IATA **AVIATION DATA SYMPOSIUM**

ATHENS, GREECE 25 - 27 JUNE 2019

AGENDA

Thriving in the age of Data & Digital Transformation





ADS 2019 At a Glance



600+
Delegates

Airlines, Airports, Tech. providers, OEMs, ANSPs, Ground handlers, Travel agencies 98%
Satisfaction

Past editions have had 98% satisfaction rate, and a staggering NPS of 57 100+ Speakers

Plenary with C-levels from Airlines and Tech Giants (Google, Amazon AWS, IBM) 5 TRACKS

Passenger, Sales, Distribution, Ops, MRO, FinTech, Data Science & Al INNOVATION JAMS DRAGONS' DEN

Digital executive keynotes, Dragons' Den Live Start-up Contest, Datathon highlights

Some of our Speakers



Alexandre de Juniac Director General & CEO, IATA



Dimitris Gerogiannis CEO, Aegean Airlines



Michael Shores
Director, Data Science,
United Airlines



Nina Wittkamp
Associate Partner, Travel
Transport & Logistics
Practice,
McKinsey & Company



Vince Chirico SVP Global Network & Technology Partners, CWT



Charles Girard
Customer Data Officer,
Air France KLM



Eliano Marques VP Enterprise Analytics Data Science, Emirates Group



Ian Andreas Villa Vehicle Partner & Strategic Modeling Lead, Uber





ADS 2019 Topics at a Glance









ATM, Connected Aircraft, Maintenance, Intelligent Health Monitoring



Blockchain, FinTech, Mining Payment Data, Fraud, PSD2, GDPR



Build & Leverage AI, & Data Science capabilities, Enterprise Analytics



Digitizing Air Cargo, E-Commerce, End-to-end visibility, One Record



Data Sharing, A-CDM, Intelligent Irregular Operations



Data Governance, API Ecosystem & Industry Data Model







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|---------------|--|--|
| 08:50 - 09:10 | Welcome and Conference opening | Aleksander Popovich SVP, Financial Distribution Services, IATA |
| 09:10 - 09:30 | Keynote: Opening Address | Dimitris Gerogiannis CEO, Aegean Airlines |
| 09:30 - 09:50 | Keynote: Thriving in the age of Data & Digital Transformation | Alexandre de Juniac DG & CEO, IATA |
| 09:50 – 10:15 | Keynote: Data, Aviation's Most Strategic Opportunity and Greatest Threat | Professor Liberty Vittert Olin Business School & Harvard University Ambassador Royal Statistical Society Associate Editor of the Harvard Data Science Review Elected Member of the International Statistical Institute BBC Expert Woman and TED* speaker |
| 10:15 – 10:20 | IATA Legal Brief | Marie Claude Simard Assistant General Counsel, IATA |
| PANEL | Panel: Bird's-eye view on how data is shaping the future of travel Data has been recognized as one of the most important assets of companies, | Caroline Gorski Group Director, R ² Data Labs, Rolls-Royce Plc |
| 10.20 11.05 | potentially disrupting business models, enabling digital transformation in | Jan Stövesand |

10:20 – 11:05

commercial and operational areas. Some of the obstacles include access to data, quality, integrity and information silos. Hear from industry thought leaders, what are the opportunities, and what needs to happen to unlock the full potential of data in aviation.

> Moderated by: Tanya Beckett, Presenter, BBC News

Sr. Director Analytics & Data Solutions, Lufthansa Technik AG

Soumit Nandi

MD, Customer Technology Platforms, United Airlines

Vince Chirico

SVP Global Network & Tech. Partners, CWT







11:05 - 11:35

Networking Break sponsored by:



11:35 - 11:45

Keynote: How could airlines of the future be leveraging data and technology in their commercial decision making?

Dr. John Carney Chief Data Scientist, OpenJaw

11:45 - 11:55

Keynote: How to become a hyper Customer-centric Airline

The role of Al and data in transforming the airline business into becoming hyper customer-centric.

Global MD, Travel & Transportation, IBM

PANEL

11:55 - 12:30

Panel: Top strategic data and technology trends in aviation

Dr. Dirk Jungnickel

Dee Waddell

What are the main strategic trends in data science, Al and technology, impacting the aviation industry? How can you leverage these without heavy investment and long-term financial commitment, while staying in control of your data, other strategic digital assets and the transformation agenda.

