

**IATA**

**AVIATION**

**DATA**

**SYMPOSIUM**

**ATHENS, GREECE 25 – 27 JUNE 2019**

**SAFETY & FLIGHT OPERATIONS**





# Introduction & Opening Remarks

**Chris Markou, Head Operational Cost Management, IATA**

# Challenges & Opportunities with data from connected aircraft

Moderator: **Chris Markou**, Head Operational Cost Management, IATA

**Rodolphe Parisot**, Chief Digital Officer, Air France Industries KLM Engineering & Maintenance

**Pierre-Yves Benain**, Portfolio Head e-Aircraft, SITAONAIR

**Mark Leach**, Partner, Bird & Bird

**Matthew Evans**, VP Digital Transformation, Airbus

**Jan Stövesand**, Senior Director Analytics & Data Solutions, Lufthansa Technik AG

# Aircraft Operational Data

## Challenges and Opportunities

Chris MARKOU

Head of Operational Cost Management, IATA

June 25, 2019





# What is Aircraft Operational Data

- Data generated during
  - Flight
  - Maintenance
  - Ground Service
- Data from the aircraft and its operations
  - Massive amounts of data per Flight / Aircraft
  - “Cradle to Grave”



# IATA's Role

- Understand how the market and its players are developing
- Work towards maximizing efficiencies using data
- Define and develop data standards as needed
- Addressed all aspects of the data journey
- Ensure that:
  - Airlines are in control of data produced
  - Have choices when selecting providers
  - Allow healthy competition and innovation



# Challenges & Opportunities with data from connected aircraft

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# Networking Break

**SITAONAIR** 





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# Opening Remarks

**Chris Markou, Head Operational Cost Management, IATA**



# A deep dive into the SESAR views on Digitalization

**Marouan Chida**

Digital Transformation & Innovation Manager at SESAR Joint Undertaking



# A deep dive into the SESAR views on Digitalization

Marouan CHIDA  
Head of Digital Transformation & Innovation

SESAR Joint Undertaking

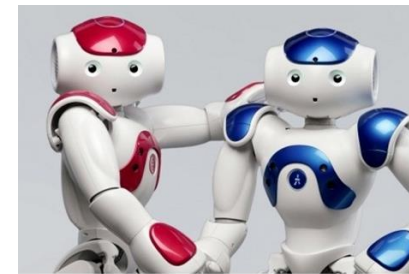
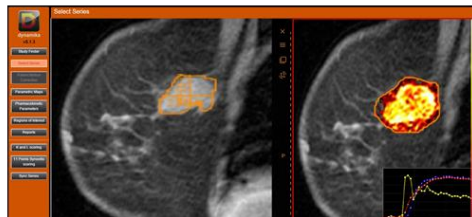
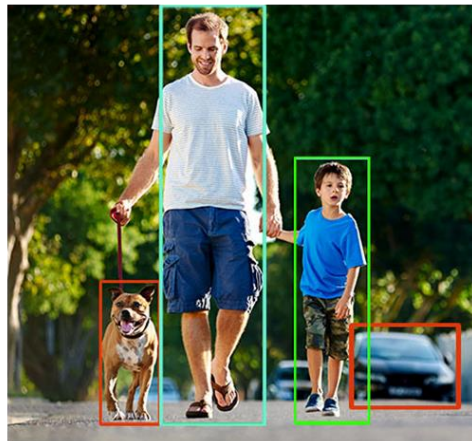
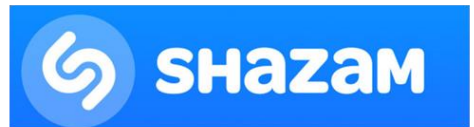


founding members





# The world around us is changing very fast



# A yet challenging ATM context

## Productivity



**45 aircraft per hour** is the average European En-route capacity today.

Europe needs **3 times more** in the next **15 years** (\*)

Sources : (\*) [Airspace Architecture Study](#)

## Capacity



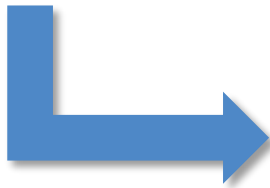
In **2040** Lack of capacity means **1.5M** flights & **160M** passengers will be unable to fly.

**7 times more** flight will be **delayed by 1 to 2 hours.** (\*\*)

(\*\*) [Challenges of Growth 2018](#)



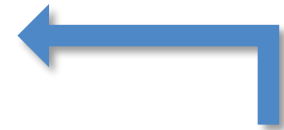
# THE « TECHNOLOGY PILLAR » OF THE European POLICY



SINGLE EUROPEAN SKY REGULATORY FRAMEWORK



EU MASTER PLAN



**SECURITY**  
• Ensuring high levels of security

**COST EFFICIENCY**  
• Up to 40% reduction in air navigation services costs per flight

**CAPACITY**  
• Up to 30% reduction in departure delays  
• Up to 10% additional flights landing at congested airports  
• A system capable of handling up to 100% more traffic

