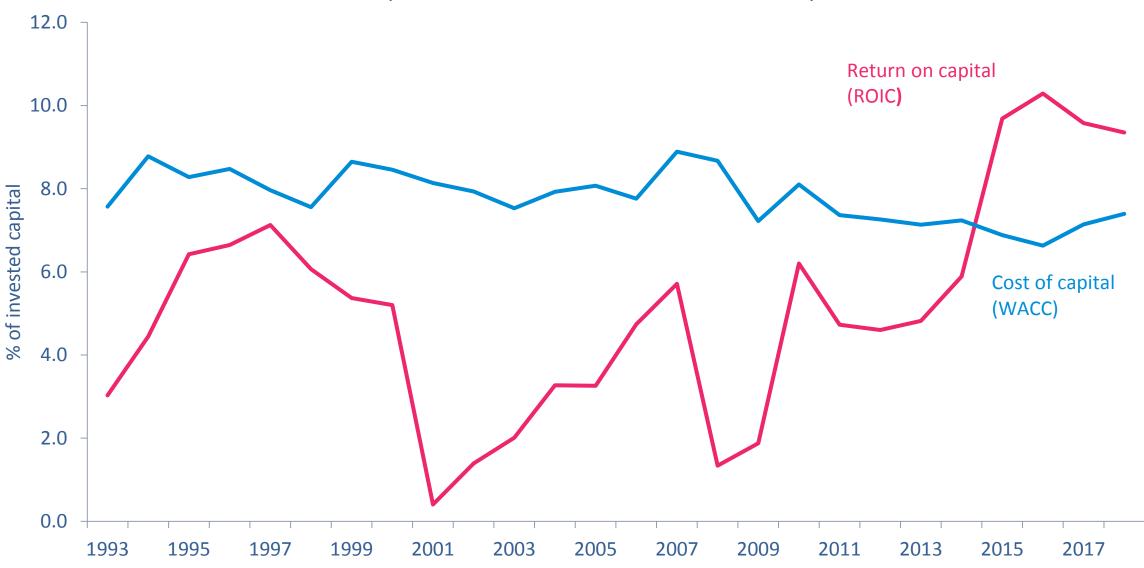


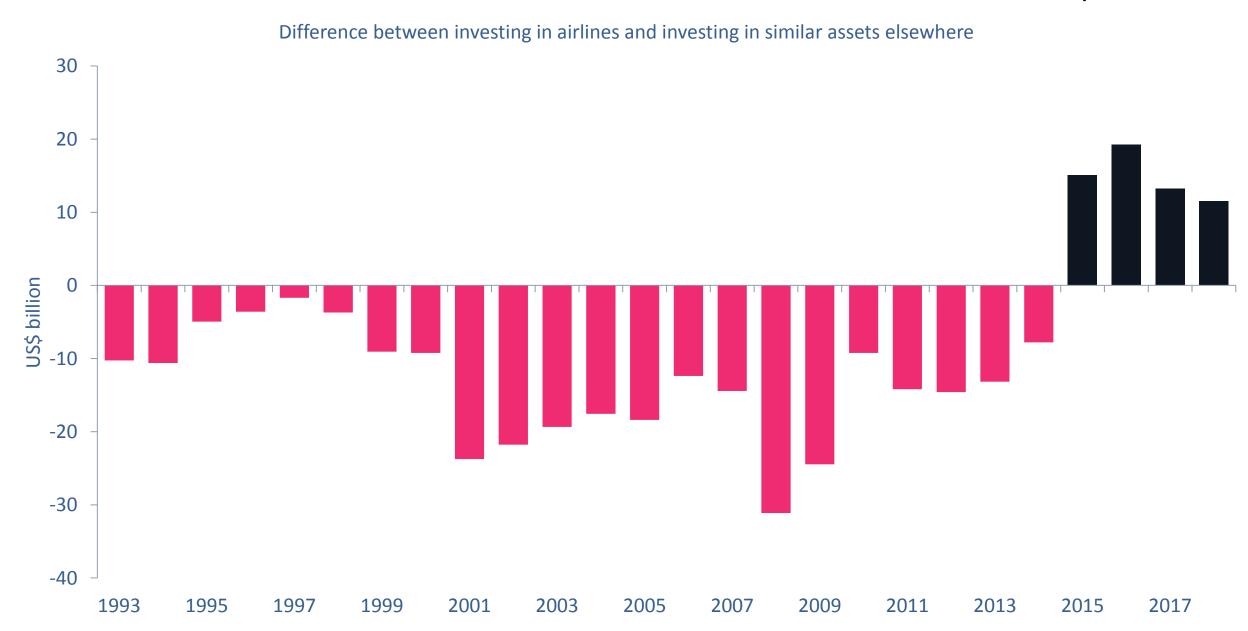
# Investor returns falling but above cost of capital for a 4<sup>th</sup> year