Senior VP Enterprise Analytics | Digital & Innovation, Emirates Group

Massimo Morin Head, Worldwide Business Development, Travel, AWS

Nicolas Forgues CTO, Air France-KLM

Moderated by: **David McEWEN** Director, Industry Architecture, IATA

Sioerd Blüm CIO, Amsterdam Airport Schiphol

12:30 - 13:00

- Industry Data and ADS Highlights
- 2019 White Paper: Data Science Hype or Ripe for Aviation?

The opportunities and use cases of the latest data science technologies and predictive analytics.

Charles de Gheldere

Director, Travel Intelligence, IATA

Houman Goudarzi

Head of BI & Industry Engagement, IATA

13:00 - 14:30

Networking Lunch



Workshop (13:00 – 14:30)

A Traveler-centric approach to improving network planning & schedule optimization - VIP Room (next to Exhibition)







PASSENGER

sponsored by: **QCCELUQ**

SAFETY & FLIGHT OPERATIONS

AIR FREIGHT

PAYMENT & FINTECH sponsored by: AMERICAN

Opening Remarks 14:30 **Aleksander Popovich**

SVP. Financial Distribution Services, IATA

Panel: Matching supply and demand data driven network optimization 14:45

As the industry strives for the perfect match between supply and demand, new techniques are developing to make better predictions. Hear from airlines and technology partners how new data sources and data science are expanding capabilities beyond traditional QSI and macro-economic based forecasting models. Learn how airlines can better react to changes in demand and profitability, through new techniques and real-time access to data.

Eric Nordling, COO, Revenue Management Systems, Inc., an Accelya Group Company

Jorga Ahlborn, Head of Business Development & Analytics, Network Management, Lufthansa Group

Susana Carrera, Principal Product Manager, Skyscanner

Vadim Skritskiy, Data Scientist, Infare

Moderator: Henry Coles

Head of Airline Distribution Standards, IATA

Introduction & Opening Remarks 14:30 **Chris Markou**

Head Operational Cost Management, IATA

Panel: Challenges & Opportunities with data from connected aircraft 14:40

Jan Stövesand

Senior Director Analytics & Data Solutions, Lufthansa Technik AG

Matthew Evans

VP Digital Transformation, Airbus

Mark Leach

Partner, Bird & Bird

Pierre-Yves Benain

Portfolio Head e-Aircraft, SITAONAIR

Rodolphe Parisot

Chief Digital Officer, Air France Industries KLM Engineering & Maintenance

Moderator: Chris Markou

Head Operational Cost Management, IATA

Opening Remarks 14:30 **Jean-Christophe Rossand**

Assistant Director Cargo Intelligence and Air Mail Settlement, IATA

E-commerce: A key opportunity with challenging requirements 14:35

e-commerce is the not to be missed opportunity for air cargo. It is fueled by the digital technologies that revolutionized the retail industry, and therefore requires air cargo to adapt in terms of flexibility, visibility, speed and costs.

Dr. Ludwig Hausmann,

Partner, McKinsey & Company

E-commerce is a mix of Cargo & Mail. How can you handle this challenge efficiently? 14:50

e-commerce is handled as cargo and as mail. A leading airline will explain how it redesigned its system to manage in an integrated manner all e-commerce shipments.

Bernd H. Foerster, Senior Manager, Head of E-Commerce Products, Qatar Airways Jos Nuijten, VP, Network Integration Strategy, **Descartes Systems Group**

Reducing customer spent & predicting arrival time leveraging data & Al 15:10

Erez Agmoni, Head of Supply Chain, Warehousing and Distribution - America, Maersk

Opening Remarks 14:30

The role of Data in Payment and Fintech, and an overview of Blockchain in Aviation.

Juan Ivan Martin

Head of Digital Finance, IATA

The big picture: Facts, Figures, Market trends & regulatory framework 14:50

Pascal Burg

Director, Edgar, Dunn & Company

What can you do with Payment Data? How to extract value from customer transactions 15:10

Joseph Pabst

Vice President, Airline Risk Management. American Express

Supporting organization:

Networking Break

sponsored by: SITAONAIR®



15:30 - 16:00

14:30 - 15:30





PASSENGER

sponsored by: **accelua**

SAFETY & FLIGHT OPERATIONS

AIR FREIGHT

PAYMENT & FINTECH sponsored by: AMERICAN

The Future of Offers and Orders: Industry opportunities with Dynamic Offer 16:00

NDC and ONE Order programs transform distribution, unlocking the potential of dynamic offer – allowing contextualized offers and total revenue optimization. Sebastien Touraine, Head, Dynamic Offer, IATA

Monitoring/Comparing Retailing Offers 16:20

With increasing fare families and merchandising, how can airlines get market insights?