**ENVIRONMENT**  
• Up to 10% reduction in CO<sub>2</sub> emissions  
• Positive impact on noise and air quality

**SAFETY**  
• Improvement by up to a factor of 4

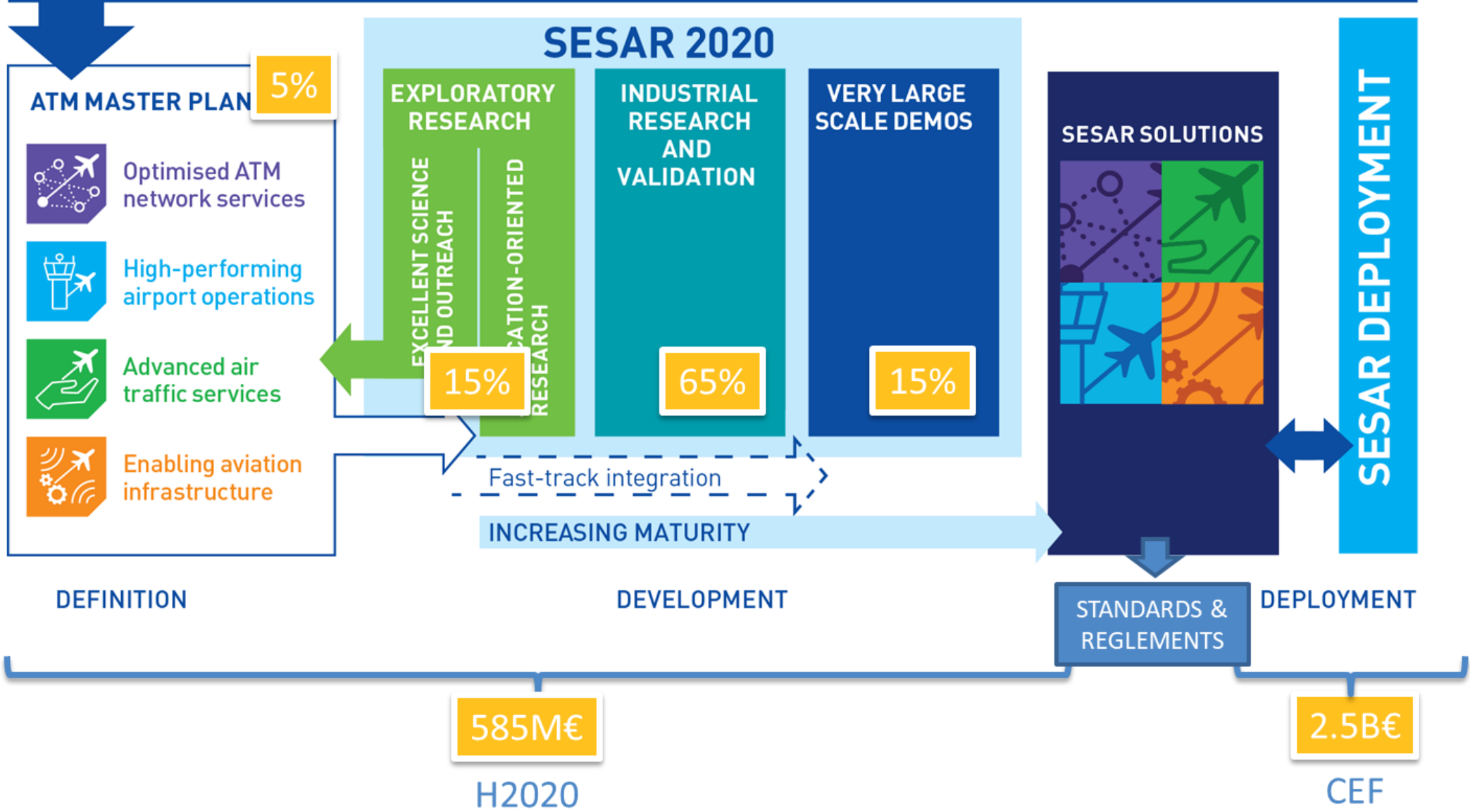
**OPERATIONAL EFFICIENCY**  
• Up to 6% reduction in flight time  
• Up to 10% reduction in fuel burn



