



# Terms of Reference of the Industry Committees

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# Advocacy and Government Affairs Industry Committee

Adopted by the Board of Directors on: 6 June 2026

Last amended by the Board of Directors on: not applicable

## 1. General Provisions

The Rules of Industry Committees apply to all aspects of the Committee's operations, including membership, meetings, quorum, voting, notice, agenda-setting, and reporting requirements.

## 2. Mandate and Responsibilities

The Advocacy and Government Affairs Industry Committee (the "Committee") is established by the Board of Directors to provide industry-level governance recommendations on government affairs, regulatory environment, and political implications of industry matters of relevance across IATA's governance activities.

The Committee does not approve industry policy, oversee program operations or execution, or create new authority.

The Committee:

- provides political assessment of policy positions and priorities developed within subject-matter areas; and
- identifies trade-offs, sensitivities, and implications for engagement with governments and international organizations.

## 3. Steering Group Representation

The Chair of the Committee serves as a member of the following Steering Group(s):

- Policy and Strategy Steering Group.

## 4. Participant Profile

Industry Committee members hold a position with primary accountability for government affairs and regulatory engagement strategy in a Member or a company that owns the majority of the voting shares in the Member and whose primary business is the management of one or more air transport enterprises.



# Cargo Industry Committee

Adopted by the Board of Directors on: 6 June 2026

Last amended by the Board of Directors on: not applicable

## 1. General Provisions

The Rules of Industry Committees apply to all aspects of the Committee's operations, including membership, meetings, quorum, voting, notice, agenda-setting, and reporting requirements.

## 2. Mandate and Responsibilities

The Cargo Industry Committee (the "Committee") is established by the Board of Directors to provide industry-level governance recommendations on cargo operations, safety, technology, regulatory framework, digitalization, intermediary/agent-carrier relations, and strategic evolution of cargo distribution and settlement.

The Committee does not approve industry policy, oversee program operations or execution, or create new authority.

On policy and strategy matters, the Committee:

- formulates industry policy positions on cargo matters;
- defines policy principles, objectives, and boundaries within its area of responsibility;
- identifies trade-offs, sensitivities, and cross-area implications associated with proposed positions or priorities, and refers them to the relevant Steering Group for coordination; and
- recommends cargo policy priorities.

On programs and innovation matters, the Committee:

- advises on the strategic evolution of IATA's Cargo Accounts Settlement System by recommending priorities and providing high-level policy guidance.

On standards matters, the Committee:

- identifies policy and strategic implications for cargo-related standards and refers them to the Standards Steering Group for coordination.

## 3. Steering Group Representation

The Chair of the Committee serves as a member of the following Steering Group(s):

- Policy and Strategy Steering Group;
- Programs and Innovation Steering Group; and
- Standards Steering Group.

## 4. Participant Profile

Industry Committee members hold a position with primary accountability for cargo strategy in a Member or a company that owns the majority of the voting shares in the Member and whose primary business is the management of one or more air transport enterprises.



# Distribution Industry Committee

Adopted by the Board of Directors on: 6 June 2026

Last amended by the Board of Directors on: not applicable

## 1. General Provisions

The Rules of Industry Committees apply to all aspects of the Committee's operations, including membership, meetings, quorum, voting, notice, agenda-setting, and reporting requirements.

## 2. Mandate and Responsibilities

The Distribution Industry Committee (the "Committee") is established by the Board of Directors to provide industry-level governance recommendations on the strategic evolution of the airline retailing framework, offers and orders, distribution policy, and payment. The Committee's scope is limited to processes and procedures. It does not extend to commercial decisions, pricing, or outcomes.

The Committee does not approve industry policy, oversee program operations or execution, or create new authority.

On programs and innovation matters, the Committee:

- advises on the industry-level strategic evolution of the airline distribution framework, including offers and orders, and payment processes; and
- recommends distribution-related strategic priorities.

On standards matters, the Committee:

- identifies policy and strategic implications for distribution-related standards and refers them to the Standards Steering Group for coordination.

## 3. Steering Group Representation

The Chair of the Committee serves as a member of the following Steering Group(s):

- Programs and Innovation Steering Group; and
- Standards Steering Group.

## 4. Participant Profile

Industry Committee members hold a position with primary accountability for commercial and distribution strategy in a Member or a company that owns the majority of the voting shares in the Member and whose primary business is the management of one or more air transport enterprises.



