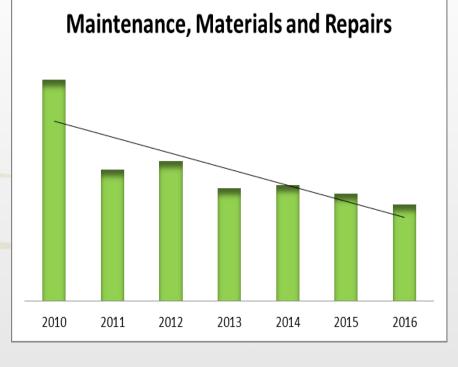


Maintenance Cost Efficiency

September 2017

Is this coincidence or do we know our business?

- We had received the following awards:
- Best On-Time Performance in Latin America (Flight Stats) and Second On-Time Performance Worldwide (AOG) in 2016
- Highest Maintenance Reliability Performance of our engines during the last 5 years according to CFM and GE in 2016
- World's most profitable airline, (Airline Weekly, October 2014)



Cost per Available Seat Mile (CASM)



MAGIC PILL

The "Magic Pill" does exist in Aviation!

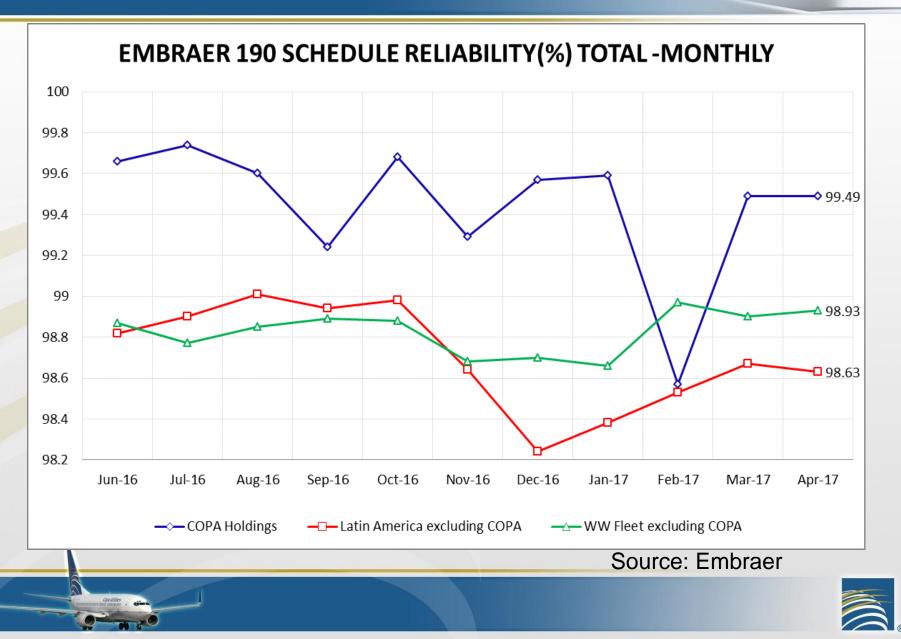


The Problem is that:

- Sometimes the "Doctors" are not qualified or are not real doctors
- Not all "The Human Bodies" are equal
- The "Doses" needs to be manged



EMB 190 World Wide Fleet (WWF)



Synthesis

- The Planning and scheduling of the maintenance activities when you operate in more than 74 destinies' and 31 countries is far beyond recommendations of the Manufactures and reactive maintenance.
- It is impossible to have spare parts and technicians in all our destination make it indispensable to believe in predictive maintenance
 - Inventory Strategies
 - Maintenance Best Practices
 - Search for Efficiencies
 - Training Strategies

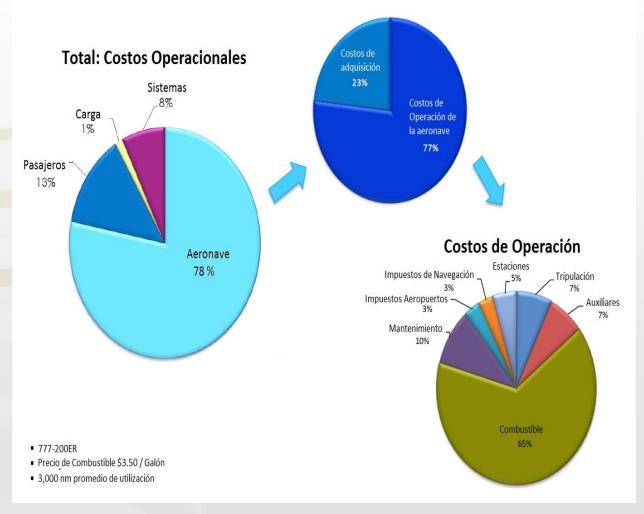




Operating Cost

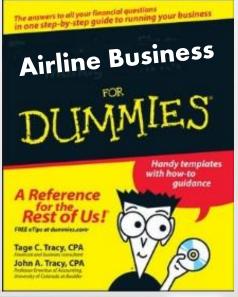
Any initiative that can generate savings within Maintenance costs, will have a high and positive impact within the operation and the profitability of an airline.







- The importance of inventory control lies in the primary objective of every company: **TO OBTAIN PROFITS**...
- However, if the inventory function does not operate effectively, the company will not have enough material to operate efficiently, the customer will be discontented and the opportunity to have profits dissolves.
 - Material Planning
 - Inventory Administration
 - Contract Negotiation
 - Managing Turn around time





- Copa is known for using PMA, so **YES we use PMA`s!!!**
- The others are original spare parts purchased from the manufacturer or distributors of the manufacturer
- Thanks to the first-class supply chain, we can be sure that we will have available what we need, when we need it.





Aircraft turbines are one of the largest expenses in aircraft maintenance

We use programs called Power by the Hour (PBH) where we pay an hourly rate per flight.

