#### **13th MAINTENANCE COST CONFERENCE** SEPTEMBER 13-15 **Panama City, Panama 2017**





# Preliminary Analysis of MCTF FY2016 Data

September 13<sup>th</sup>, 2017

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# Preliminary Analysis of FY2016 Data

- About MCTF Data Collection & Analysis
- World Fleet & MRO Spend
- MCTF Fleet & Costs Analysis
- IATA Maintenance Cost Dashboard<sup>™</sup>





# World Fleet & MRO Spend

- The FY2016 world fleet consisted of 28,000+ aircraft
- The MRO market represented \$ 67.6 Bill. worldwide.
- It is expected to reach \$100 Bill. in 2026.
- With a per annum growth of 4.1%



Source: ICF

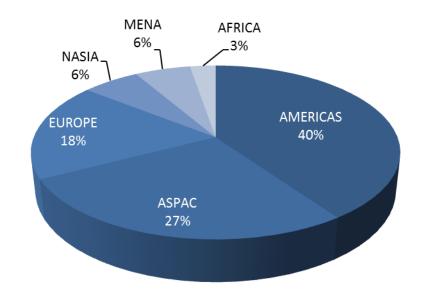


## MCTF FY2016 Data Cycle

- Preliminary analysis includes 41 airlines & 3,648 aircraft
   10 more expected for the final report
- MCTF airlines by Region
   By number of aircraft

REGIONS AS DEFINED BY IATA: Africa: Sub-Saharan Africa ASPAC: Asia Pacific MENA: Middle East & North Africa

Americas: North & South America Europe: includes CIS N. Asia: China, Hong Kong, Macao, Taiwan, Mongolia

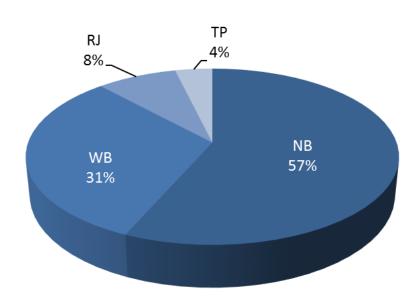


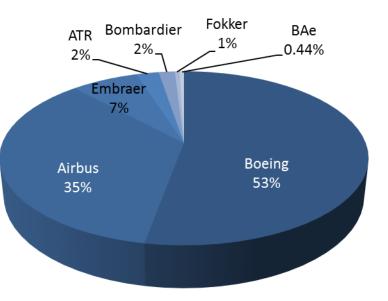




# MCTF Fleet: 3,648 Aircraft (FY2016)

By Aircraft Category
 By Manufacturer



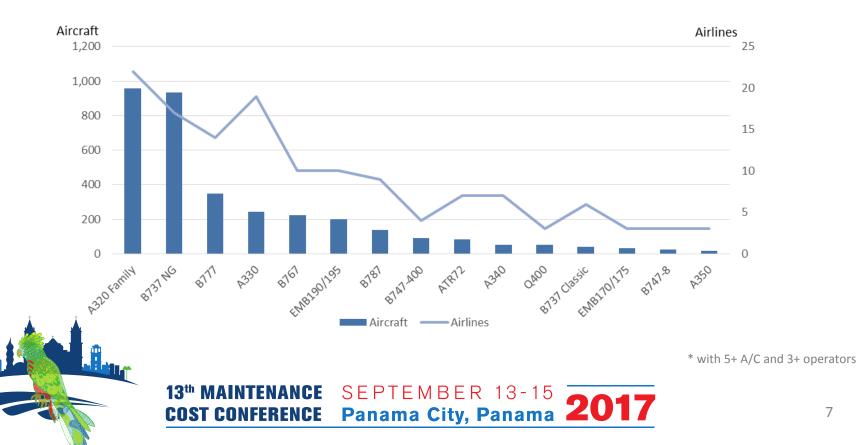






### Top 15 AC Families\* = 94% of MCTF fleet

- All AC categories represented •
- However, still a limited number of RJs and TPs •