Nils Gelbjerg, CEO, Infare

Enhancing Airline Offerings 16:35

Hear how data can help airlines move from offering flights to offering relevant products to customers. Daniel Friedli, MD, Travel in Motion

16:00 - 18:00

Advancing pricing capabilities with data 16:50 What are the new data required in the future and how could the industry make them more readily available? Tom Gregorson, Chief Strategy Officer, ATPCO

Panel: Analytics with Offers & Orders 17:00

Storing offers in NDC enables airlines to improve passenger segmentation. Shopping context increases conversions. Consolidated seat & ancillary records in ONE Order simplifies data collection. Hear from industry expert how data facilitates targeted offers & total offer management.

Roland Jaggi, CCO, Aegean Airlines Jost Daft, Manager Revenue Management & Distribution Strategy, Lufthansa Group Julia Reichel, VP Sales t-Data, OpenJaw Tom Gregorson, Chief Strategy Officer, ATPCO George Khairallah, CEO, JR Technologies Moderator: Sebastien Touraine

Opening Remarks 16:00

Revolutionizing Aircraft Operations by injecting experiences from other fields.

Chris Markou

Head Operational Cost Management, IATA

A deep dive into the SESAR views on Digitalization 16:15

Marouan Chida

Digital Transformation & Innovation Manager at SESAR Joint Undertaking

Case studies and solutions for data sharing 16:40

Nigel Howard

Partner, Covington & Burling

State-of-the-art Auto ID technologies in Aviation 17:05

Senthil Chinnappa GounderDirector of Research & Technology, Auburn University

Use of the Blockchain technology to improve aircraft operations 17:30 **Martin Mitev**

Captain & Assistant SVP Flight Operations, airBaltic

From logistical chains to logistical networks

The digitalization of air cargo has so far been focusing on electronic documents exchanged sequentially. 2 use cases will be presenting illustrating the new paradigm enabled by new technologies.

ONE Record vision & roadmap AF/KL 16:00

Thomas Moreau, IT Project Architect, AF/KL Bilel Chakroun, Business Expert, AF/KL

TradeLens: An industry network 16:20

Changing the way ocean freight stakeholders communicate leveraging blockchain. Juanjo Ruiz, Head of Strategy and Business

Development, TradeLens, IBM Industry Platforms

Panel 16:40

Presenters of the Use Cases Remi Lammertin, IT Cargo Operation Carrier, AF/KL

Leveraging IoT to reduce costs and improve value proposition 16:55

Is the dream of end to end visibility in air cargo becoming a reality? 16:55

Pierre-Stephane Maurice, Product Manager Aircraft IoT Strategy & Marketing, SITAONAIR

Blockchain puts the SMART into ULD 17:15

Calvin Hui, eCargo & Digital Enablement Manager, Cathay Pacific Cargo

Sandy Tsang, CX Solution Lead, Cathay Pacific

Bob Rogers, VP Nordisk Aviation Products

Tomorrow's data heroes 17:35

Data economy: What is the value of data and what are customers needs? The presentation will provide concrete examples and solutions on how data could be shared and bring value.

Fabrice Tocco, Co-Founder, Dawex Serge Hanssens, Partner, PwC

The art of predicting 16:00

FinTech using data to predict and prevent losses. Conrad Lennard, Sr. Exec, Featurespace

Open Banking 16:20

PSD2 in EU is stimulating innovation in payment, but also impacted by GDPR, Cyber Security & data storage. Benjamin Madjar, Director, Deutsche Bank

Revenue Accounting: final barrier 16:40

Current Revenue accounting hinders adoption of new forms of payments and real time data exchange. Learn about the latest trends and potential enhancements. Mark Costa, Consultant, Deloitte

Is Blockchain fit for Data? 17:00

Blockchain for payment, what's the impact on data? Nicolas Kozakiewicz, Fellow, Atos

Panel: Control your Data or someone else will 17:20

How can companies use data to better manage their business.? What are the key dimensions to consider?