# A Strong public-private partnership

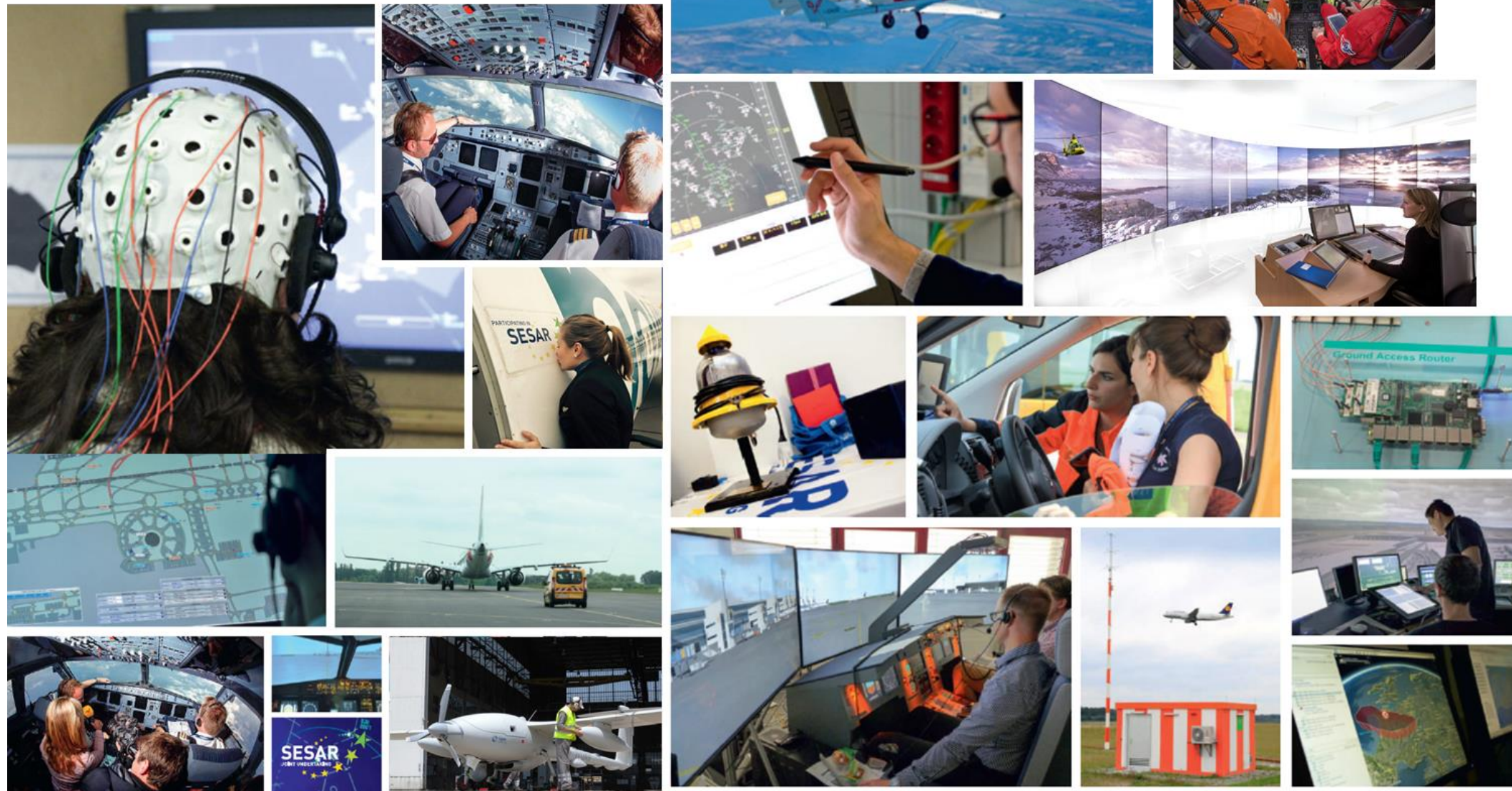


# SINGLE EUROPEAN SKY

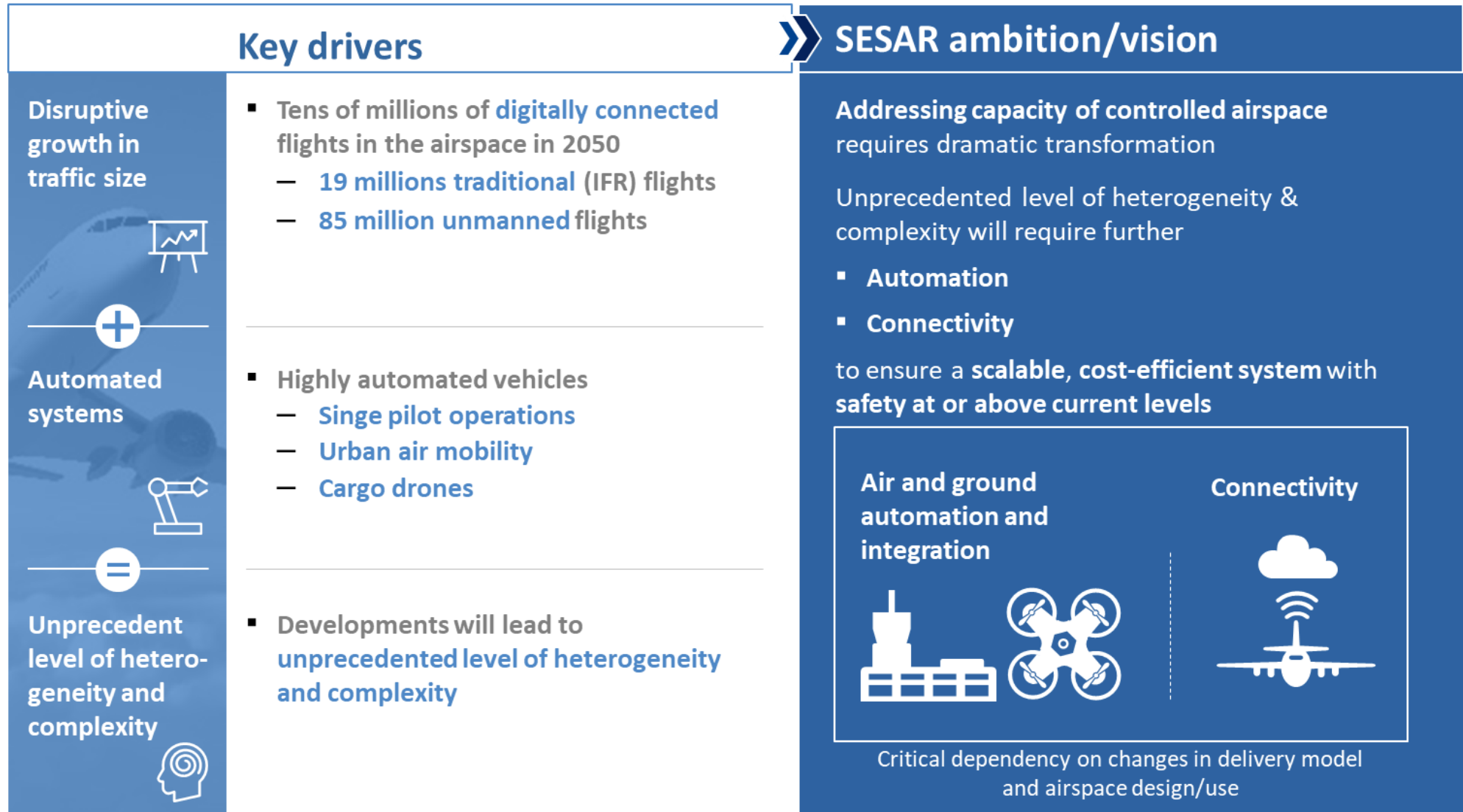




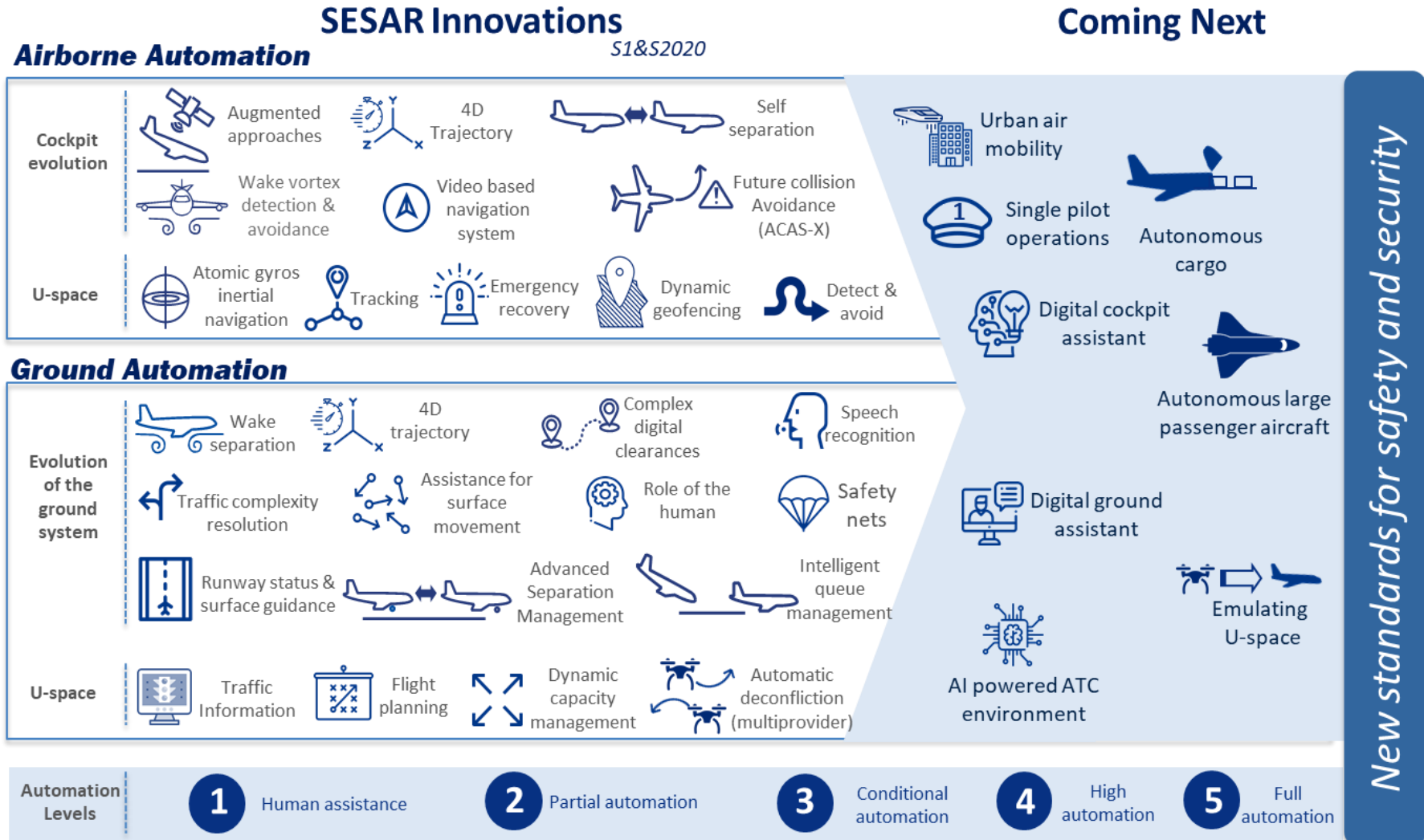
# Some of our activities



# A pressurised Ait Traffic Management



# Towards autonomy & automation





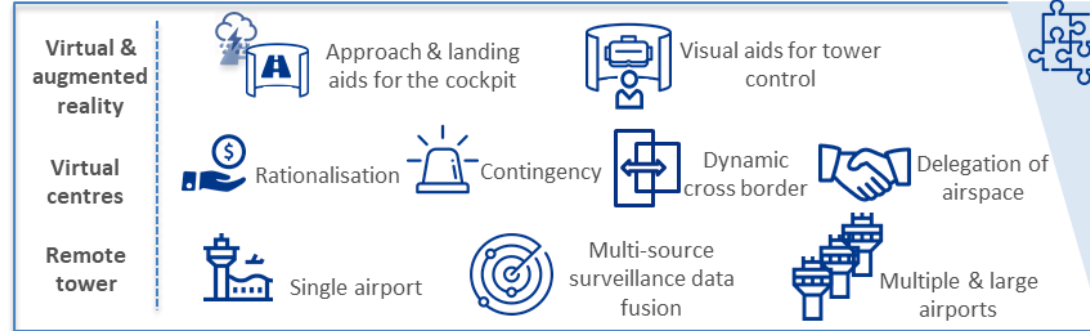
# A Connected and Resilient aviation

## SESAR Innovations

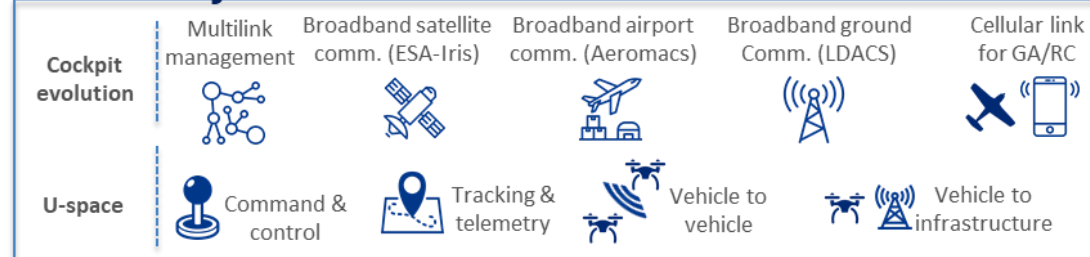
S1&S2020

## Coming Next

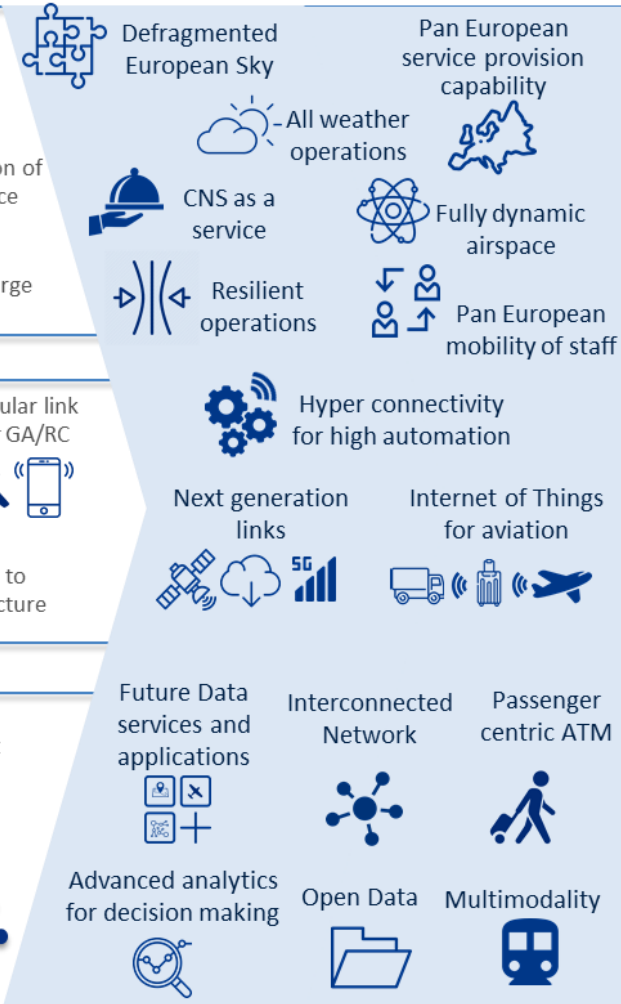
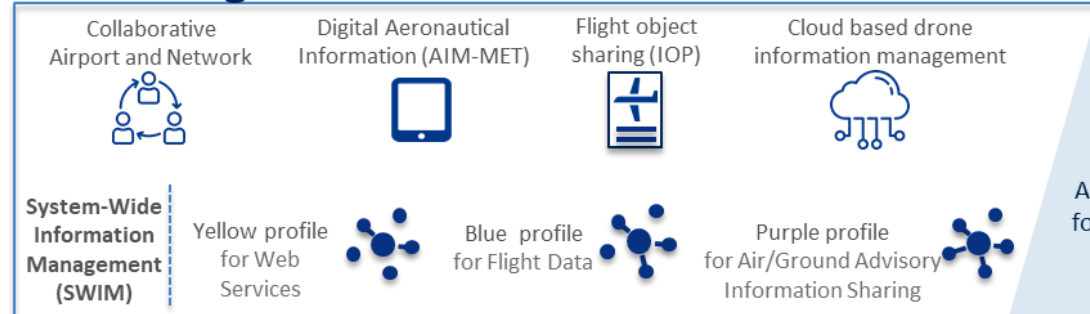
### Virtualisation