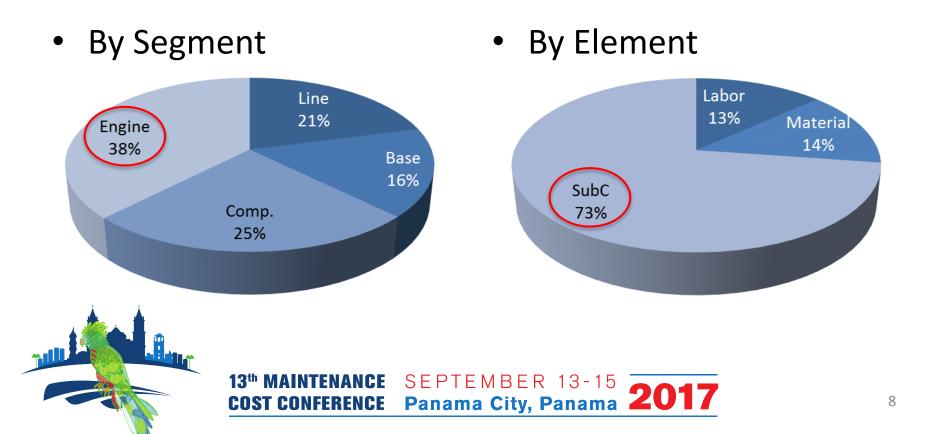


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# MCTF Spend (FY2016)

Direct Maintenance Costs (Line/Base/Component/Engine)
 – \$11.14Bill. (17% of World MRO Spend)





# **Our Main KPIs**



MCTF airlines get a detailed report with analyses by AC categories, families and/or AC



- Operational Data
  - % of world fleet
  - 41 airlines
  - 3,648 aircraft
  - 11.4 Mill. FH
  - 5 Mill. FC

- Avg FH/AC
   Avg FH/
- → Avg FC/AC
- Avg Utilization (hrs/day)
- Avg Age
   Avg Age



- Average Unit Costs (DMC\*)
  - % of world MRO spend
  - Average Cost per Flight Hour
  - Average Cost per Departure
  - Average Cost per Aircraft
  - Average Cost per Airline

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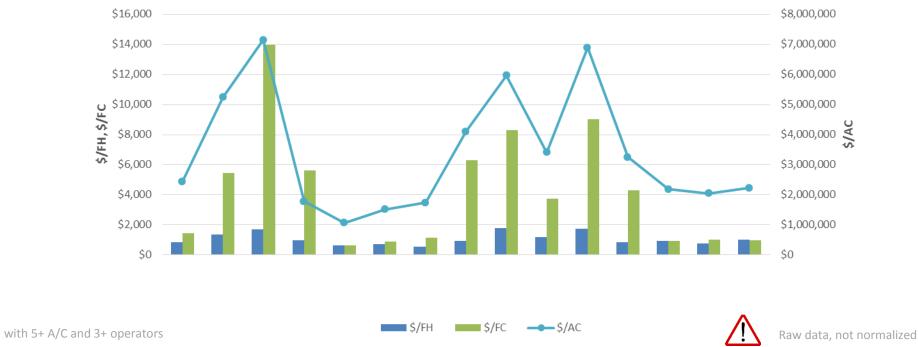
\* Direct cost only, excluding Overhead





## Unit Costs by Aircraft Family

#### Top 15 A/C Families\*



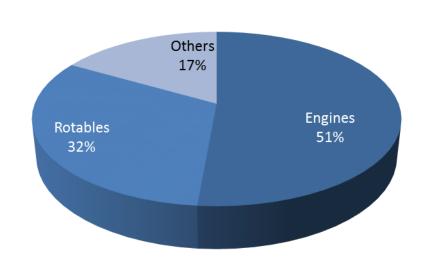


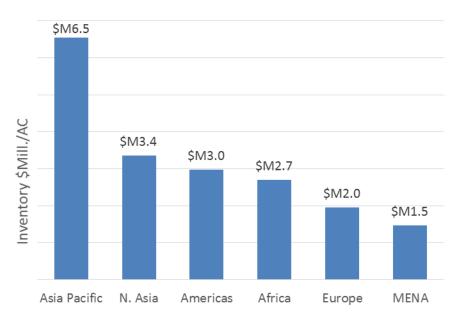
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#### Spares & Inventory

