

# IATA WINGS OF CHANGE EUROPE

Brussels, Belgium  
18 – 19 November 2025

## PROGRAM

Host Airline

#IATAWOCE

brussels  
AIRLINES





# IATA WINGS OF CHANGE EUROPE

Europe's contribution to a  
global, competitive, and  
sustainable airline industry

Tuesday, 18 November

- |               |   |
|---------------|---|
| 08:00 – 09:00 | <b>WELCOME COFFEE</b>   |
| 09:00 - 09:05 | <b>Welcome by IATA</b> <ul style="list-style-type: none"><li>• <b>Willie Walsh</b>, DG, IATA</li></ul>  |
| 09:05 - 09:15 | <b>Connecting Europe and the world</b> <p>An address by the host airline.</p> <ul style="list-style-type: none"><li>• <b>Dorothea von Boxberg</b>, CEO, Brussels Airlines</li></ul>   |
| 09:15 - 09:25 | <b>Belgium's role in the present and future of aviation</b> <p>A keynote from the Deputy Prime Minister and Minister of Finance and Pensions, in charge of the National Lottery and the Federal Cultural Institutions.</p> <ul style="list-style-type: none"><li>• <b>Jan Jambon</b>, Deputy Prime Minister and Minister of Finance and Pensions, in charge of the National Lottery and the Federal Cultural Institutions, Belgium</li></ul>  |
| 09:25 - 09:35 | <b>The role of Parliament supporting European aviation</b> <p>A keynote speech by the Vice Chair of the European People's Party (EPP)</p> <ul style="list-style-type: none"><li>• <b>Dolors Montserrat</b>, Vice Chair of the European People's Party (EPP)</li></ul>   |
| 09:35 - 10:10 | <b>Defining smarter policies</b> <p>Fireside chats on Europe's most pressing aviation issues - bringing Member State and European Commission perspectives to the table.<br/>Moderated by <b>Dave Keating</b>, Journalist</p> <ul style="list-style-type: none"><li>• <b>Beatriz Yordi</b>, Director of DG Clima, European Commission</li><li>• <b>Hugo Espírito Santo</b>, Secretary of State for Infrastructure, Portugal</li></ul>  |
| 10:10 - 10:35 | <b>The impact of geopolitics on aviation</b> <p>This session will dive into air transport's challenges and opportunities created by the current geopolitical tensions and resulting international sanctions, restrictions, and tariffs.<br/>Moderated by <b>Sébastien Justum</b>, SVP, Deputy Corporate Secretary, Air France-KLM</p> <ul style="list-style-type: none"><li>• <b>Julius van de Laar</b>, Political Strategist &amp; Campaigning Consultant</li><li>• <b>Peter Gerber</b>, CEO, Condor</li></ul> |

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- 10:35 - 10:50**     **Air Transport in the age of AI**  
Discover how artificial intelligence, sustainability goals, and shifting investment priorities are reshaping aviation. The session will address SAF supply challenges, unintended policy impacts, and strategies to meet 2030 decarbonization targets.  
• **Marie Owens**, Senior Vice President, Sustainability and Chief Economist, IATA
- 10:50 - 11:35**     **NETWORKING COFFEE BREAK**
- 11:35 - 12:15**     **CEOs on the spot**  
In this quick-fire Q&A session, airline CEOs will share what it takes to make an airline successful in the current geopolitical and operational context.  
Moderated by **Dave Keating**, Journalist  
• **Dorothea von Boxberg**, CEO, Brussels Airlines  
• **Luis Gallego**, CEO, IAG  
• **Willie Walsh**, DG, IATA
- 12:15 - 13:00**     **Strengthening European aviation competitiveness beyond the EU**  
Several key European aviation markets operate outside the EU-27 framework, yet their role is crucial for a connected and sustainable region. This session will explore how stakeholders can enhance cooperation to ensure competitiveness, connectivity, and alignment on climate goals across all of Europe.  
Moderated by **Thomas Reynaert**, SVP External Affairs, IATA  
• **Mehmet T. Nane**, Chairperson of the Board, Pegasus  
• **Filip Cornelis**, Director for Aviation (DG MOVE), European Commission  
• **Jiri Marek**, CEO, Air Serbia  
• **Liam Benham**, President of EU & NATO, Boeing Global
- 13:00 - 13:10**     **State of the (European) Union address**  
What can we expect from the European Union in the current geopolitical landscape?  
• **Apostolos Tzitzikostas**, Commissioner for Sustainable Transport and Tourism, EC
- 13:10 - 14:10**     **NETWORKING LUNCH**