Return on capital invested in airlines and their cost of capital



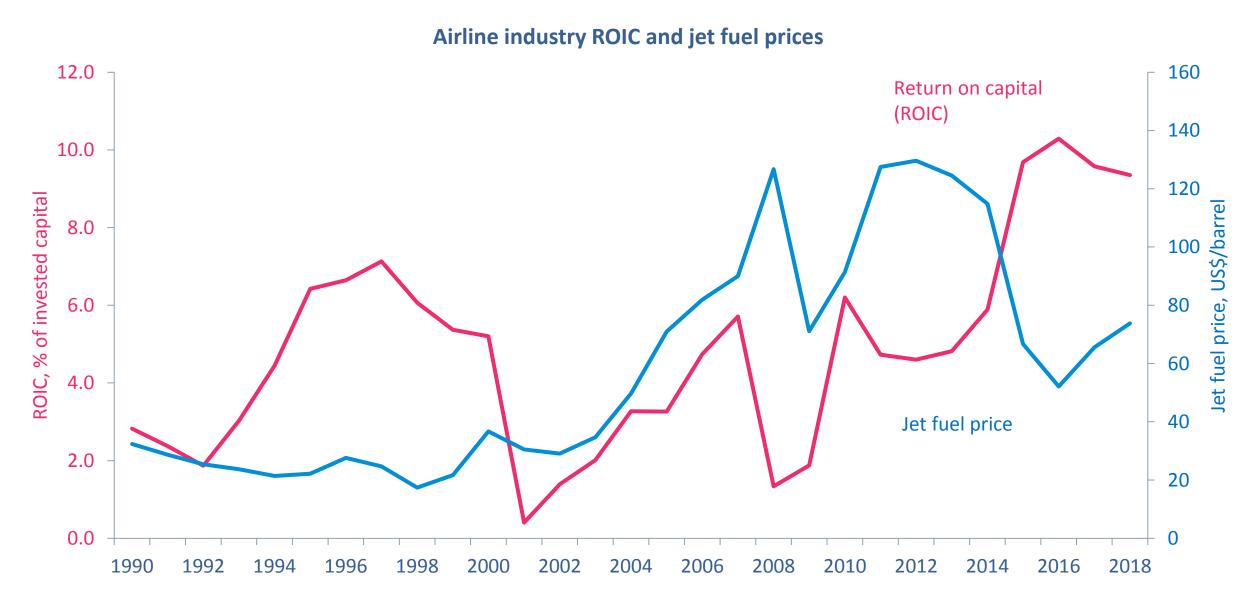
Source: IATA Economics using data from McKinsey, The Airlines Analyst, IATA forecasts

## From value destruction to value creation...to a 'normal' industry



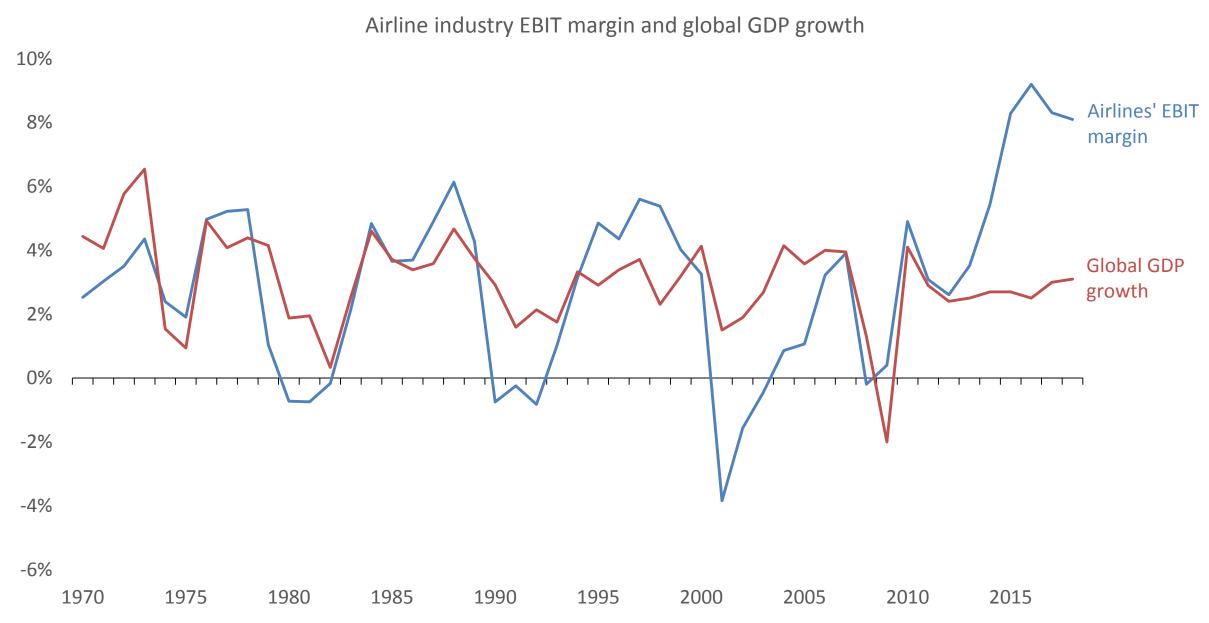
Source: IATA Economics using data from McKinsey, The Airlines Analyst, IATA forecasts