• Averages: \$3.6Mill./AC ; \$295Mill./AL







31 airlines, 2,557 aircraft



# Aircraft Leasing & Supplemental Rent\*

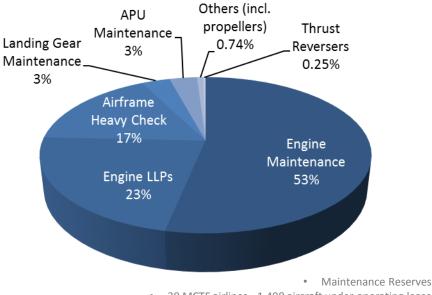
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- 41% of total MCTF fleet is under operating lease
   World average is 40%
- 54% of MCTF airlines pay supplemental rent
- Total MRs: \$510 Mill.
  - Engines = 76% of MRs (incl. LLPs)

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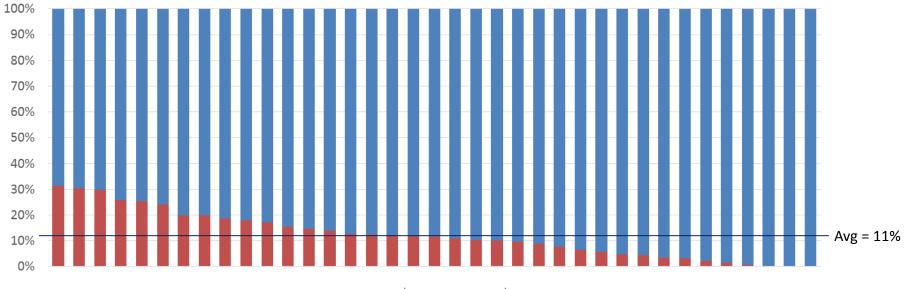


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## **Technical Division Costs**

• Direct Mtc \$ (85%) + Overhead \$ (15%)



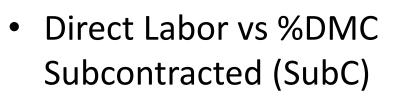
Overhead \$ Direct Mtc \$



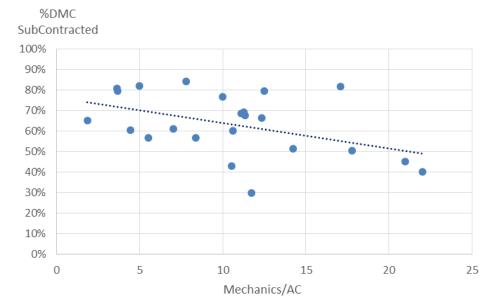


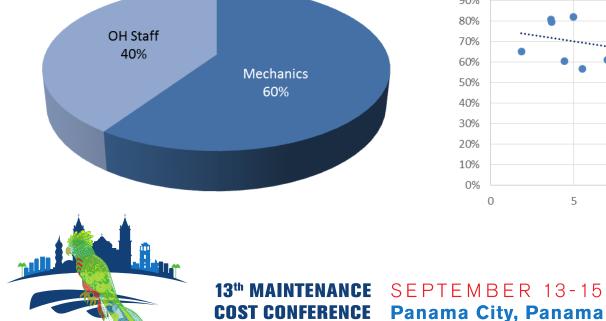
## Personnel & Overhead

- Direct vs Indirect Labor:
  - 24,509 mechanics
  - 16,674 staff







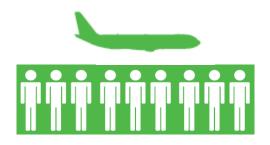


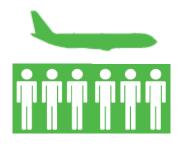


## **Personnel & Overhead**

- Average Number of Staff per Aircraft
  - 980 mechanics/AL

- 631 OH Staff/AL





– 9 mechanics/AC

- 6 OH Staff/AC





# In summary (1/2)

• The 41 airlines in this preliminary analysis have reported:

| <ul> <li>Direct Maintenance Costs</li> </ul> | \$11.14 Bill. |
|--|---------------|
| – Overhead                                   | \$2.00 Bill.  |
| <ul> <li>Spares &amp; Inventory</li> </ul>   | \$9.16 Bill.  |
| <ul> <li>Supplemental rent</li> </ul>        | \$0.5 Bill.   |

 However, not all airlines provided Spares & Inventories \$, OH\$ and Supplemental Rent \$.





