CARGO COMMITTEE

The Cargo Committee shall act as advisor to the Board of Governors, the Director General, IATA management and other relevant IATA bodies on all air cargo industry policy issues and develop, enhance and prioritize policies/guidelines/positions/action plans to resolve such issues. Areas of activity include:

(i) Cargo Security and Safety
(ii) Cargo technology and automation
(iii) Cargo handling
(iv) Cargo trade facilitation
(v) Cargo-related regulatory development
(vi) Cargo Distribution/CASS
(vii) Agent / carrier relations

In addition to the meeting attendance requirements set forth in Section II (11) of the Rules and Regulations of the Industry Committees, membership on the Cargo Committee shall be terminated if a member fails to attend more than one of the two scheduled Cargo Committee meetings and two Cargo Committee Conference calls in a given calendar year.

Membership

<table>
<thead>
<tr>
<th>Air Canada</th>
<th>Tim Strauss</th>
</tr>
</thead>
<tbody>
<tr>
<td>AirBridgeCargo Airlines</td>
<td>Tatyana Arslanova</td>
</tr>
<tr>
<td>All Nippon Airways</td>
<td>Toshiaki Toyama</td>
</tr>
<tr>
<td>American Airlines</td>
<td>Rick Elieson</td>
</tr>
<tr>
<td>Atlas Air</td>
<td>Michael Steen</td>
</tr>
<tr>
<td>Avianca</td>
<td>Andres Osorio</td>
</tr>
<tr>
<td>British Airways</td>
<td>Lynne Embleton</td>
</tr>
<tr>
<td>China Airlines</td>
<td>Eddy Liu</td>
</tr>
<tr>
<td>Emirates</td>
<td>Nabil Sultan</td>
</tr>
<tr>
<td>Ethiopian Airlines</td>
<td>Fitsum Abady</td>
</tr>
<tr>
<td>Jet Airways</td>
<td>Pradeep Kumar Kuttikkat</td>
</tr>
<tr>
<td>KLM</td>
<td>Marcel de Nooijer</td>
</tr>
<tr>
<td>Korean Air</td>
<td>Sam Sug Noh</td>
</tr>
<tr>
<td>Lufthansa Cargo</td>
<td>Peter Gerber</td>
</tr>
<tr>
<td>Qatar Airways</td>
<td>Guillaume Halleux</td>
</tr>
<tr>
<td>Royal Air Maroc</td>
<td>Salim Quouninich</td>
</tr>
<tr>
<td>Saudi Arabian Airlines</td>
<td>Omar T. Hariri</td>
</tr>
<tr>
<td>SIA Cargo</td>
<td>Yau Seng Chin</td>
</tr>
<tr>
<td>United Airlines</td>
<td>Jan Krems</td>
</tr>
</tbody>
</table>

July 2018
ENVIRONMENT COMMITTEE

The Environment Committee shall act as advisor to the Board of Governors, the Director General, and other relevant IATA bodies on environmental matters and act as the focal point in IATA on environmental issues. Specifically, the Environment Committee shall:

(i) Monitor, assess and respond to environmental developments, policies and regulations of concern to IATA Member airlines
(ii) Develop and recommend common industry positions on environmental issues
(iii) Advise and, as necessary, implement strategies to promote IATA positions with regulatory bodies and stakeholders
(iv) Develop and adopt non-binding best practices on environmental issues.

Membership

Air Canada
AirBridgeCargo Airlines
All Nippon Airways
British Airways
China Southern Airlines
Delta Air Lines
Emirates
Etihad Airways
Finnair
GOL Linhas Aéreas
JetBlue
Kenya Airways
Qatar Airways
SAS
SIA
TAP Air Portugal
Virgin Australia

Teresa Ehman
Denis Maximovich
Hitoshi Kamimura
Jonathon Counsell
Zhang Lin
Christine Boucher
Shannon Scott
Linden Coppell
Kati Ihamaki
Pedro Rodrigues Scorza
Sophia Mendelsohn
Linda Itindi
Iain Groark
Lars Andersen Wee Sih
Charles Seah Wee Sih
Maria Joao Calha
Robert Wood

June 2018
FINANCIAL COMMITTEE

The Financial Committee shall act as advisor to the Board of Governors, the Director General, and other relevant IATA bodies on IATA’s industry financial services and activities connected with international air transport. The Financial Committee shall advise IATA management on development of industry financial positions, IATA priorities, strategy, objectives, and policy implementation for industry financial matters, and promote campaigning, particularly in the following areas:

(i) Industry Financial Strategy: Industry challenges and trends impacting the airline financial community
(ii) Industry Financial Services and Settlement Systems
   • IATA Settlement Systems (ISS)
   • IATA Clearing House
   • IATA Currency Clearance Service
   • Credit Card sales processing and
   • New Financial Services
   • Members fund risk management
(iii) Industry Financial Standards and Services that support airlines’ financial processes
   • Industry Revenue and Financial Accounting procedures,
   • Interline and electronic billing services (and innovations in these areas)
(iv) Industry External Charges and Cost Management
   • Industry Taxation
   • Aircraft Financing
   • Airport and ANSP Charges
   • Commercial Fuel Trade
   • Industry productivity enhancements
(v) Industry risk management
   • Integrated Risk Management for airlines
   • Industry Insurance issues

Membership

Air China                Feng XIAO
Air Namibia             Saima Ntinda
British Airways         Steve Gunning
Cathay Pacific          Martin Murray
Copa Airlines           Jose Montero
EL AL                   Dganit Palti
Emirates                Michael Doersam
Finnair                 Pekka Vahahyppa
JetBlue                 Steve Priest
KLM                     Erik Swelheim
Korean Air              Eun Yong Ha
LATAM Airlines Group    Ramiro Alfonsin Balza
Lufthansa               Martin Steuernagel
Royal Air Maroc         Yassine Berrada
Singapore Airlines      Stephen Barnes
Turkish Airlines Inc.   Aysegul Denli

January 2019
INDUSTRY AFFAIRS COMMITTEE

The Industry Affairs Committee shall act as advisor to the Board of Governors, the Director General, and other relevant IATA bodies on all industry affairs and aero-political matters connected with international air transport. It should identify future trends that could have a significant impact on our industry and recommend IATA establishes necessary work programs related to identified risks and opportunities.

The Industry Affairs Committee shall develop industry positions, supervise policy implementation, and promote campaigning, particularly in the following areas:

(i) Customer service, including passenger and airport services
(ii) Facilitation
(iii) Governmental, intergovernmental and other air transport policy including taxation
(iv) Distribution
(v) Slots and related Infrastructure issues
(vi) Multilateral interlining
(vii) Promotion and enhancement of competition within the aviation industry and of its overall competitiveness

Membership

<table>
<thead>
<tr>
<th>Airlines</th>
<th>Representative</th>
</tr>
</thead>
<tbody>
<tr>
<td>Aeroflot</td>
<td>Alexey Sidorov</td>
</tr>
<tr>
<td>Aeromexico</td>
<td>Christian Pastrana Macia</td>
</tr>
<tr>
<td>Air France</td>
<td>Laurent Timsit</td>
</tr>
<tr>
<td>Azul Brazilian Airlines</td>
<td>Jose Mario Caprioli</td>
</tr>
<tr>
<td>Cathay Pacific</td>
<td>Kinto Chan</td>
</tr>
<tr>
<td>China Southern Airlines</td>
<td>Xiao Song Zhao</td>
</tr>
<tr>
<td>Egyptair</td>
<td>Sally Ahmed</td>
</tr>
<tr>
<td>Ethiopian Airlines</td>
<td>Girma Shiferaw</td>
</tr>
<tr>
<td>Etihad Airways</td>
<td>Adrian Gane</td>
</tr>
<tr>
<td>Finnair</td>
<td>Hanna Lauren</td>
</tr>
<tr>
<td>JetBlue</td>
<td>Robert Land</td>
</tr>
<tr>
<td>Lufthansa</td>
<td>Kay Lindemann</td>
</tr>
<tr>
<td>Malaysia Airlines</td>
<td>Suresh Singam</td>
</tr>
<tr>
<td>Qantas</td>
<td>Andrew Parker</td>
</tr>
<tr>
<td>Qatar Airways</td>
<td>Fathi Atti</td>
</tr>
<tr>
<td>Shandong Airlines</td>
<td>Xiao Li Ma</td>
</tr>
<tr>
<td>THY</td>
<td>Ali Tipi</td>
</tr>
<tr>
<td>United Airlines</td>
<td>Conor McAuliffe</td>
</tr>
<tr>
<td>Vietnam Airlines</td>
<td>Hong Ha Le</td>
</tr>
</tbody>
</table>

March 2019
LEGAL COMMITTEE

The Legal Committee shall act as advisor to the Board of Governors, the Director General, the General Counsel and other IATA bodies on legal and compliance matters affecting member airlines or IATA. The Committee shall:

(i) identify opportunities for IATA to act as an advocate for the air transport industry by participating in judicial, regulatory, and legislative proceedings;
(ii) remain apprised of IATA's strategic objectives and Board-monitored activities and seek opportunities to advance them through the tools available to lawyers;
(iii) provide advice to, or coordinate with, IATA Legal Services in obtaining from outside legal resources advice on legal and regulatory issues of interest to the air transport industry;
(iv) liaise with member airlines' in-house counsel, other IATA Industry Committees, and other industry associations on matters relating to the air transport industry;
(v) identify, recommend and approve to the General Counsel, based on one or more of the following criteria, which issues should be litigated, or where IATA should intervene before courts, tribunals, or regulatory bodies, on an industry wide basis or through a smaller group of airlines. The criteria are:
   a. matters where the supremacy of international treaties on aviation could be affected;
   b. matters where the final outcome is likely to be precedent-setting;
   c. matters where industry consensus is achievable;
   d. matters where industry involvement can or is likely to impact the outcome;
   e. matters of significance to the industry; or
   f. matters where IATA involvement is critical to a successful resolution.
(vi) in conjunction with the General Counsel, advise which law firm(s) should be representing the interests of IATA in industry or regional matters;
(vii) provide recommendations for the following year’s Industry Litigation budget for approval by the Board of Governors and review periodically the development of the Industry Litigation budget for any necessary changes or adjustments as the case may be;
(viii) advise on the legal and compliance aspects of IATA Conference issues and services operated by IATA on behalf of the industry;
(ix) develop best practices and templates for legal and compliance issues affecting the industry;
(x) advise IATA on matters related to the development of international law; and
(xi) take any other action relating to industry legal affairs which is considered necessary and appropriate.
### Membership

<table>
<thead>
<tr>
<th>Air Baltic</th>
<th>Imants Jansons</th>
</tr>
</thead>
<tbody>
<tr>
<td>Air Canada</td>
<td>Louise-Hélène Sénécal</td>
</tr>
<tr>
<td>Air France</td>
<td>Sophie Gelbert</td>
</tr>
<tr>
<td>American Airlines</td>
<td>Peter Soares</td>
</tr>
<tr>
<td>Cathay Pacific</td>
<td>Jennifer Wong She</td>
</tr>
<tr>
<td>Delta Air Lines</td>
<td>Julie Oettinger</td>
</tr>
<tr>
<td>Egyptair</td>
<td>Bahader Said</td>
</tr>
<tr>
<td>Etihad Airways</td>
<td>Henning zur Hausen</td>
</tr>
<tr>
<td>Federal Express</td>
<td>M. Rush O'Keefe</td>
</tr>
<tr>
<td>Japan Airlines</td>
<td>Shinya Kagamiyama</td>
</tr>
<tr>
<td>Jet Airways</td>
<td>Ashok Kumar Barimar</td>
</tr>
<tr>
<td>JetBlue</td>
<td>Michael Carbone</td>
</tr>
<tr>
<td>Korean Air</td>
<td>Heedon Park</td>
</tr>
<tr>
<td>LATAM Airlines Group</td>
<td>Juan Carlos Mencio</td>
</tr>
<tr>
<td>Lufthansa</td>
<td>Volker Menges</td>
</tr>
<tr>
<td>UPS Airlines</td>
<td>Andrew Cooper</td>
</tr>
</tbody>
</table>

February 2019
OPERATIONS COMMITTEE

The Operations Committee shall act as advisor to the Board of Governors, the Director General, and other relevant IATA bodies on all matters that relate to the improvement of safety, security and efficiency of civil air transport. This will include, but not be limited to matters that relate to:

(i) airline safety  
(ii) flight operations, ground operations, and global air traffic management  
(iii) engineering and maintenance  
(iv) security  
(v) aviation infrastructure

Membership

Air New Zealand  David Morgan  
AirBridge Cargo Airlines  Nikolay Glushnev  
American Airlines  Kimball Stone  
Asiana Airlines  Aric Oh  
British Airways  John Monks  
COPA  Bolivar Dominguez Gonzalez  
Emirates  Geoff Hounsell  
Federal Express  James Bowman  
GOL Linhas Aéreas  Sergio Quito  
Japan Airlines  Takashi Yamaoka  
KLM  Bart de Vries  
Korean Air  Michel Gaudreau  
Lufthansa  Klaus Froese  
Qantas  Mark Cameron  
Qatar Airways  Ashish Jain  
Singapore Airlines  Chew Eng Quay  
South African Airways  Zuks Ramasia  
United Airlines  Jim DeYoung  
Virgin Atlantic  Geoff Clark

October 2018