## Fuel costs are down but it's not a simple link with profitability



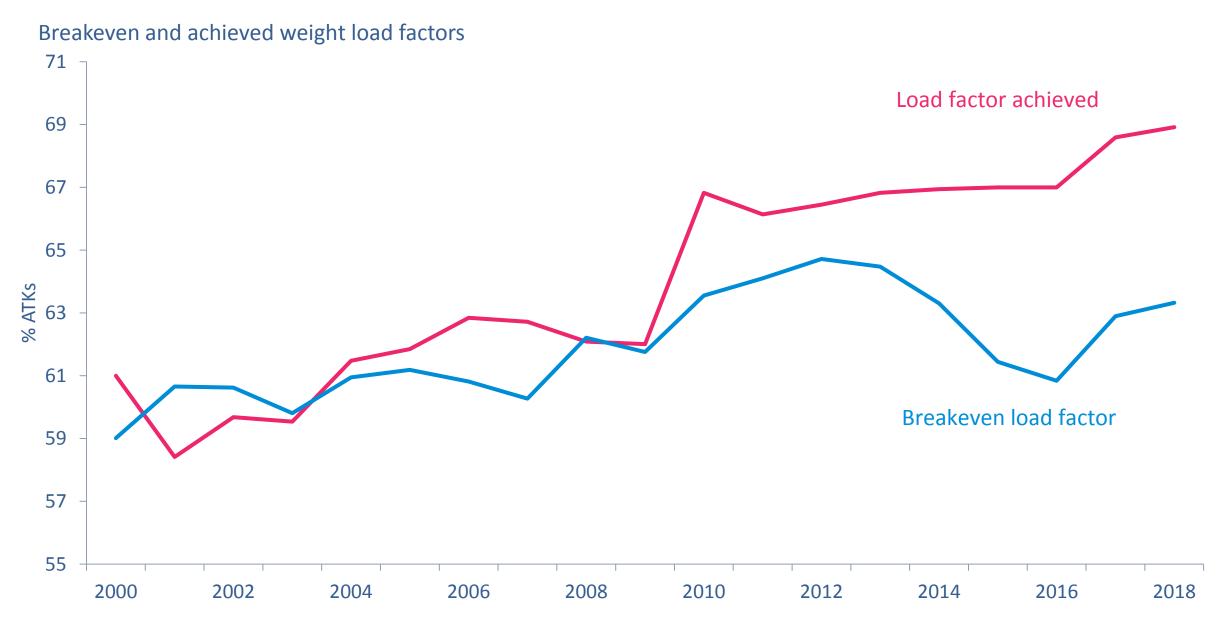
Source: IATA Economics using data from McKinsey, Platts and own forecasts

### And the correlation with the economic cycle has broken down



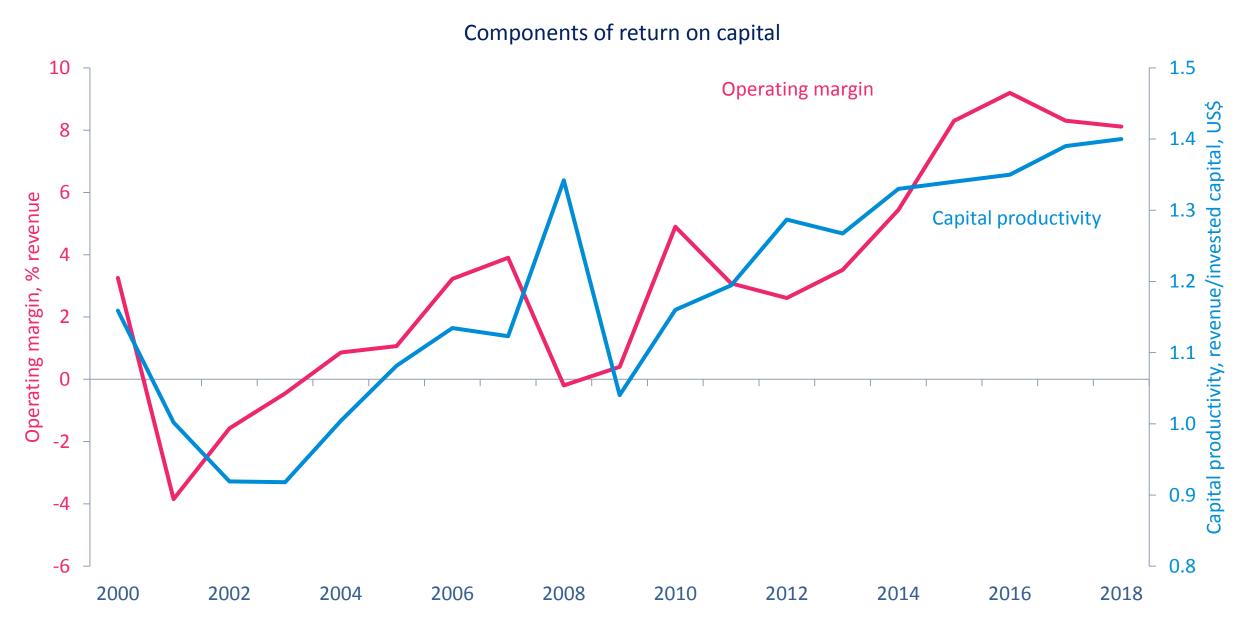
Source: IATA Economics using data from ICAO, IATA Statistics, IMF and our own forecasts