Tuesday, 18 November

- 14:10 – 14:25**     **A deep dive into the European Commission's (EC) Sustainable Transport Investment Plan (STIP)**  
This fireside chat will discuss the recently published STIP, a strategic initiative aimed at accelerating air transport decarbonization, and look at practical steps for implementation in the near future.  
Moderated by **Dr. Dana Shoukroun**, PhD, Director, Invest Through Flying
- **Filip Cornelis**, Director for Aviation (DG MOVE), European Commission
- 14:25 – 15:00**     **ReFuelEU Aviation & UK SAF Mandate – Lessons Learned and Way Forward**  
A look back on the first year of SAF mandates in Europe, with ReFuelEU and UK SAF mandates implemented. Discussions will also revolve around unintended consequences, and which solutions can be developed to help address challenges.  
Moderated by **Dr. Dana Shoukroun**, PhD, Director, Invest Through Flying
- **Ourania Georgoutsakou**, MD, A4E
  - **Nadia Giordimaina**, Director Regulatory & International Affairs, KM Malta Airlines
  - **Kevin Goddard**, Head of External Engagement Europe EU & UK, Airbus
  - **Jonathon Counsell**, Group Head of Sustainability, IAG
- 15:00 – 15:30**     **Scaling Up Sustainable Taxiing at Schiphol Airport: Driving Down Ground Emissions and UFP. How Schiphol, KLM and LVNL are pioneering a new standard for clean ground operations in Europe**  
Amsterdam Schiphol Airport — together with KLM and LVNL — is taking a bold step toward cleaner ground operations by scaling up Sustainable Taxiing with TaxiBot. In response to new air quality regulations and the ambition to protect ground workers' health, the local stakeholders are demonstrating how collaboration across airports, airline, and air traffic control can deliver real emission reductions today. This panel will share insights, operational lessons, and a vision for extending Sustainable Taxiing across Europe's major hubs.  
Moderated by **Mark Searle**, Director Safety, IATA
- **Ruben Alblas**, Programme Manager Public Affairs, KLM
  - **Jasper Daams**, Head of Airside Process Management, Schiphol Airport
  - **Sander Niemeijer**, Program Manager, LVNL Air Traffic Control The Netherlands
- 15:30 – 16:00**     **NETWORKING COFFEE BREAK**

Tuesday, 18 November

**16:00 – 16:45** **Cleared for Delay? Modern ATM means fewer delays, better connections and less emissions — every minute counts**

European air traffic management is under growing pressure. Delays are mounting across the continent, straining the network and costing passengers and airlines both time and money. Why is ATM performance falling short—and what can be done to turn things around? This panel explores the root causes and practical solutions to get Europe's skies moving again.

Moderated by **Ourania Georgoutsakou**, MD, A4E

- **Françoise Barrard**, COO Deputy, Vueling
- **Enrique Maurer**, Director General, ENAIRE
- **Frédéric Guignier**, CEO, DSN
- **Iacopo Prissinotti**, Director of the Network Management, Eurocontrol

**16:45 – 17:15** **Safety and Security**

A focus on the evolving challenges including strengthening global standards, cultivating a strong safety culture, leveraging data, and using digitalization and technology to improve performance on these two major industry priorities, ensuring a safe, secure, and resilient aviation environment.

Moderated by **Mark Searle**, Director Safety, IATA

- **Florian Guillerme**, Executive Director, EASA
- **Pauls Cālītis**, COO and Chairman of the Board, Air Baltic
- **Vincent De Vroey**, Civil Aviation Director, Aerospace, Security & Defence Industries Association of Europe

**17:15 – 18:00** **Between Global Reach and Local Impact: Striking a Fair and Sustainable Balance on Aviation Noise**

Air transport is a truly global industry, yet its impacts are often felt most strongly at the local level. While aviation brings clear benefits, such as connectivity, employment, and economic growth, it can also create challenges, including noise and other community concerns. This session explores how to strike a fair and sustainable balance, ensuring that aviation continues to deliver its many advantages while addressing the needs of local communities.

