteria are:
 - a. matters where the supremacy of international treaties on aviation could be affected;
 - b. matters where the final outcome is likely to be precedent-setting;
 - c. matters where industry consensus is achievable;
 - d. matters where industry involvement can or is likely to impact the outcome;
 - e. matters of significance to the industry; or
 - f. matters where IATA involvement is critical to a successful resolution.
- (vi) in conjunction with the General Counsel, advise which law firm(s) should be representing the interests of IATA in industry or regional matters;
- (vii) provide recommendations for the following year's Industry Litigation budget for approval by the Board of Governors and review periodically the development of the Industry Litigation budget for any necessary changes or adjustments as the case may be;
- (viii) advise on the legal and compliance aspects of IATA Conference issues and services operated by IATA on behalf of the industry;
- (ix) develop best practices and templates for legal and compliance issues affecting the industry;
- (x) advise IATA on matters related to the development of international law; and
- (xi) take any other action relating to industry legal affairs which is considered necessary and appropriate.

Membership

Air Baltic
Air Berlin
Air Canada
Air France
American Airlines
Cathay Pacific
Delta Air Lines
Egyptair
Etihad Airways
Federal Express
Japan Airlines
Jet Airways
JetBlue
Korean Air
LATAM Airlines Group
Lufthansa
Qantas
UPS Airlines
Vietnam Airlines

Imants Jansons
Michelle Johnson
Louise-Helene Senecal
Sophie Gelbert
Peter Soares
Jennifer Wong She
Julie Oettinger
Bahader Said
Henning zur Hausen
M. Rush O'Keefe
Shinya Kagamiyama
Ashok Kumar Barimar
James Hnat
Heedon Park
Juan Carlos Mencio
Volker Menges
Anna Pritchard
Jim Miller
Anh Tuan Do

September 2017

OPERATIONS COMMITTEE

The Operations Committee shall act as advisor to the Board of Governors, the Director General, and other relevant IATA bodies on all matters that relate to the improvement of safety, security and efficiency of civil air transport. This will include, but not be limited to matters that relate to:

- (i) airline safety
- (ii) flight operations, ground operations, and global air traffic management
- (iii) engineering and maintenance
- (iv) security
- (v) aviation infrastructure

Membership

Air Canada	Ed Doyle
Air New Zealand	David Morgan
AirBridge Cargo Airlines	Nikolay Glushnev
American Airlines	Kimball Stone
Avianca	Diego Serrano
China Airlines	Shing-Hwang Kao
Delta Air Lines	Stephen Dickson
Federal Express	James Bowman
Japan Airlines	Takashi Yamaoka
Jet Airways	Sudhir Gaur
KLM	Bart de Vries
Korean Air	Michel Gaudreau
Lufthansa	Klaus Froese
Qantas	Mark Cameron
Qatar Airways	Ashish Jain
Singapore Airlines	Chew Eng Quay
South African Airways	Zuks Ramasia
United Airlines	Jim DeYoung
Vietnam Airlines	Van Tuan Dinh
VRG Linhas Aéreas S.A.-Grupo GOL	Sergio Quito

June 2017