## Signs of improvement being structural rather than transitory



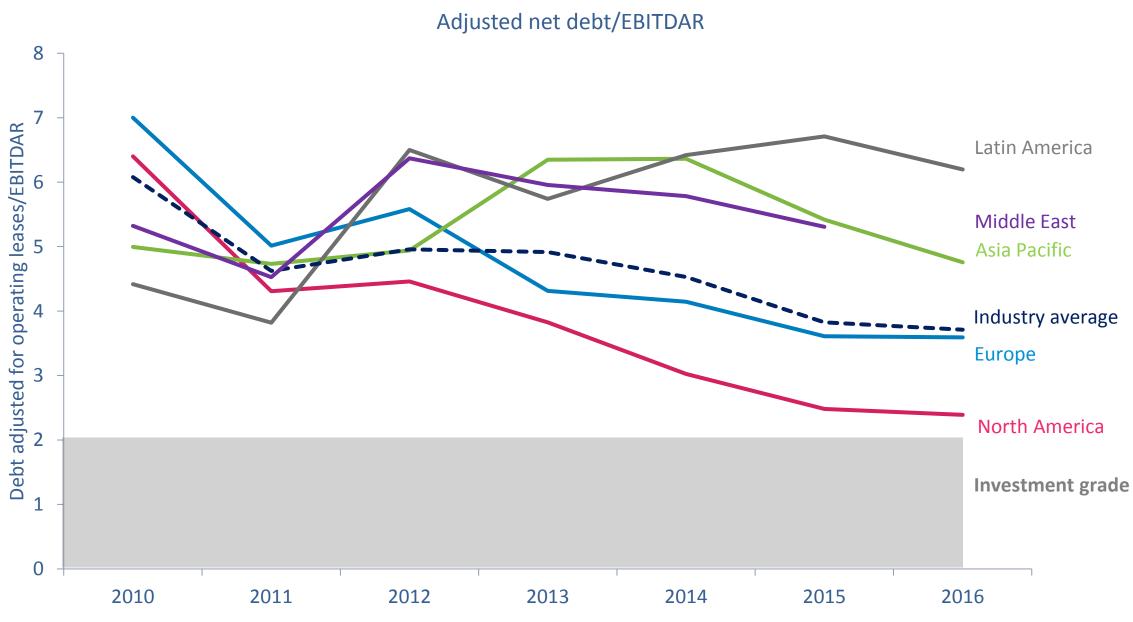
Source: IATA Economics using data from ICAO, IATA Statistics, IATA forecasts

## Airlines are sweating assets as well as improving margins



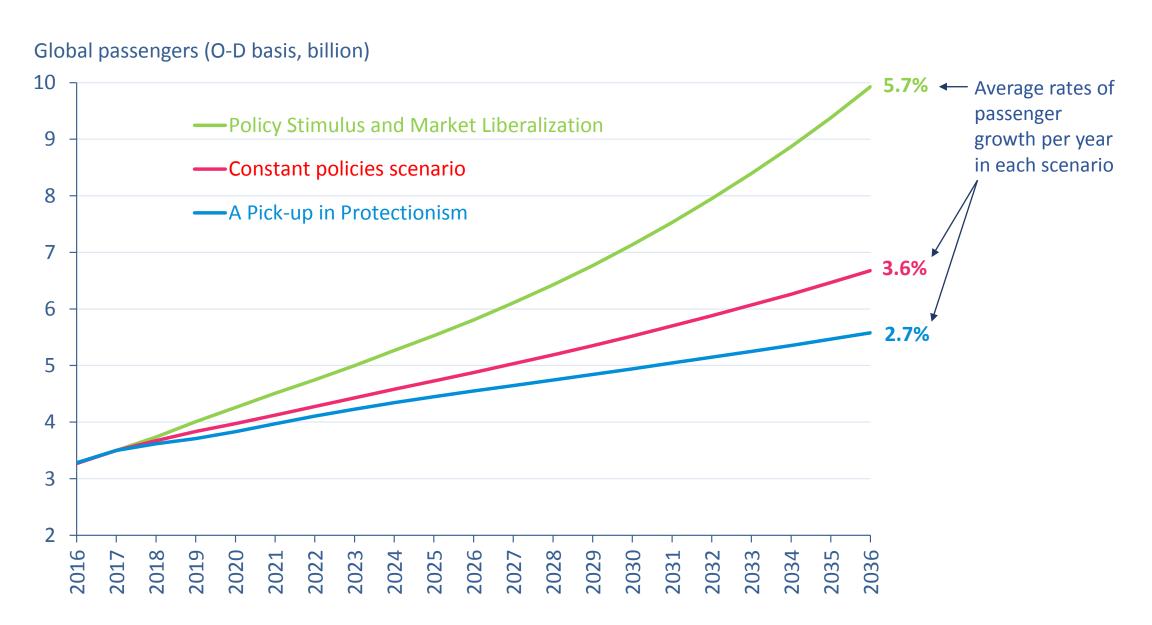
Source: IATA Economics using data from ICAO, McKinsey, The Airline Analyst, IATA forecasts

