

# IATA WORLD CARGO SYMPOSIUM

Lima, Peru  
10 – 12 March 2026

## ULD FORUM AGENDA

Host Airline





**Thursday, 12 March**

**09h00 – 09h05**

**Welcome**

**Manoj Menon, Manager, ULD Logistics, Emirates**

**09h05 – 09h45**

**Presentations and Panel Discussion:**

**Breaking the Barrier: Why Automation Stops at the ULD—and How We Can Fix It**

Automation is revolutionizing industries worldwide, yet air cargo remains stuck in manual mode. Why? The ULD—built for strength, not flexibility—may be the biggest roadblock. This session will explore lessons learned from real-world automated loading trials and discuss what fundamental changes are needed to unlock automation's full potential. Join us to explore disruptive ideas, challenge conventional designs, rethink cargo handling processes, and shape the future of ULD operations.

Moderator:

**Louise Platell, Innovation Engineer, VRR**

Panelists:

**09h45 – 10h20**

**Presentation and Panel Discussion:**

**Beyond the ULD ID Code: Building the Next-Generation ULD Identity for a Dynamic Cargo World**

A future-ready air cargo system demands a future-ready ULD identity—one that enables automation, strengthens safety, supports full digital visibility, and ensures global interoperability across airlines, handlers, asset management providers, and IT platforms. This panel brings together a diverse group of industry experts to rethink what a modern ULD identification framework must deliver in an increasingly dynamic operating environment.

Moderator:

**Manoj Menon, Manager, ULD Logistics, Emirates**

Panelists:

**Thursday, 12 March**

**10h20 – 10h55**

**Panel Discussion**

**600 Cells, 60% State of Charge, 6 Hours: Preparing Air Cargo for the Next Generation of Fire-Resistant Containers**

With lithium battery risks intensifying, FRC/FCC performance standards are about to jump to a new level. This panel brings together fire testing experts, regulators, and airlines to outline what's changing, what regulators expect, and what it means for operations and safety risk assessments—and how the industry can prepare for next-generation fire-protection solutions.

Moderator:

Panelists:

**10h55 – 11h00**

**Closing Remarks**

**Manoj Menon, Manager, ULD Logistics, Emirates**

**11h00 – 11h30**

**NETWORKING BREAK – WCS EXHIBITION HALL**

**11h30 – 13h00**

**WCS 2026 Closing Plenary**

**13h00 – 14h00**

**NETWORKING LUNCH BREAK – WCS EXHIBITION HALL**