Juliette Iles, VP Finance Strategy & ePayments, **Emirates Group**

Benjamin Madjar, Director, Deutsche Bank Conrad Lennard, Sr. Sales Exec. Featurespace Nicolas Kozakiewicz, Fellow, Atos

Pascal Burg, Director, Edgar, Dunn & Company

Moderator: Juan Ivan Martin,

Head of Digital Finance, IATA

19:00 - 22:30

Networking Dinner sponsored by:









DAY 2 Wednesday 26 June



PASSENGER



SAFETY & FLIGHT OPERATIONS

DATA SCIENCE & TECHNOLOGY

The data ecosystem: APIs & Industry Data Model

Learn how the Airline Industry Data Model is transforming the way airlines and industry partners are developing and implementing industry standards, and hear from leaders at airlines and technology partners about airline industry activity to support a best in class open framework for APIs connectivity. Learn what the future holds for API connectivity, and how airlines are working together to support a new era of transparency, customer-centric processes and access to real-time data across the entire supply chain.

Session Introduction 09:00

Matthew Mckinley, Senior Manager, Technology Standards, IATA

An Industry Data Model 09:10

Matthew Keiller, Senior Architect, IAG

Fostering Innovation 09:25

Gianni Cataldo, Head of R&D, ATPCO

Aggregation and Open APIs 09:40

Patrick Brosse

Senior Expert, API Design & Data model Governance, Amadeus

Reality check 09:55

Marcus Wagner, API Manager, Lufthansa

Panel: Discussion on Open API framework 10:15

Matthew Keiller, Senior Architect, IAG Gianni Cataldo, Head of R&D, ATPCO

Patrick Brosse

Senior Expert, API Design & Data model Governance, Amadeus

Marcus Wagner, API Manager, Lufthansa

Moderator: Matthew Mckinley

Senior Manager, Technology Standards, IATA

Networking Break sponsored by:

Opening Remarks 09:00

Data driven operational efficiency, aircraft Maintenance & Health Monitoring

Chris Markou

Head Operational Cost Management, IATA

Skywise & Predictive Maintenance by aiming to be the data platform used by all major aviation players 09:10

Frederic Sutter

Digital Transformation Leader, Airbus

Aircraft Health Monitoring theory & case studies 09:30 **Rodolphe Parisot**

Chief Digital Officer, Air France Industries KLM Engineering &

Operational efficiency driven by data & analytics 09:55 Rita Barata Silva

Head of Data & Analytics, Vueling Airlines

Using data for Preventive Maintenance for Embraer E190 aircraft 10:20

Yuliya Gerasymchuk

Financial Manager and Head of PMO, Ukraine International Airlines

Opening Remarks 09:00

Houman Goudarzi

Head of BI & Industry Engagement, IATA

Building a Data Science capability in an Aviation company 09:15

Describing the building blocks required to establish a world-class Data Science capability across an aviation company, aiming for scale and automation and driving value across all business units leveraging the greatest and latest methods and tech. Examples will be provided in the context of velocity and what can be achieved when the Foundation is done from the start.

Eliano Marques

VP Enterprise Analytics, Data Science, Emirates Group

Bigger Data 09:40

Data has enabled AFKL to improve both service and insights on customers, yet many activities are impeded by lack of coordination or standard.

Charles Girard, Customer Data Officer - Air France KLM

How a leading airport has built a wide spectrum of data (Al/data science/BI) capabilities 10:05

Sjoerd Blüm, CIO, Amsterdam Airport Schiphol

The Dawn of Urban Aerial Ridesharing 10:25

Fast-forwarding to a Future of on-demand urban air transportation, and how operations research and machine learning are shaping the ecosystem.

Ian Andreas Villa

Vehicle Partner & Strategic Modeling Lead, Uber



10:45 - 11:15

09:00 - 10:45



DAY 2 Wednesday 26 June



PASSENGER

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SAFETY & FLIGHT OPERATIONS

DATA SCIENCE & TECHNOLOGY

Intelligent Irregular Operations

The most memorable customer experiences of airlines are not when things go right, but when things go wrong. Learn how airlines, airports and technology partners are using new data sources, data science and predictive analytics to bring customer-choice into disruption management, reduce cost and re-invent the customer experience. Hear from airlines, airports and technology providers on how customer data is also being used to better target information flows to passengers, and to intelligently manage every passenger's individual journey in a disruption.