#### But within the industry totals there is still much variation

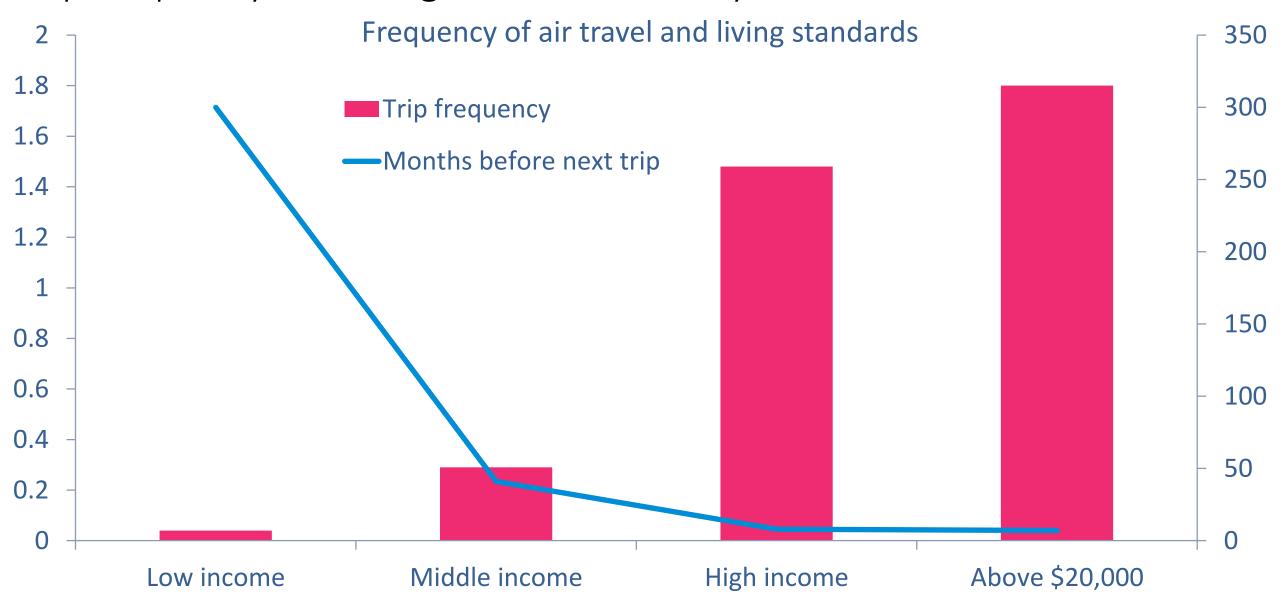


Source: IATA Economics using data from The Airline Analyst

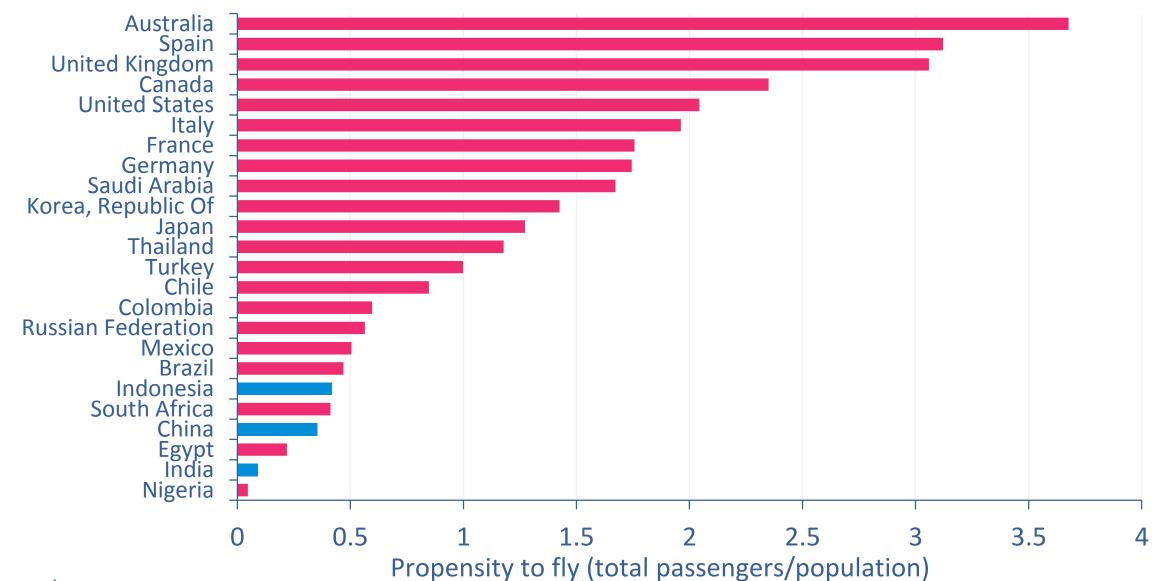
## Air travel outlook will depend on economics and geopolitics



#### Trip frequency and living standards is a key driver in our model



#### Trip frequency still low in many populous countries



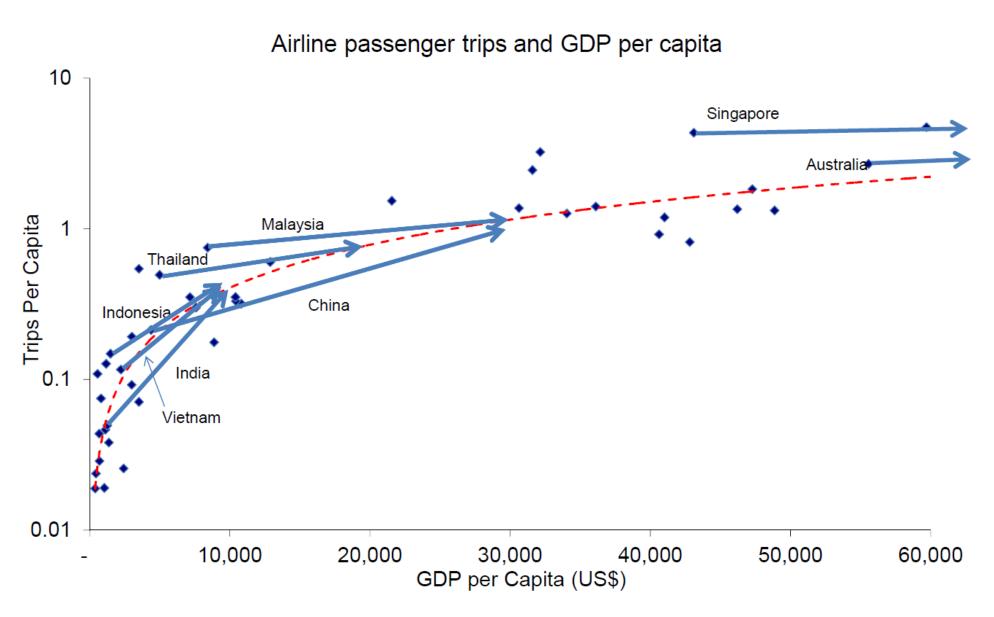
Source: IATA/Tourism Economics Air Passenger Forecasts, September 2016