# Financial Industry Committee

Adopted by the Board of Directors on: 6 June 2026

Last amended by the Board of Directors on: not applicable

## 1. General Provisions

The Rules of Industry Committees apply to all aspects of the Committee's operations, including membership, meetings, quorum, voting, notice, agenda-setting, and reporting requirements.

## 2. Mandate and Responsibilities

The Financial Industry Committee (the "Committee") is established by the Board of Directors to provide industry-level governance recommendations on the financial implications of industry matters across IATA's governance activities, and on the strategic evolution of IATA's financial services.

The Committee does not approve industry policy, oversee program operations or execution, or create new authority.

On policy and strategy matters, the Committee:

- evaluates the financial implications of policy positions and priorities, including industry taxation and financial risk; and
- identifies financial implications and cross-area considerations associated with proposed policy positions.

On programs and innovation matters, the Committee:

- advises on the strategic evolution of IATA's financial services by recommending priorities and providing high-level policy guidance to the Traffic Conferences and other IATA groups.

## 3. Steering Group Representation

The Chair of the Committee serves as a member of the following Steering Group(s):

- Policy and Strategy Steering Group;
- Programs and Innovation Steering Group; and
- Standards Steering Group.

## 4. Participant Profile

Industry Committee members hold a position with primary accountability for financial management and strategy in a Member or a company that owns the majority of the voting shares in the Member and whose primary business is the management of one or more air transport enterprises.



# Industry Transformation Industry Committee

Adopted by the Board of Directors on: 6 June 2026

Last amended by the Board of Directors on: not applicable

## 1. General Provisions

The Rules of Industry Committees apply to all aspects of the Committee's operations, including membership, meetings, quorum, voting, notice, agenda-setting, and reporting requirements.

## 2. Mandate and Responsibilities

The Industry Transformation Industry Committee (the "Committee") is established by the Board of Directors to provide industry-level governance recommendations on the industry-level strategic evolution of digital transformation, artificial intelligence, data strategy, and innovation.

The Committee does not approve industry policy, oversee program operations or execution, or create new authority.

On programs and innovation matters, the Committee:

- provides high-level strategic guidance on industry digital transformation and innovation initiatives;
- advises on the strategic evolution of IATA's programs, products, and services in relation to digital transformation and artificial intelligence; and
- recommends strategic priorities in relation to industry transformation.

On standards matters, the Committee:

- identifies implications of industry transformation initiatives for industry standards and refers them to the Standards Steering Group for coordination.

## 3. Steering Group Representation

The Chair of the Committee serves as a member of the following Steering Group(s):

- Programs and Innovation Steering Group; and
- Standards Steering Group.

## 4. Participant Profile

Industry Committee members hold a position with primary accountability for digital transformation, innovation, or technology strategy in a Member or a company that owns the majority of the voting shares in the Member and whose primary business is the management of one or more air transport enterprises.



# Legal Industry Committee

Adopted by the Board of Directors on: 6 June 2026

Last amended by the Board of Directors on: not applicable

## 1. General Provisions

The Rules of Industry Committees apply to all aspects of the Committee's operations, including membership, meetings, quorum, voting, notice, agenda-setting, and reporting requirements.

## 2. Mandate and Responsibilities

The Legal Industry Committee (the "Committee") is established by the Board of Directors to provide industry-level governance recommendations on legal implications of industry matters of relevance across IATA's governance activities.

The Committee does not approve industry policy, oversee program operations or execution, or create new authority.

The Committee:

- provides legal assessment of policy positions and priorities developed within subject-matter areas, including cross-jurisdictional coherence, and compliance implications; and
- identifies legal risks, sensitivities, and cross-area implications associated with proposed positions or priorities, and refers them to the relevant Steering Group for coordination.

## 3. Steering Group Representation

The Chair of the Committee serves as a member of the following Steering Group(s):

- Policy and Strategy Steering Group;
- Programs and Innovation Steering Group; and
- Standards Steering Group.

## 4. Participant Profile

Industry Committee members hold a position with primary accountability for legal affairs within their Member or a company that owns the majority of the voting shares in the Member and whose primary business is the management of one or more air transport enterprises.



# Operations and Infrastructure Industry Committee

Adopted by the Board of Directors on: 6 June 2026

Last amended by the Board of Directors on: not applicable

## 1. General Provisions

The Rules of Industry Committees apply to all aspects of the Committee's operations, including membership, meetings, quorum, voting, notice, agenda-setting, and reporting requirements.