Turning Trip Friction into an Opportunity 11:15 Scott Gillespie, Head of Analytics, ARC

New data and new processing capability. What is the future for irregular operations recovery? 11:30

Pascal Clement, Head of Travel Intelligence, Amadeus

Panel: Intelligent irregular operations - how do we get there? 11:45

David Kershaw

Portfolio Director Airport Passenger Processing, SITA

Uschi Schulte-Sasse, SVP, Aviation Division, Inform GmnH

Pascal Clement, Head of Travel Intelligence, Amadeus

Al Tredinnick, Head of Business Development, 15below

Moderator: Henry Coles

Head of Airline Distribution Standards, IATA

Opening Remarks 11:15

Data sharing for better Airport and ATM operations **Chris Markou**

Head Operational Cost Management, IATA

Digital Collaboration - From insights to scalable value 11:25

Andrew Hutson-Smith

Director of Business Development, R² Data Labs, Rolls-Royce Plc

Using data technologies to keep airline schedules on time 11:45

Margrét S. Otterstedt

Data Analyst, Operations Support, Icelandair

Avoiding turbulence and disruptions: A new collaborative approach 12:00

Martin Gerber

Technical Pilot Airbus A320, Swiss International Air Lines

The adoption of network-centric data sharing in Air Traffic Management: The case of SWIM 12:15

Marina Efthymiou, PhD

Course Director for M.Sc. in Aviation Leadership **Assistant Professor in Aviation Management DCU Business School**

Introduction 11:15

Marie Masserey

Head, Industry Architecture, IATA

Opening Remarks 11:20

Soumit Nandi

MD, Customer Technology Platforms, United Airlines

Panel: How Can Airlines derive value from Data 11:30

Join airline technology and digital transformation experts to learn how airlines derive value from data to improve operations and deliver customer service. All speakers on this panel are also active members of the IATA Architecture and Technology Strategy Board, an industry coordination body driving the development of the Airline Industry Data Model and acceleration of industry wide deployment of APIs (Open Air project). This will give us an additional opportunity to explore the benefits and challenges of data sharing and coordinated industry approach to technology deployments.

Soumit Nandi

MD, Customer Technology Platforms, United Airlines

Andrew Webster

Digital Business Transformation Manager - Shop Order Pay, IAG

Dave Weghorst

Business Consultant, Delta Air Lines

Moderator: Marie Masserey Head, Industry Architecture, IATA

12:30 - 14:00

11:15 - 12:30

Networking Lunch

sponsored by:

Get personal: How to sweat your biggest asset, your customer data - VIP Room (next to Exhibition)





DAY 2 Wednesday 26 June



14:00 - 14:10

Recapping ADS Tracks

Closing Remarks

Charles de Gheldere Director, Travel Intelligence, IATA

14:10 - 14:30

Innovation Jams Session Opening

Keynote: Becoming a Data Driven Organization. Enabling Digital Transformation

Chief Data Officer, EL AL Israel Airlines

AVIATION DATATHON

14:30 - 15:00

Aviation Datathon 2019: Highlights & Winning Ideas

Want to know what happens when you throw in lots of data + aviation data scientists + lots of pizza, chocolate and coke, in one room for a day?

Moderated by:

Houman Goudarzi

Head of BI & Industry Engagement, IATA

Juan Oliver Jury Panel:

Manager BI Projects, IATA

Nevin Murad

Ido Biger

Associate Analysis Officer, ICAO

Nina Wittkamp

Associate Partner, Travel Transport & Logistics Practice, McKinsey & Company

15:00 - 15:15

Keynote: Moving away from a product-centric flight-driven model to an audience driven value proposition, establishing a holistic multichannel & data-driven marketing approach.

Marco Corradino CEO, Lastminute.com

DRAGONS' DEN

15:15 - 16:00

PLUGANDPLAY

16:00 - 16:15

Dragons' Den Live Contest: Aviation start-up entrepreneurs competing on stage with solutions leveraging Data Science and Al.

- 4 Finalists pitch on stage for 5 minutes, Dragons provide immediate feedback.
- Audience votes for the: Aviation Data Start-up of the Year.