### Living standards still have much room for catch-up



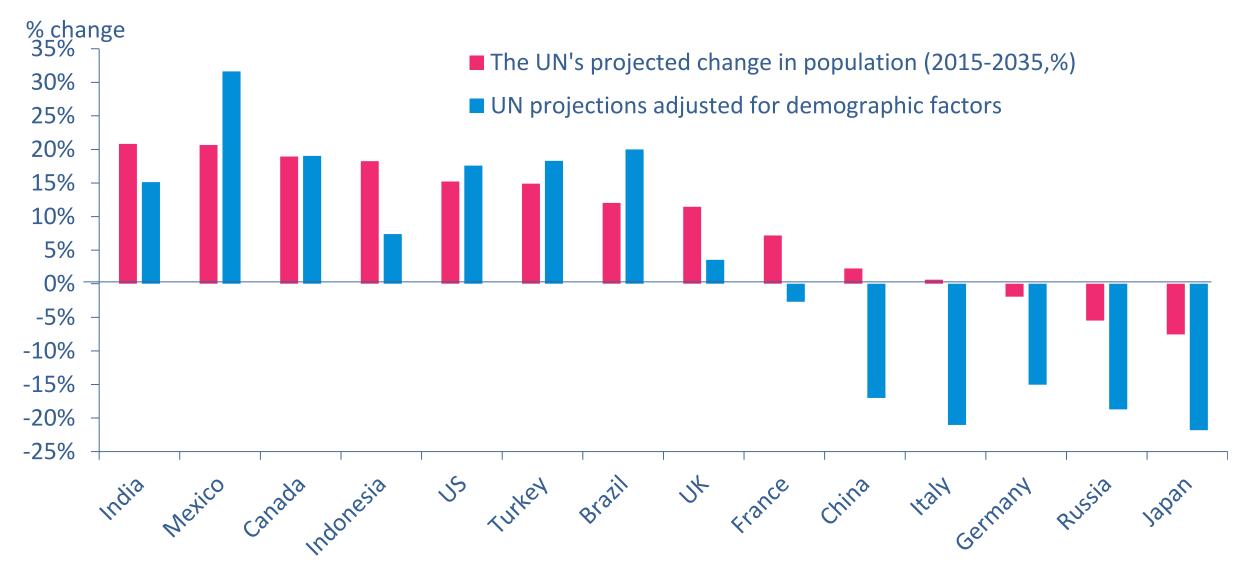
Source: IATA/Tourism Economics Air Passenger Forecasts, September 2016

## This is one of the key relationships driving our air travel forecasts



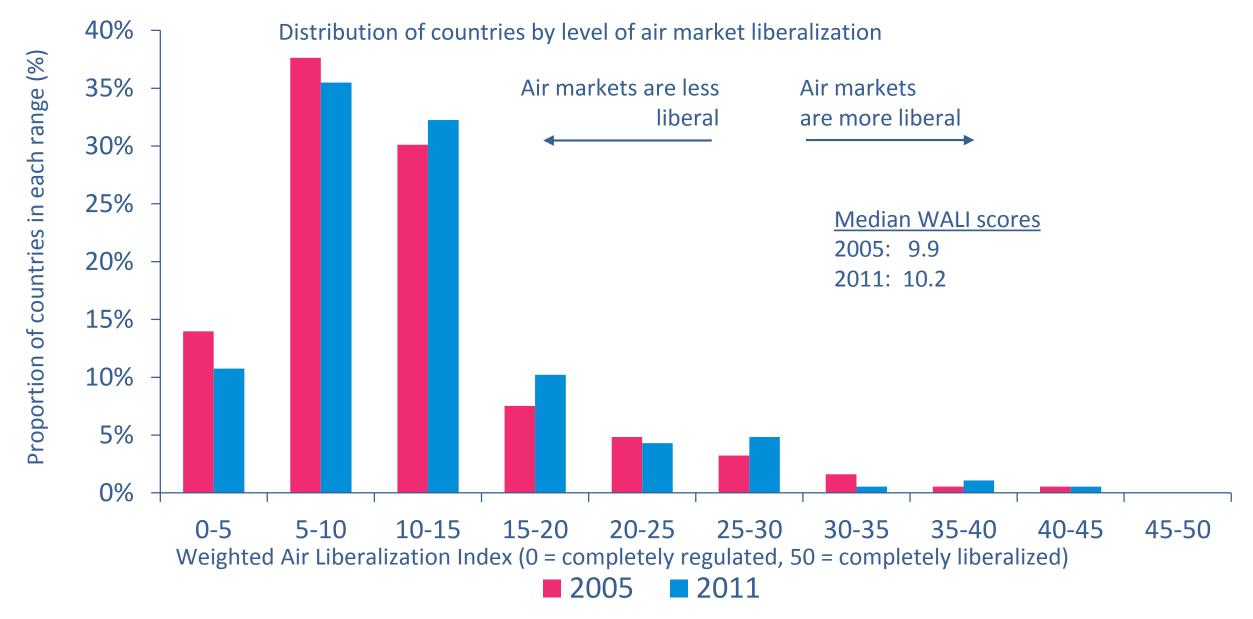
Source: IATA Economics using data from PaxIS+ and Oxford Economics