Moderated by **Menno van der Kamp**, Senior Manager Public Affairs and Africa, Brussels Airlines

- **Ben Van Houtte**, Staff member at the cabinet of the Federal Minister of Mobility, Belgium
- **Filip Czernicki**, CEO & President, Centralny Port Komunikacyjny (CPK)
- **Sabine Hornig**, Director Political Affairs & Business Development, DFS
- **Frank Prillewitz**, VP International Affairs & Corporate Legal, KLM

**19:00 – 22:00** **NETWORKING COCKTAIL RECEPTION**

Wednesday, 19 November

08:00 – 09:00 **MORNING COFFEE**

09:00 – 09:30 **Fitness Check - assessing the progress and shaping the future**

This session will evaluate the effectiveness, coherence, and relevance of current regulations. The speakers will discuss lessons learned, identify gaps, and explore recommendations to ensure that the policies are in line with Europe's quest for enhanced competitiveness.

Moderated by **Javier Gándara**, Director of Public Policy, EasyJet

- **Eddy Liegeois**, Head of Unit Aviation, DG MOVE, European Commission
- **Antonio Pimentel**, European Affairs Director, IAG
- **Laurent Timsit**, Director General, FNAM - Fédération Nationale de l'Aviation et de ses Métiers

09:30 – 10:00 **Digitalizing Borders and Beyond for a Seamless Journey**

The session will explore the role of digitalization in enabling a seamless and secure end-to-end passenger journey. It will also highlight how government-led initiatives to digitalize border processes are contributing to this transformation.

Moderated by **Louise Cairney**, Head Customer Experience and Facilitation, IATA

- **Panagiota Karadimitriou**, Deputy Head of Assistance Centre Unit, Frontex
- **Andy Smith**, Director, Industry & Innovation, SITA

10:00 – 10:30 **Consumer Protection – Focus on Accessibility**

EU regulation 1107 sets to protect and support air passengers with reduced mobility across their end-to-end journey, ensuring they can travel safely and comfortably without discrimination. Are we on track to achieve this target?

Moderated by **Linda Ristagno**, Assistant Director External Affairs, IATA

- **Elisabeth Kotthaus**, Deputy Director, Head of Unit DG Move, European Commission
- **Daniel Casas**, Accessibility Policy Officer, European Disability Forum

10:30 – 11:15 **NETWORKING COFFEE BREAK**

*(Continued on next page)*

**Wednesday, 19 November**

- 11:15 – 11:30**     **Passenger Rights – EU261**  
A promising reform meant to update outdated regulations instead became a complex, divisive half-measure, leaving both passengers and airlines unsatisfied and creating a rift between the Council and Parliament. How can the legislative process ensure a more balanced outcome?  
Moderated by **James Wiltshire**, Assistant Director External Affairs, IATA  
• **Andrey Novakov**, Member of the European Parliament, European Parliament
- 11:30 – 11:40**     **E-commerce and ONE Record – the winning combination**  
Time to solve the e-commerce blind spot! Airlines and freight forwarders often lose visibility of individual e-commerce shipments. Join this session to explore how to get enhanced shipment transparency, streamline operations, and foster stronger collaboration across the supply chain.  
• **Craig Strickland**, CSO BoxC
- 11:40 – 12:20**     **Building AI agents for aviation**  
Everyone talks about AI agents, but examples tend to be ambiguous, and nobody gives guidance on how to build them. This session will guide us through a world where AI agents are a reality and will help you see how they will impact your reality too.  
Moderated by **Jordi Valls**, Director, SITA Innovation Labs, SITA  
• **Dr. Wouter Dewulf (PhD)**, Academic Director Master in Maritime and Air Transport Management, Antwerp Management School
- 12:20 – 13:00**     **CEOs on the spot**  
In this closing session, industry leaders will reflect on the key lessons from the past discussions and explore how these insights can shape the agenda for the future. Together, we'll look back on what we've learned and chart the path forward.  
Moderated by **Jane Hoskisson**, Director Talent, Learning, Engagement and Diversity, IATA  
• **Guliz Ozturk**, CEO, Pegasus Airlines  
• **Luís Rodrigues**, Chief Executive Officer, TAP Air Portugal  
• **Jiri Marek**, CEO, Air Serbia
- 13:00 – 14:15**     **FAREWELL LUNCH**

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