Winner gets entry to the 90-day Plug and Play Travel & Hospitality Accelerator (Batch 8), starting on September 17th 2019.

Houman Goudarzi

Moderated by:

Head of BI & Industry Engagement, IATA

The Dragons:

Amir Amidi

Managing Partner, Travel & Hospitality, Plug and Play

Dominique Perron

Partner, PwC

Stephane Cheikh

Al Program Director, SITA

Aleksander Popovich

SVP. Financial Distribution Services, IATA







Al Lab MC: **Tanya Beckett** Presenter, BBC News



| 08:45 - 09:10 | Opening Remarks | Houman Goudarzi Head of Bl & Industry Engagement, IATA |
|------------------------|---|---|
| 09:10 - 09:30 | The Air France-KLM case study The Al strategy and how to make it work. Researching multi-domain data analytics infrastructures. | Leon Gommans Science Officer, Air France-KLM |
| 09:30 - 09:50 | Improving the Operation, One Model at a Time All is revolutionizing the airline industry. Learn about 3 use cases that show in concrete terms how United has implemented and how they ease the operation and improve customer experience. | Michael Shores Director of Data Science, United Airline |
| 09:50 - 10:00 | Google's application of Machine learning for Flights Data | Allan Fraser Manager, Software Engineering, Google |
| 10:00 – 10:15 | Leveraging AI to drive commercial success | Jaime Zaratiegui Director Data Science, Accelya Group |
| 10:15 – 10:45 | Networking Break | |
| 10:45 – 11:00 | High-performance Computing: Aviation Use Cases Head, World | Massimo Morin wide Business Development, Travel, AWS |
| PANEL 11:00 – 11:55 | Panel: Leveraging Data & Machine Learning What's the best approach to leverage data & machine learning? What are critical strategic decisions, e.g. in vs. outsourcing data science capabilities, open source or proprietary, and use of cloud? Moderated by: Tanya Beckett, Presenter, BBC News Kevin O'Sullivan Lead Engineer, SITA Lab Ian Painter CEO and Founder, Snowflake Software | Ido Biger Chief Data Officer, EL AL Israel Airlines Virender Pal Chief Digital & Innovation Officer, flynas |
| 11:55 – 12:15 | Ingredients to enable efficient and effective use of Al | Minna Kärhä Head of Data, Finnair |
| 12:15 – 13:30 | Networking Lunch | |





DAY 3 Thursday 27 June | Al Lab OpenJaw



| 13:30 – 13:50 | Predicting Passenger Choices considering Irrational Behavior Prediction of choices using Al techniques boosted by the consideration of cognitive biases, i.e. decisions based on irrational assumptions. | Rodrigo Acuna Head of Al Research, Amadeus |
|---------------|--|--|
| 13:50 – 14:10 | Turnaround Management Optimization using Al SITA will share its work on gathering aircraft turnaround timestamps using image recognition, and turning these into actionable data to improve turnaround and predictive analytics leveraging machine learning. | Stephane Cheikh Al Program Director, SITA |
| 14:10 – 14:35 | Alaska's Transition to Real-Time Algorithmic Personalized Experiences Hear about Alaska's journey in becoming data driven and the subsequent impact on various parts of the airline. | Matt Hahnfeld Software Engineering Manager, Loyalty & Revenue Management, Alaska Airlines |
| 14:35 – 14:50 | Will the Self-Service AI evolution make building internal data capabilities unnecessary? | Brian Lewis Chief Technology Officer, OpenJaw |
| 14:50 – 15:00 | Project DeepSky: a playful approach towards Reinforcement Learning in Aviation To understand how reinforcement learning can benefit the aviation industry, zeroG built an AI that outperfor humans in playing an airline management simulation game. Now applying this to OPS and revenue management | |
| 15:00 – 15:20 | Al driving Revenue streams How has Al delivered value across Copa's revenue streams, looking at two distinct use cases: predicting posted fights in revenue management and co-brand credit card acquisitions in Loyalty. | Maria Toso Manager, Pricing and Revenue Management Intelligence (PRMI) group, Copa Airlines |
| 15:20 – 15:35 | Key Takeaways and Closing Remarks | Houman Goudarzi Head of Bl & Industry Engagement, IATA |