### Connectivity

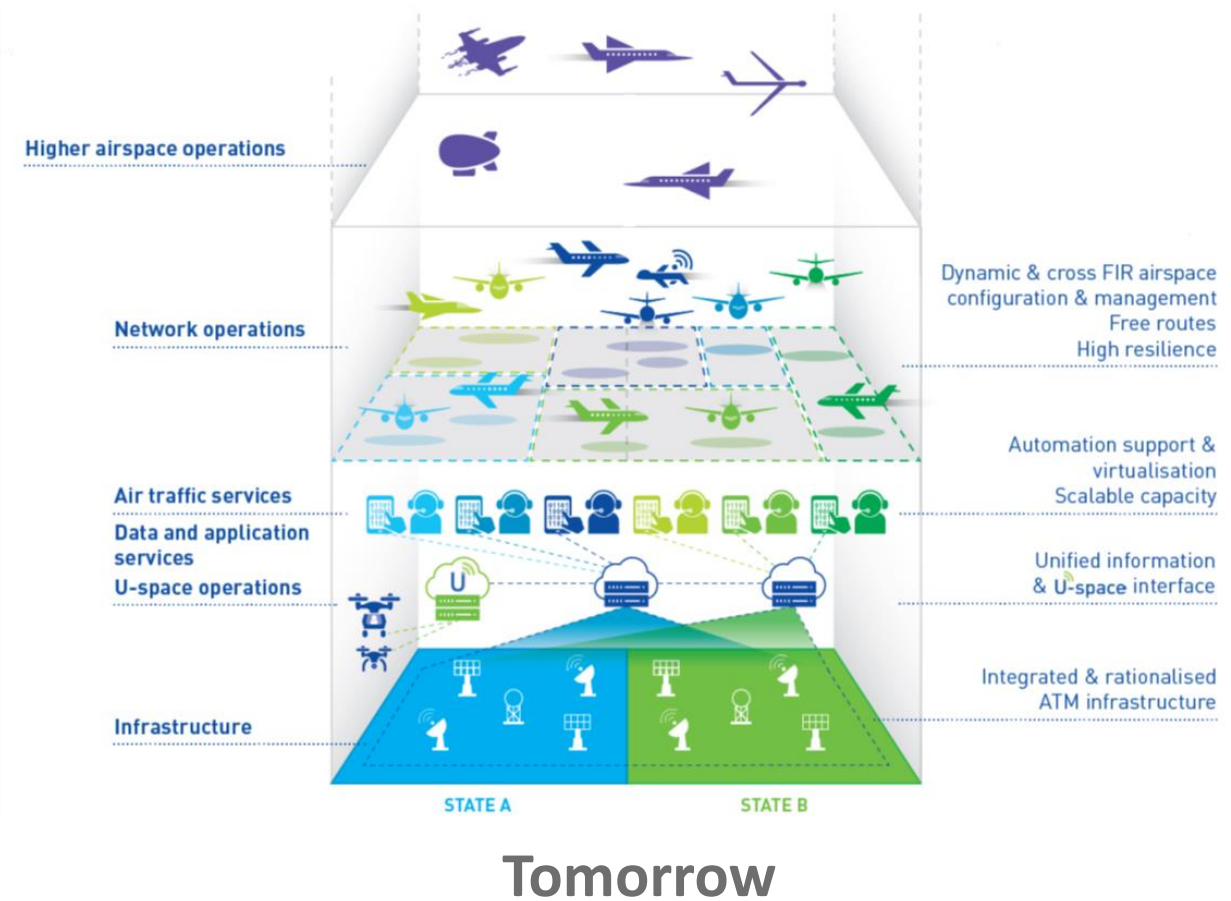
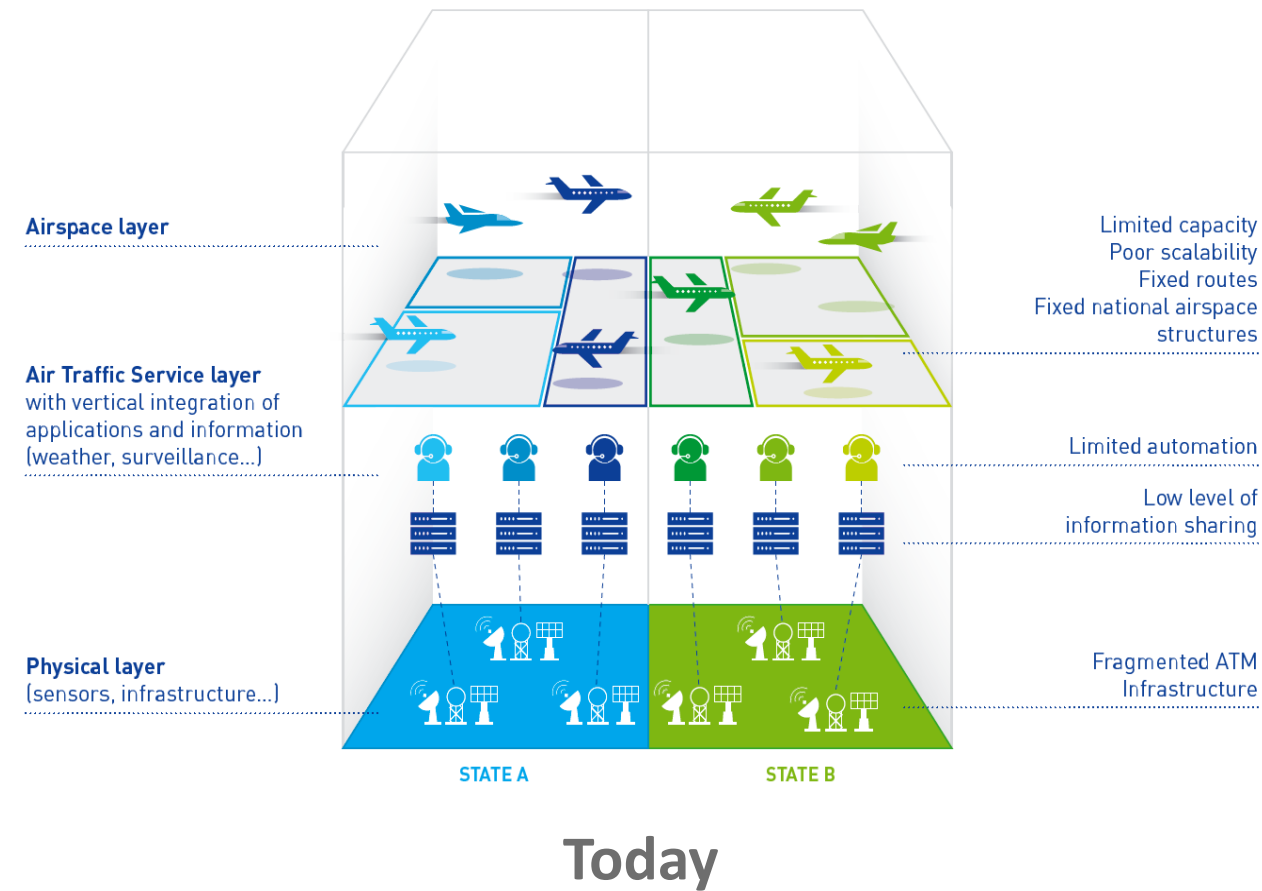