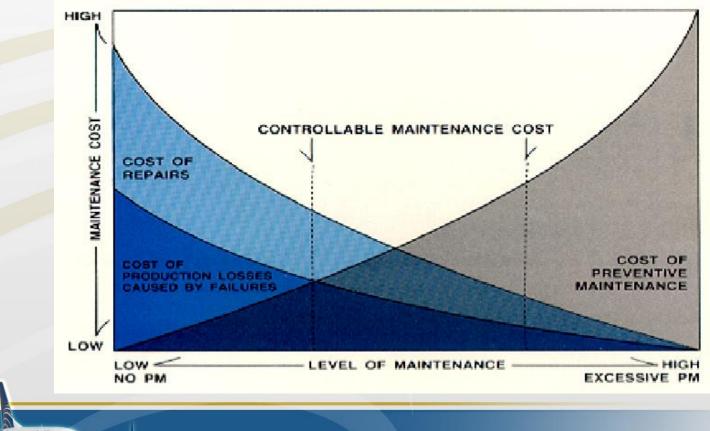
We always review the Service Bulletins and implement those who increase the Time on Wing.





Excessive maintenance does not improve reliability and may lead to additional faults...

COST EFFICIENCY CURVE





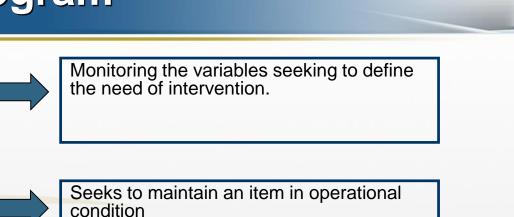
Maintenance Program

Predictive

Preventive

Maintenance

Maintenance



Scheduled Maintenance



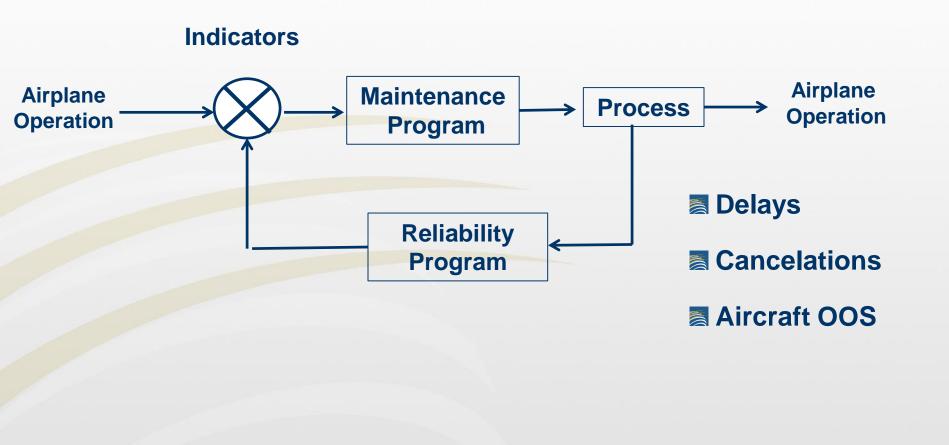
Pre-planned through systematic inspections.

Unscheduled Maintenance

Often called corrective maintenance because faults are corrected as they arise. It produces irregular and unpredictable workload.



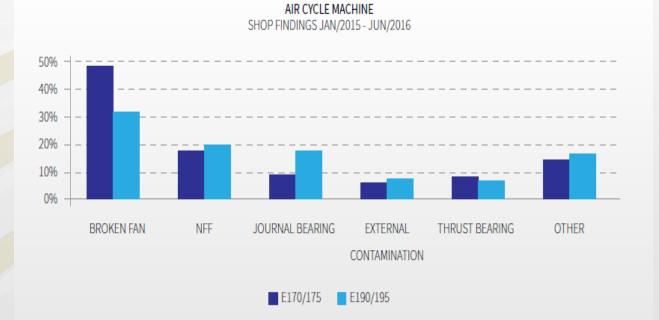
Maintenance Program





Component Shop Finding

Shop Finding analysis



Analysis of Air Cycle Machine (ACM) shop finding reports shows Fan Broken and Journal Bearing as the main drivers for ACM PN 1000700-4 and -5 removals.





(2) New Journal Bearing



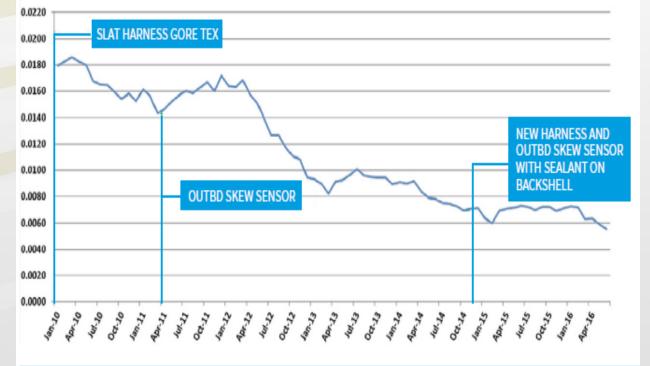
Component Service Bulletins

Not 100% of the Service Bulletins behave as advertised by the OEM



(3)Examples of Harness and Outb Skew Sensor with sealant applied





Slat Fail - Chargeable Interruptions Outbd Skew and Harness Solutions



Systems Monitoring





Systems Monitoring





Training

If you think Education is expensive, try ignorance!

Is training and expense or an investment?

Failure to have a trained team impacts the daily decisions and operation of the equipment, which can lead to delays in operation and / or flight cancellations.





Training

Good training results in:

Increased **efficiency** of the aircraft/engines

Increased availability of equipment

Reduced inventory levels





