

# Value of ESG Reporting

Strategic Compass for CFOs and CCOs







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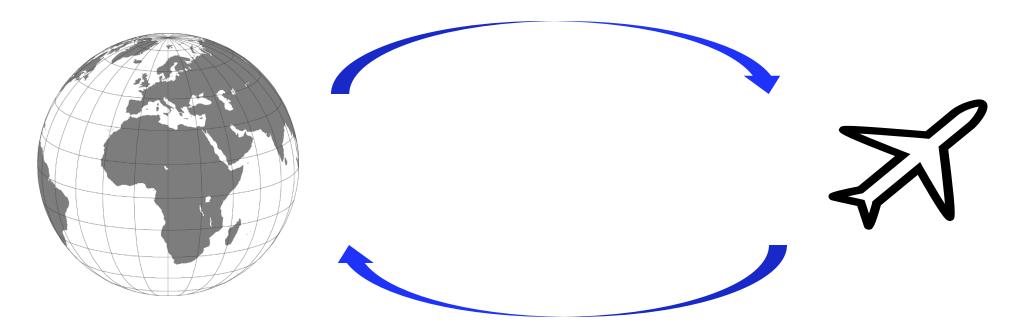


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## The company and its environment

#### The concept of double materiality

How is the company affected by external events and stakeholders?



How are stakeholders and the environment impacted by the company?



## **Corporate Disclosure**

## Limited information available on certain aspects that could matter for stakeholders

Financial position	Close to 100%
Materials owned	Inventory, capital goods – \$ value
Human capital	\$ Expenses
Intellectual capital	\$ Acquired
Natural capital matters	>10%
Social capital	>10%



## Disclosing material information

#### To rational agents in efficient markets

Two foundational theories in financial markets:

- Rational Agents: aims to perform optimal action, based on utility
- Market Efficiency: valuations reflect all available information



## Value in Sustainability Reporting

Disclosure of sustainability information can lower the cost of capital, through higher valuation and lower perceived risk<sup>1,2,3,4</sup>

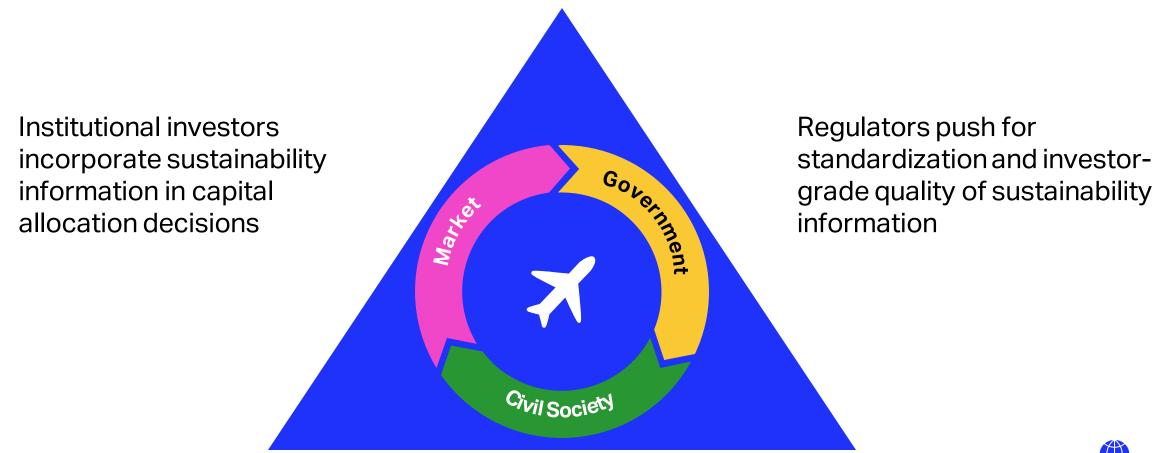
However, this market response is subject to a few conditions and considerations:

- The sustainability performance needs to be visible to the market, ideally through rating practices<sup>2,3</sup>
- Firms with good ratings on material sustainability issues significantly outperform firms with poor ratings<sup>4</sup>
- Voluntary disclosure has a (significantly) stronger effect than mandatory disclosure<sup>1,2,3,4</sup>



## Stakeholder management

Sustainability disclosures are used by all three categories





Consumers and NGOs change political climate towards sustainability

## **Implications**

#### Being transparent about value creation

Information expectations of stakeholders have evolved

All disclosure matters when it comes to sustainability related information

Technological advancement allows for tracking of data at the transaction level

Think of this as a transparency exercise

Value chain mapping and Impact chains

Input<br/>Fossil FuelAction<br/>FlyingOutput<br/>CO2 emissionsOutcome<br/>CImate ChangeImpact<br/>?

