

IATA WORLD LEGAL SYMPOSIUM

Warsaw, Poland
17-19 February 2026

PROGRAM

Host Airline

POLISH AIRLINES



A STAR ALLIANCE MEMBER



IATA WORLD LEGAL SYMPOSIUM

Tuesday, 17 February 2026

Membership and Industry Meetings

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| 12h00 – 12h30 | Member Sessions – Legal Briefings Community |
| 12h30 – 14h00 | General Counsel's Luncheon |
| 14h00 – 17h30 | Member Sessions – Legal Briefings Community continued |

IATA World Legal Symposium

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| 18h00 – 20h00 | WELCOME RECEPTION |
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IATA WORLD LEGAL SYMPOSIUM

"Liability in a Changing World"

Wednesday, 18 February 2026

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| 09h00 – 09h45 | Welcome Remarks and Keynote |
| 09h45 – 10h30 | Legal Leaders' Roundtable What are the enduring and emerging liability themes of relevance, and how are these currently assessed by management, boards and investors? Are they materializing for airline businesses as expected? Has our liability world truly changed, or are we simply seeing old risks in new forms? Our legal leaders will weigh in with point and counterpoint. |
| 10h30 – 11h00 | NETWORKING BREAK |
| 11h00 – 12h30 | Managing Geopolitical Exposures: Trade, Tariffs, Sanctions and Insurance Our panel will examine the impact of geopolitical pressures on the airline sector, with a focus on war, trade, tariffs, sanctions, insurance and other common categories of politically driven legal and regulatory risk. How can airlines and their counsel manage the dynamics associated with ever shifting international policies? |
| 12h30 – 14h00 | LUNCH BREAK |
| 14h00 – 15h30 | Airline Contracts: Navigating Planned and Unplanned Risks Alike Airline GCs are involved in every aspect of contractual risk management in today's complex commercial and regulatory landscape. How does one navigate the 'known knowns', 'known unknowns' and the 'unknown unknowns' to create value and avoid value destruction? This panel will consider recent developments in risk allocation, force majeure, contractual liability and dispute resolution as most relevant to airline legal departments and their external counsel. |
| 15h30 – 16h15 | NETWORKING BREAK |
| 16h15 – 17h30 | Speed Networking: Selected Legal Scenarios Join us for this session designed to get you connected or reconnected quickly. You will be assigned to a dedicated table for teamwork on our selected, topical legal scenarios. Come prepared with your LinkedIn app at the ready or plenty of business cards! |
| 19h00– 22h00 | GALA DINNER |

This is a preliminary program. Note that all sessions are subject to change as our line-up is finalized.

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IATA WORLD LEGAL SYMPOSIUM

"Liability in a Changing World"

Thursday, 19 February

09h00 – 09h45

Democratized Liability? Consumer Protection 2.0

New-model consumer protection laws, like Canada's APPRs or a fresh-look EU261 aim to bring actionable protections closer to the consumer, entirely displacing what many legislators consider as outmoded treaty or contract models of liability. Has 'Consumer Protection 2.0' achieved its aims and how can disparate national frameworks be managed by airlines to ensure entitlements, customer satisfaction and compliance? What role for ICAO and are there counter examples to the trend?

09h45 – 10h30

Practical Legal Lessons from Safety Management and Operations

Exceptional safety performance at the industry level has fortunately narrowed the factual categories of liability for death or injury to a handful for operators and insurers. This panel will examine the contemporary liability aspects posed by mature systems of safety management, including the role of operations data and best practices for incremental improvement in outcomes (for example, in the area of turbulence).

10h30 – 11h00

NETWORKING BREAK

11h00 – 12h15

Artificial Intelligence and Competition Law

Artificial intelligence is increasingly used by businesses to automate operations, raising a host of legal and regulatory questions. When an AI system makes a commercial decision, who is responsible? What is the position when your AI model learns from competitor behavior and recommends or implements a suggested response, for example with respect to pricing or seat supply? How are actions taken by AI attributed to a company or individual, and how does this affect theories of competition law, liability and culpability? How have competition authorities approached these novel issues, and what guardrails and best practices are appropriate?

12h15 – 12h30

Constance O'Keefe Legal Writing Award

The Constance O'Keefe Legal Writing Award 2025 is given in memory of Constance O'Keefe, a committed aviation lawyer and former General Counsel of IATA.

12h30 – 14h00

LUNCH

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IATA WORLD LEGAL SYMPOSIUM

"Liability in a Changing World"

Thursday, 19 February

14h00 – 15h30

Air Cargo Roundup

Join us for a practical, to-the-point roundup of the latest and most significant liability developments as they affect shippers, forwarders and carriers in air cargo. Has standardization smoothed out liability scenarios, and does the treaty law offer a counterpoint of relative stability to passenger claims? Our seasoned experts from practice, industry and academia will assess these and related issues.

15h30 – 16h00

NETWORKING BREAK

16h00 – 17h30

Grand Debate

The Symposium will close, in style, with a grand debate on a matter of controversy in aviation law. Expect spirited argument between the affirmative and negative teams, subject, of course, to strict rules of procedure. You, through a poll, will decide who wins the day!

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