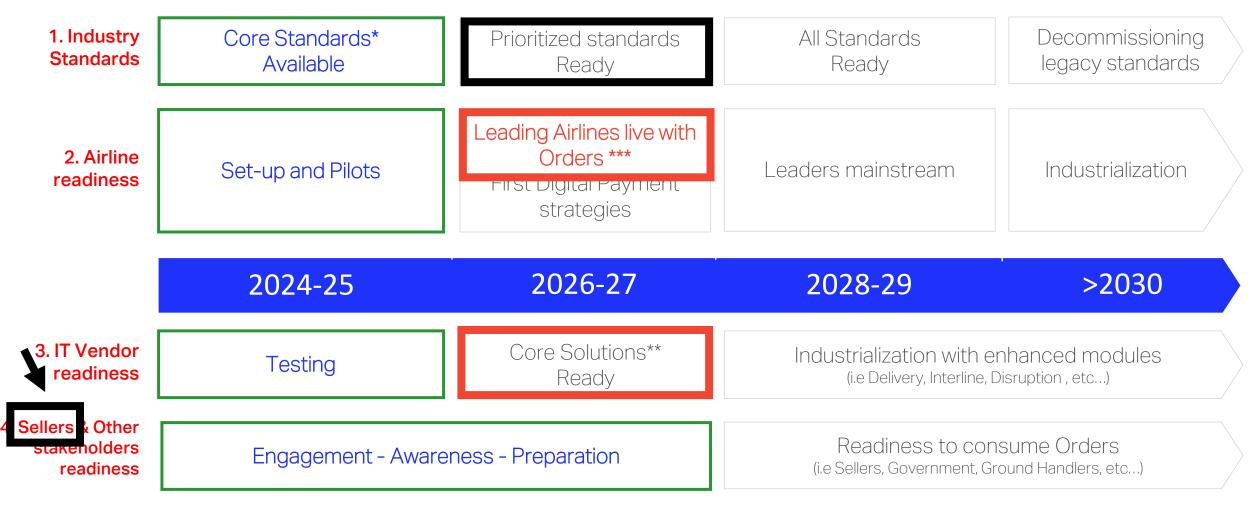
## High Level Industry Roadmap to 100% O&Os



Disclaimer: Roadmap based on current knowledge, with added projections and high-level dependencies. It will evolve. Timelines may vary by airline size, business models, and regional factors.

<sup>\*</sup> Core Standards: NDC , ONE Order for Accounting and Delivery , SRSIA framework for Interlining with Offers & Orders

<sup>\*\*</sup> Core solutions: Offers & Orders including accounting and legacy system translators

<sup>\*\*\*</sup> Order as master record