## 2. Mandate and Responsibilities

The Operations and Infrastructure Industry Committee (the "Committee") is established by the Board of Directors to provide industry-level governance recommendations on flight and ground operations safety, airports, air traffic management, and infrastructure policy.

The Committee does not approve industry policy, oversee program operations or execution, or create new authority.

On policy and strategy matters, the Committee:

- formulates industry policy positions on Operations and Infrastructure matters;
- defines policy principles, objectives, and boundaries within its area of responsibility;
- identifies trade-offs, sensitivities, and cross-area implications associated with proposed positions or priorities, and refers them to the relevant Steering Group for coordination; and
- recommends Operations and Infrastructure policy priorities.

On programs and innovation matters, the Committee:

- advises on the strategic evolution of the IATA Operational Safety Audit (IOSA) and the IATA Safety Audit for Ground Operations (ISAGO).

On standards matters, the Committee:

- identifies policy and strategic implications for Operations and Infrastructure-related standards and refers them to the Standards Steering Group for coordination.

## 3. Steering Group Representation

The Chair of the Committee serves as a member of the following Steering Group(s):

- Policy and Strategy Steering Group;
- Programs and Innovation Steering Group; and
- Standards Steering Group.

## 4. Participant Profile

Industry Committee members hold a position with primary accountability for safety and operations in a Member or a company that owns the majority of the voting shares in the Member and whose primary business is the management of one or more air transport enterprises.



# Security Industry Committee

Adopted by the Board of Directors on: 6 June 2026

Last amended by the Board of Directors on: not applicable

## 1. General Provisions

The Rules of Industry Committees apply to all aspects of the Committee's operations, including membership, meetings, quorum, voting, notice, agenda-setting, and reporting requirements.

## 2. Mandate and Responsibilities

The Security Industry Committee (the "Committee") is established by the Board of Directors to provide industry-level governance recommendations on aviation security policy, threat assessment, geopolitical security risks, regulatory framework, and cybersecurity.

The Committee does not approve industry policy, oversee program operations or execution, or create new authority.

On policy and strategy matters, the Committee:

- formulates industry policy positions on security matters;
- defines policy principles, objectives, and boundaries within its area of responsibility;
- identifies trade-offs, sensitivities, and cross-area implications associated with proposed positions or priorities, and refers them to the relevant Steering Group for coordination; and
- recommends security policy priorities.

On standards matters, the Committee:

- identifies security implications of standard-setting matters and refers them to the Standards Steering Group for coordination.

## 3. Steering Group Representation

The Chair of the Committee serves as a member of the following Steering Group(s):

- Policy and Strategy Steering Group; and
- Standards Steering Group.

## 4. Participant Profile

Industry Committee members hold a position with primary accountability for security in a Member or a company that owns the majority of the voting shares in the Member and whose primary business is the management of one or more air transport enterprises.



# Sustainability Industry Committee

Adopted by the Board of Directors on: 6 June 2026

Last amended by the Board of Directors on: not applicable

## 1. General Provisions

The Rules of Industry Committees apply to all aspects of the Committee's operations, including membership, meetings, quorum, voting, notice, agenda-setting, and reporting requirements.

## 2. Mandate and Responsibilities

The Sustainability Industry Committee (the "Committee") is established by the Board of Directors to provide industry-level governance recommendations on environmental and sustainability policy, decarbonization, sustainable aviation fuels, market-based measures, and non-CO<sub>2</sub> impacts.

The Committee does not approve industry policy, oversee program operations or execution, or create new authority.

On policy and strategy matters, the Committee:

- formulates industry policy positions on sustainability matters;
- defines policy principles, objectives, and boundaries within its area of responsibility;
- identifies trade-offs, sensitivities, and cross-area implications associated with proposed positions or priorities, and refers them to the relevant Steering Group for coordination; and
- recommends sustainability policy priorities.

On programs and innovation matters, the Committee:

- advises on the strategic evolution of IATA's Integrated Sustainability Program.

## 3. Steering Group Representation

The Chair of the Committee serves as a member of the following Steering Group(s):

- Policy and Strategy Steering Group; and
- Standards Steering Group.

## 4. Participant Profile

Industry Committee members hold a position with primary accountability for sustainability in a Member or a company that owns the majority of the voting shares in the Member and whose primary business is the management of one or more air transport enterprises.