### Data sharing

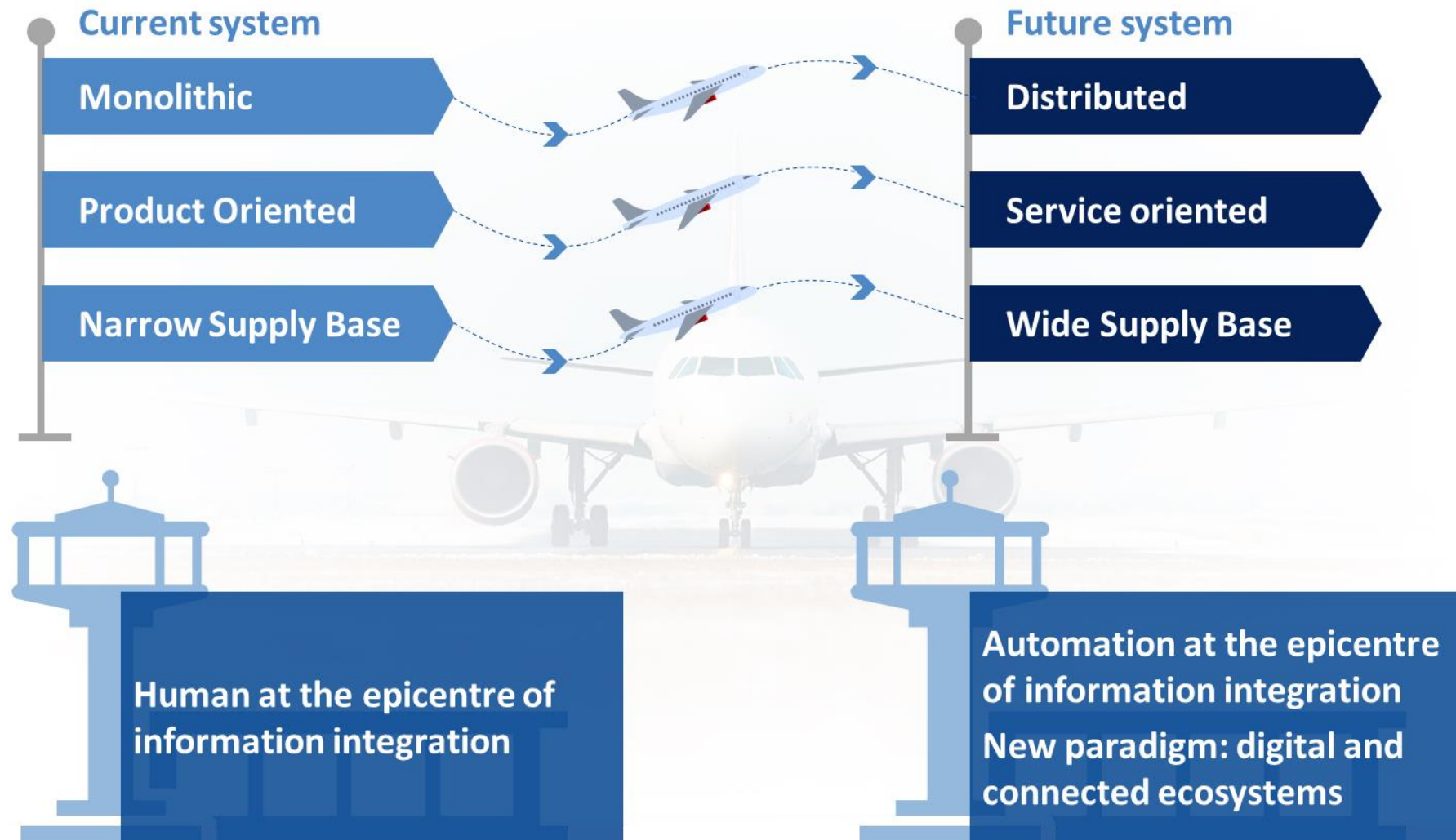


New standards for safety and security

# A transformation of the whole architecture



# A major transformation of the whole ecosystem





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Thank you very much  
for your attention!





# Case studies and solutions for data sharing

**Nigel Howard, Partner, Covington & Burling**

# Case studies and solutions for data sharing

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ADS June 25 2019  
Nigel Howard

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# This presentation represents the speaker's own personal views

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**Nigel Howard**

Partner  
Covington & Burling LLP

New York  
+1 212 841 1020  
[nhoward@cov.com](mailto:nhoward@cov.com)

- Technology and data transactions lawyer
- 20 years of experience in the aviation industry
- Experience includes:
  - data protection and sharing strategies
  - analytics and visualization
  - personalized digital marketing

Notice: The views expressed in this presentation are my own. They are not intended to represent the views of the law firm of Covington & Burling LLP or any firm client. This paper is for general informational purposes only, and it is not intended to be and should not be taken to be legal advice. Moreover, this paper identifies some key considerations and does not purport to identify all considerations or discuss any particular consideration in detail. Logos, trade names, trademarks and service marks of companies appearing in this presentation are the property of their respective holders, are reproduced for information purposes only and do not indicate any endorsement of the views in this presentation.

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U.K. Department of Transportation Workshop Stacey Matrix 17 October 2018 reused under the [CC BY license](#)

See Open Data Institute [report](#)

# Case Studies and Solutions for Data Sharing

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- Common Structures
- Case studies
  - Flight Safety and Operations
  - Other Industries
- Lessons Learned and Solutions
- Discussion

Organizations need data governance functions and policies

# Common Structures for Data Sharing

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- Mutually beneficial data partnerships
  - Data co-ops and data commons
- Innovator data partnerships
  - Innovator company is the catalyst
- Channel data partnerships
  - Affiliate programs
  - Reseller programs

Structures are from the book “Data Leverage: Unlocking the surprising growth potential of data partnerships” Christian J. Ward and James J. Ward

# Case Studies – Flight Safety

- Global Safety Information Project
  - Toolkits, webinars and podcasts
  - SKYbrary
- ICAO Global Aviation Safety Plan
  - Symposia and workshops
  - iSTARS API Data Service
  - USOAP Continuing Monitoring Analysis
- Aviation Safety Information Analysis and Sharing (FAA)
-  **Data4Safety** (EASA)  
Partnership for Data Driven Aviation Safety Analysis



Airplane graphic is from ICAO Safety Report 2018 Edition

# Case Studies – Flight Operations

- Innovator data partnerships



- Potential for better management of aircraft events & ops
- Need to address 3Cs - control, compliance, commercial



# Bloomberg

- Data Innovator with Data Channel Partners
  - aggregates financial data from thousands of sources
  - cleanses, normalizes, and enriches data + offers analytics
  - resells data through a variety of licenses and distribution channels
- Resources + Chief Data Officer
  - thousands of analysts, engineers, and other data personnel
  - human and technology resources devoted to data rights compliance

# Case Studies – Other Industries – Health Data

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- Health Level-7 standard for clinical data exchange
- HL7 International is non-profit Standard Developing Organization with paid membership



