

High Level **Industry Roadmap** to 100% O&Os

1. Industry Standards

Core Standards*
Available

Prioritized standards
Ready

All Standards
Ready

Decommissioning
legacy standards

2. Airline readiness

Set-up and Pilots

Leading Airlines live with
Orders ***

First Digital Payment
strategies

Leaders mainstream

Industrialization

2024-25

2026-27

2028-29

>2030

3. IT Vendor readiness

Testing

Core Solutions**
Ready

Industrialization with enhanced modules
(i.e Delivery, Interline, Disruption , etc...)

4. Sellers & Other stakeholders readiness

Engagement - Awareness - Preparation

Readiness to consume Orders
(i.e Sellers, Government, Ground Handlers, etc...)

Disclaimer : Roadmap based on current knowledge, with added projections and high-level dependencies. It will evolve. Timelines may vary by airline size, business models, and regional factors.

* Core Standards: NDC , ONE Order for Accounting and Delivery , SRSIA framework for Interlining with Offers & Orders

** Core solutions: Offers & Orders including accounting and legacy system translators

*** Order as master record