# In summary (2/2)

- Engine maintenance: 38% of DMC
- Airlines subcontract 73% of their maintenance costs
- 76% of Maintenance Reserves are for engines (incl. LLPs)
- Overhead: 11% of total Technical Division costs
- 9 mechanics/AC and 6 overhead staff/AC



#### Want to know more? Join MCTF!





- Exclusive access to airlines that provide data
- Perform your own benchmark analyses
- Export data to create presentations and graphs





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| 0                                  | Sign In<br>User Name: crosg@iata.org   |
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| Intro Main M         | Metrics (   | Cost Structure | Maintenance P        | rogram       | Personnel & Overh | ead Spar    | es & Inventory  |                  |                      |                          |         |
|----------------------|---|----------------|----------------------|--------------|-------------------|-------------|-----------------|------------------|----------------------|--------------------------|---------|
|                      | ,   | MC             | TF Dashb             | oard         |                   |             |                 |                  |                      |                          |         |
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|                      |   |                | AT A GLANCE          |              |                   |             |                 |                  |                      |                          |         |
|                      |   |                | al Aircraft          | Aircraft     |                   |             |                 |                  |                      |                          |         |
|                      |   |                | all Airlines         |              |                   |             |                 |                  |                      |                          |         |
|                      |   |                | al Aircraft Versions |              |                   |             |                 |                  | 4,561                |                          |         |
| our Current Selec    | tions:  |                | J. Tabl DMC C        | 4,1          | 05                |             | 4,              | 216              |                      |                          |         |
|                      |   |                | III Total DMC \$     |              |                   | 3,779       |                 |                  |                      |                          |         |
|                      |   |                |                      |              |                   |             |                 |                  |                      |                          |         |
|                      |   |                |                      |              |                   |             |                 |                  |                      |                          |         |
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| Region               |   | •              |                      |              |                   |             |                 |                  |                      |                          |         |
| -                    | 0   |                |                      | 201          | 12                | 2013        | 2               | D14              | 2015                 |                          |         |
| Aircraft Version     |   | •              |                      |              |                   |             |                 |                  |                      |                          |         |
| Ingine               | 0   | -              | MAIN METRICS         | - Select dim | ension(s) to ad   | d column(s) | in the tables   |                  |                      |                          |         |
| -                    | 0   |                | I Operational Data   | Operation    | • • •             | (- /        |                 |                  |                      |                          |         |
| Aircraft Family      | 0   | -              | III: Unit Costs      | Year 🗸       | Aircraft          | Airlines    | Flight Hours/AC | Flight Cycles/AC | Average Age<br>(Yrs) | Utilization<br>(Hrs/Day) | FH / FC |
| ircraft Category     | 0   | •              |                      | 2015         | 4,561             | 48          |                 |                  | 9.5                  | 9.0                      | 2.5     |
| Aircraft Subcategory | ~   | -              |                      | 2014<br>2013 | 4,216<br>3,779    | 51          |                 |                  | 9.5<br>10.2          | 9.0<br>8.9               | 2.5     |
|                      | 0   |                |                      | 2013         | 4,105             | 46          |                 |                  | 10.2                 |                          | 2.4     |
| Select filter(s)     |   |                |                      |              | ,                 |             | ,               | ,                |                      |                          |         |
| Year Pø              | Region  | 20             |                      |              |                   |             |                 |                  |                      |                          |         |
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| 2013                 | Europe  | C              |                      |              |                   |             |                 |                  |                      |                          |         |
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#### Any Questions?





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