

# IATA WORLD LEGAL SYMPOSIUM

Istanbul, Türkiye  
16-18 March 2027

## PRELIMINARY PROGRAM

Host Airline

**PEGASUS**  
AIRLINES



# IATA WORLD LEGAL SYMPOSIUM

## PRELIMINARY PROGRAM

*From Recovery to Resilience:  
The Next Era of Airline Regulation?*

**Tuesday, 16 March 2027**

### Membership and Industry Meetings

|                      |                                                                       |
|----------------------|-----------------------------------------------------------------------|
| <b>12h00 – 12h30</b> | <b>Member Airline Sessions – Legal Briefings Community*</b>           |
| <b>12h30 – 14h00</b> | <b>MEMBER AIRLINE LUNCHEON*</b>                                       |
| <b>14h00 – 17h30</b> | <b>Member Airline Sessions – Legal Briefings Community continued*</b> |

### World Legal Symposium

|                      |                          |
|----------------------|--------------------------|
| <b>18h00 – 20h30</b> | <b>WELCOME RECEPTION</b> |
|----------------------|--------------------------|

\* Attendance is for IATA member airline legal departments or by invitation only

**#IATAWLS**

This is a preliminary program. Note that all sessions are subject to change as our line-up is finalized.



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Wednesday, 17 March 2027

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|---------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 09h00 – 09h45 | <b>Welcome Remarks</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| 09h45 – 10h30 | <b>Keynote Address – The Next Era of Airline Regulation</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| 10h30 – 11h00 | <b>NETWORKING BREAK</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| 11h00 – 12h30 | <b>Building High-Performance, High-Resilience Legal Teams</b><br>As legal departments face increasing business complexity, regulatory demands, and pressure to deliver strategic value, the role of in-house counsel in the airline and broader aviation sector continues to evolve. This panel will explore the key drivers of high-performing legal teams, in this, the most demanding of industries.                                                                                                                                                                                                                                                                                          |
| 12h30 – 12h45 | <b>Constance O’Keefe Legal Writing Award</b><br>The Constance O’Keefe Legal Writing Award 2027 is given in memory of Constance O’Keefe, a committed aviation lawyer and former General Counsel of IATA. Laura Pierallini, Studio Pierallini, will present the Award on behalf of IATA.                                                                                                                                                                                                                                                                                                                                                                                                           |
| 12h45 – 14h00 | <b>LUNCH BREAK</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| 14h00 – 15h30 | <b>The 2006 Air Cargo Fuel Surcharge Investigation – Looking Back and Looking Forward</b><br>The 2006 air cargo fuel surcharge investigation offers a compelling case study in antitrust enforcement, industry coordination, and the challenges facing airline counsel in a highly regulated and commercially interconnected industry. This panel draws on the perspectives of the lead U.S. DoJ attorney at the time, airline in-house counsel, and private practice. The panel will examine the investigation’s origins, the legal and practical issues it raised, and the lessons it offers for advising airlines on pricing, competitor communications, compliance and antitrust risk today. |
| 15h30 – 16h15 | <b>NETWORKING BREAK</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| 16h15 – 17h30 | <b>Speed Networking: Selected Legal Scenarios</b><br>Join us for this session designed to get you connected or reconnected quickly. You will be assigned to a dedicated table for teamwork on our selected, topical legal scenarios. Come prepared with your LinkedIn app at the ready or plenty of business cards!                                                                                                                                                                                                                                                                                                                                                                              |
| 18h30 – 22h00 | <b>GALA DINNER</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |

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Thursday, 18 March 2027

09h00 – 09h45

### **Liability Snapshot**

Hear from experienced litigation counsel on the latest appellate cases and broader themes relevant to carrier liability under the treaties and local law. This snapshot segment will compare the liability picture for air carriage in a selection of the world's busiest jurisdictions for the last twelve months, isolating the key developments and trends in a digestible format to get you up to speed for 2027.

09h45 – 10h30

### **From Assistance to Autonomy: AI in the Flight Deck**

Automation has been a feature of cockpits for decades, but advances in artificial intelligence are opening the door to autonomous flight operations. How are regulators preparing for this next frontier, and what will regulators require to certify AI-enabled and then fully autonomous cockpit operations? Will detailed regulatory frameworks or incremental, flexible outcomes-based approaches lead the way for innovation. Will regulatory cooperation or regulatory competition define this next phase?

10h30 – 11h00

### **NETWORKING BREAK**

11h00 – 12h30

### **Mind the Gap: International Air Law and Competing National Regulation**

International air transport depends on a consistent legal framework, but national and regional regulatory ambitions increasingly test the boundaries of the common framework established by international treaties. From the EU Emissions Trading Scheme and ICAO's CORSIA to national consumer protection regimes, including the recast Regulation 261/2004, and the application of the Montreal Convention in Brazil, where are the gaps widening? Are national and regional measures legitimate responses to policy priorities? Can multilateralism through ICAO offer a realistic path forward? This panel will examine the growing tensions between international obligations and domestic regulation, and what they mean for airlines and their legal advisers.

12h30 – 14h00

### **LUNCH BREAK**

14h00 – 15h30

### **Artificial Intelligence Applied: Unlocking Commercial Value while Managing Regulatory Risk**

From disruption management and retailing to operations, customer service and back-office functions, AI has been reshaping how airlines and their partners do business. This panel will explore the commercial opportunities and legal challenges of AI- and data-driven airline retailing and operations, how regulation is likely to evolve and the role of legal departments in navigating this next phase of transformation.

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15h30 – 16h00

**NETWORKING BREAK**

16h00 – 17h30

### **Grand Debate**

The Symposium will close, in style, with a grand debate on a matter of controversy in aviation law. Expect spirited argument between the affirmative and negative teams, subject, of course, to strict rules of procedure. You, through a poll, will decide who wins the day!

17h30 – 18h30

**FAREWELL RECEPTION**