### Population, adjusted for age structure, is another key driver

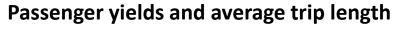


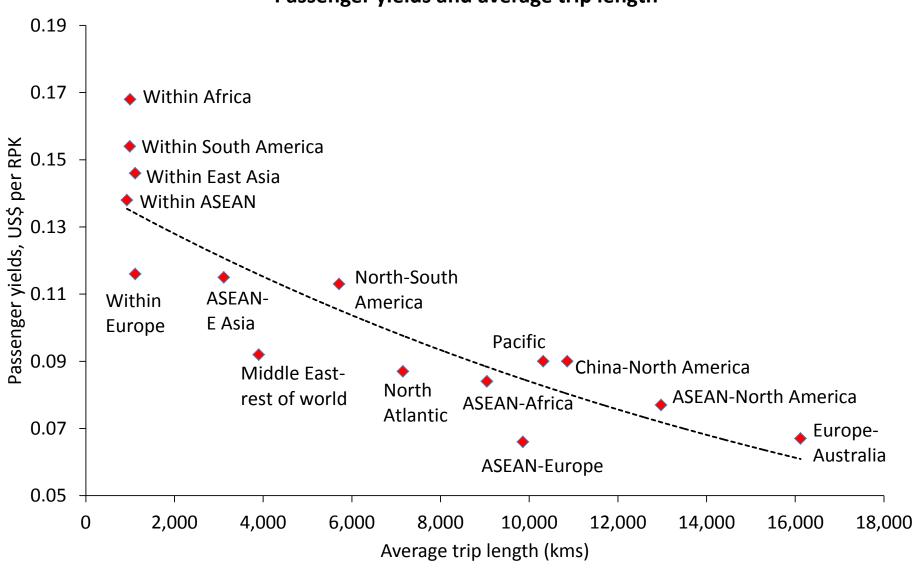
Source: IATA/Tourism Economics Air Passenger Forecasts, September 2016