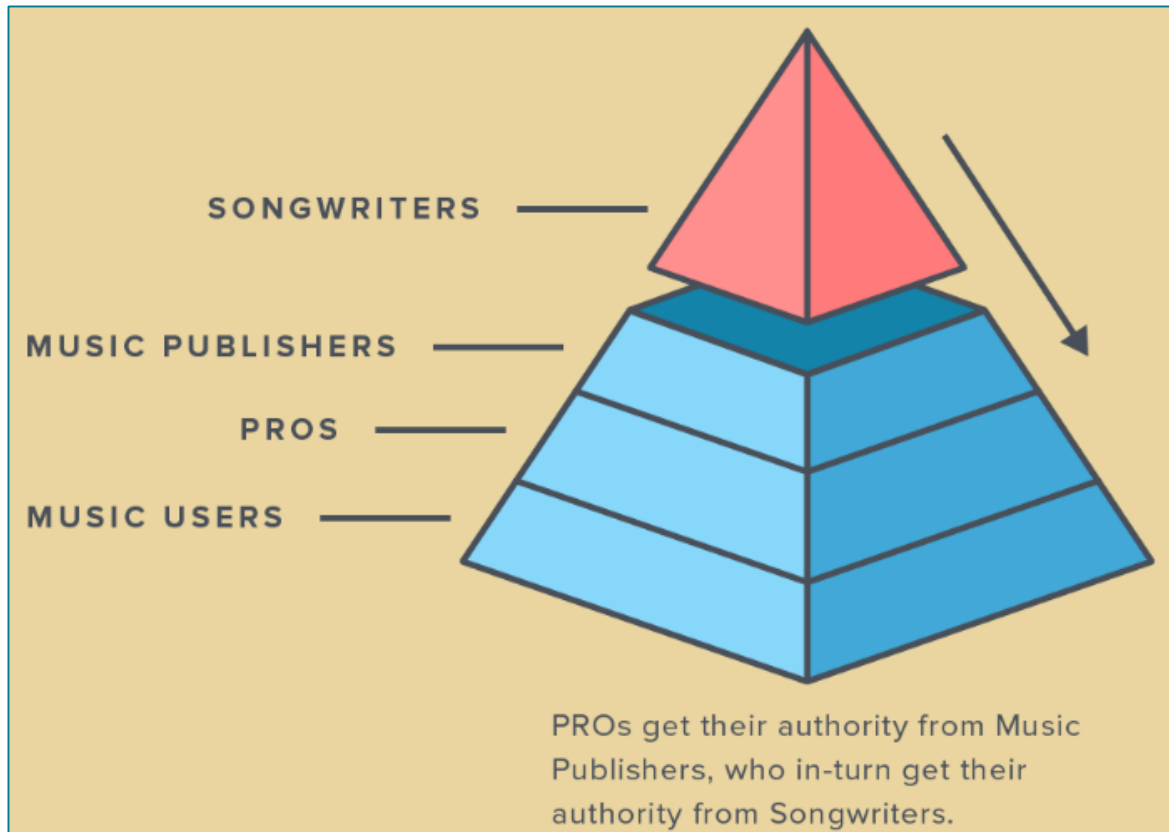
- Initiative to collect 1M+ patients' genetic samples
- Voluntary enrollment, patients receive data & reports
- Research portal with differing levels of access
- No government / law enforcement access



- “Public Data Set” of de-identified data
- Licensed to anyone for public health research
- Other research – Committee review required

# Case Studies – Other Industries – Music Industry

## Performing Rights Organizations (PROs)



- Challenge – numerous rights holders; difficult to license songs
- Solution – PROs (ASCAP, BMI, SESAC) grant blanket licenses for their entire music catalog
- Collect and distribute royalties
- Monitor licensee compliance
- But new technology allows for collection of actual usage data
  - should licensing change?

Image Source: <https://www.soundstr.com/consent-decree-infographic/>

# Lessons Learned - Flight Safety

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- Established SMS and mutual benefit led to partnerships
- Protection for individuals and organizations has been key
  - De-identification
  - Immunity
- Engagement of regulators and international bodies
- Constant need for improvement
  - IoT and data volumes provide opportunities/challenges

# Lessons Learned – Other Industries



## Data Culture/ Organization

Need a culture and framework that encourages and facilitates quality, usage and organization of data.



## Compliance/ Rights Management

Establish a framework for managing rights and compliance with contractual and other legal obligations.



## Security

Implement appropriate security and incident response mechanisms.



## Integrity/Data Ethics

Consider accuracy, integrity and reliability of data, and ethical considerations pertaining to data collection and usage.



## Explanations

Consider mechanisms for communicating to stakeholders the intended uses of the data and relevant information pertaining to the data.



## Monitoring & Response

Employ mechanisms to monitor compliance with data policies and obligations and respond to actual or suspected violations.

**data management best practices**



# Lessons Learned – Other Industries

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- Data management is not enough, also need **business optimization**
  - Leadership
  - Resources
  - Policies
- Mutual benefit partnerships take time and planning
- Innovator and channel data partnerships have great potential
  - but need balanced solutions for
    - control
    - compliance
    - commercial value

# Proposed Solutions

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- Add leadership + a team
  - Chief Data Officer
  - Multi-disciplinary experience
- Create data governance policies
  - Collection, including managing data quality and standardization
  - Protection
  - Sharing
    - internal
    - external
  - Enforcement



# Thank you

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Nigel Howard  
[nhoward@cov.com](mailto:nhoward@cov.com)  
+1 212-841-1020



# Use of the Blockchain technology to improve aircraft operations

**Martin Mitev, Captain & Assistant SVP Flight Operations, airBaltic**



# Blockchain in Flight Operations

By Martin Mitev

Airline Captain

Assistant to SVP Flight Operations

Flight Operations Futurist



# TOC



# Flight Operations' Core

- What is Flight Operations in this context?
  - Using aircraft. (ICAO, 2019).
  - That includes preparing it, crewing it, flight planning, operational execution, and post-flight maintenance.
- What is Flight Operations obsessed with?
  - Safety
  - Efficiency
  - Data Integrity (Audits)