### And price is driven by efficiency gains and liberalization trends



## Scope for large price change in short-haul markets

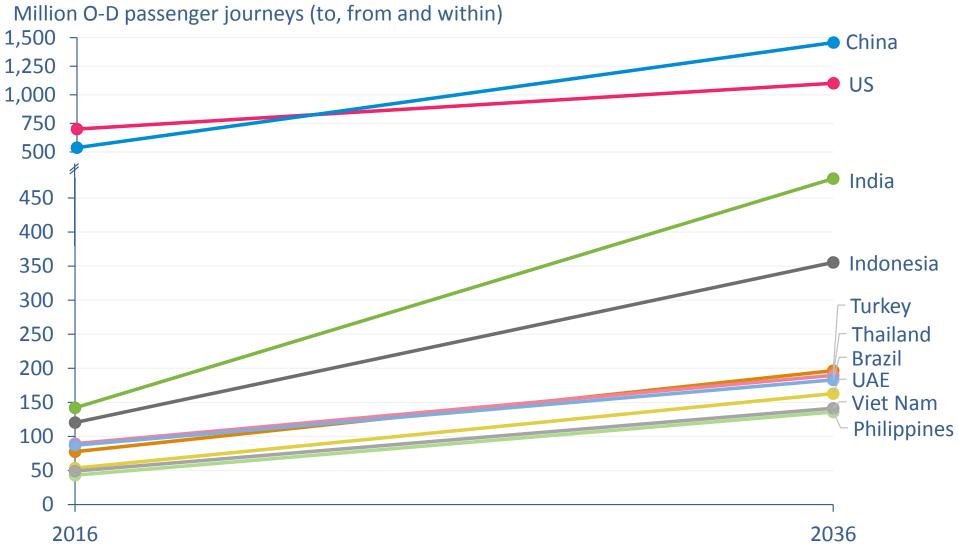




Source: IATA Economics using data from PaxIS+

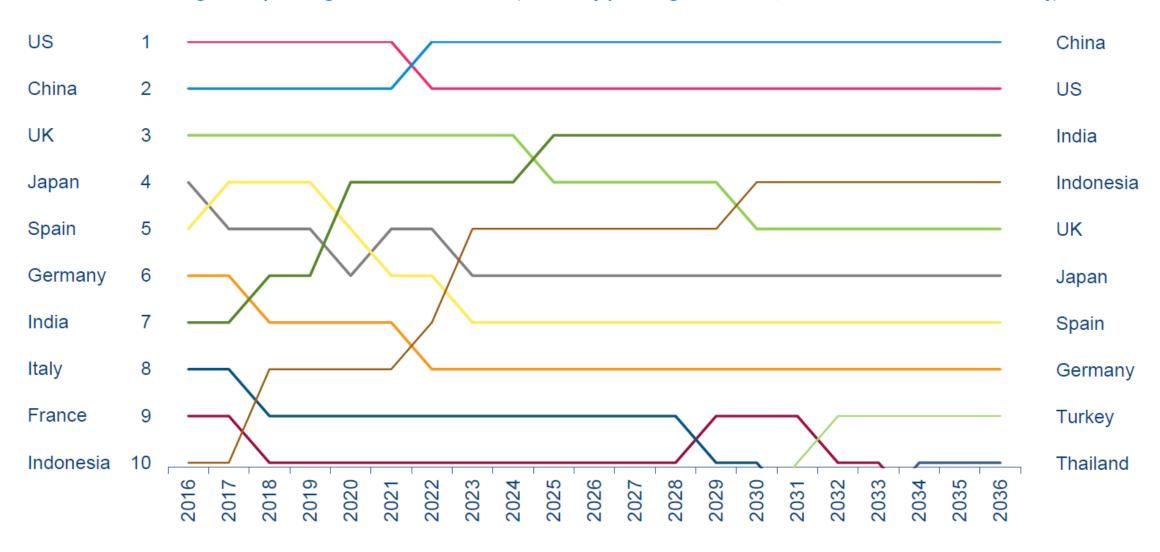
## Emerging countries dominate the fastest growing passenger markets...



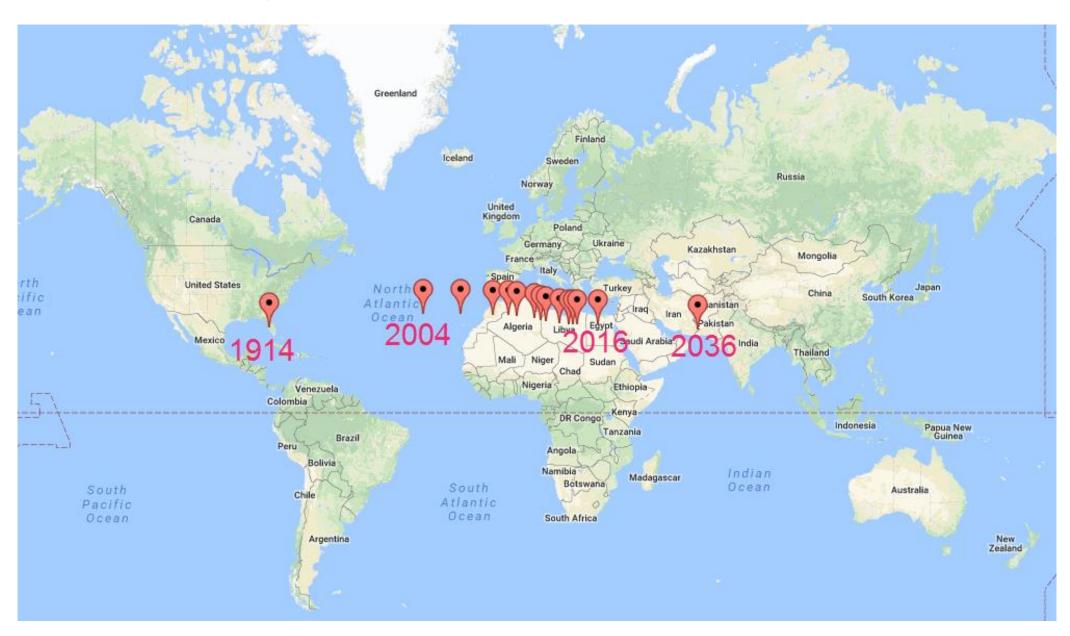


## Leading to a re-ranking of the top-10 air travel markets

The 10 largest air passenger markets over time (ranked by passenger numbers, to/from and within each country)



## Aviation's centre of gravity shifts further eastwards





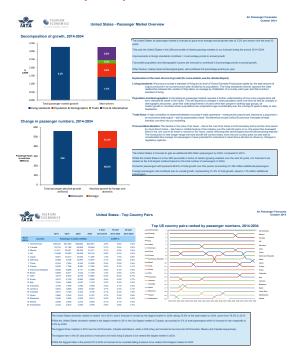


AN OXFORD ECONOMICS COMPANY

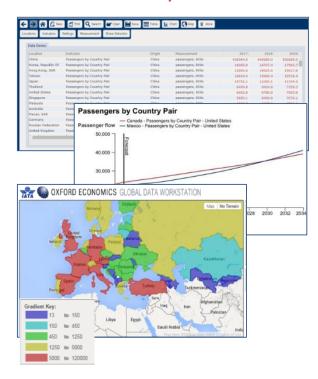
#### **Global Report**



#### **Country Reports**



#### Online database/webtool



www.iata.org/pax-forecast



#### **NEW IATA ECONOMICS RESEARCH APP**

Keep up to date with IATA Economics' latest analysis on key aviation issues and market trends.

Receive personalised notifications when new research is available, share content through social media and email, and read your favourite content off-line, perfect for people on the go!



Access industry-leading economic analysis on key aviation issues and market trends through:

- + Reports
- → Charts
- Presentations
- Videos and more.

To find out more visit: www.iata.org/econapp