# Assets

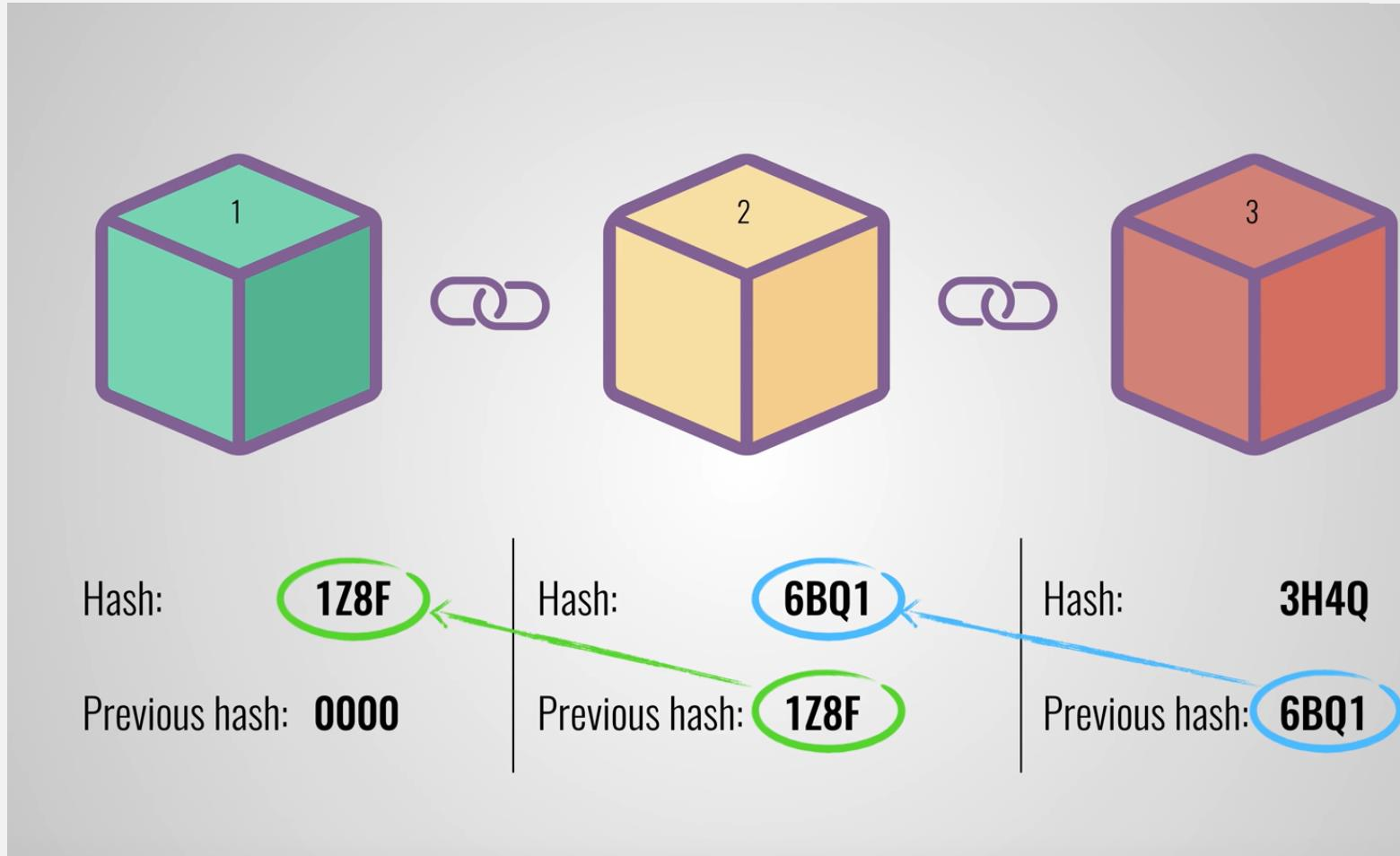




# The “Just Fine” Status Quo



# What Is a Blockchain?

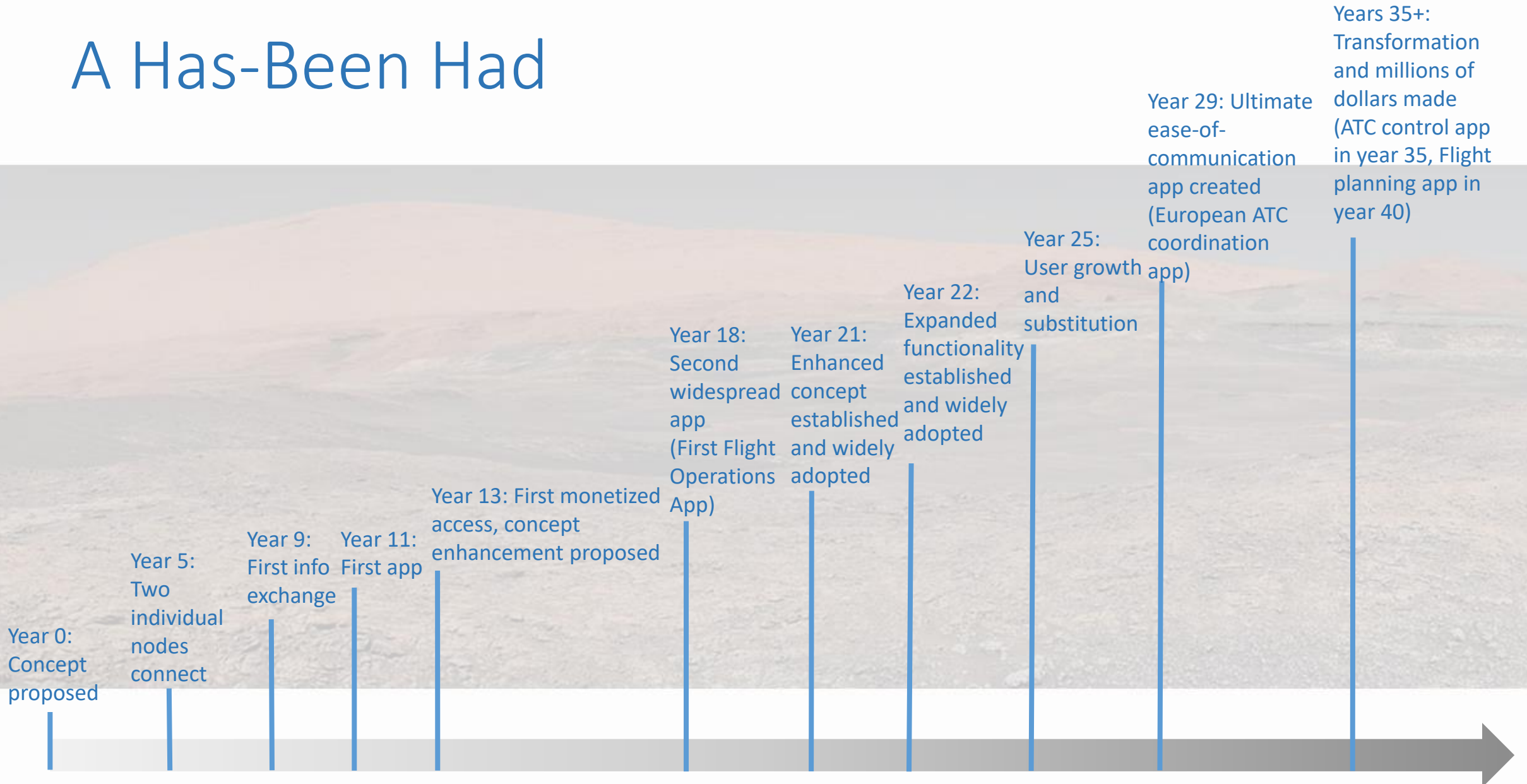


## Requirements:

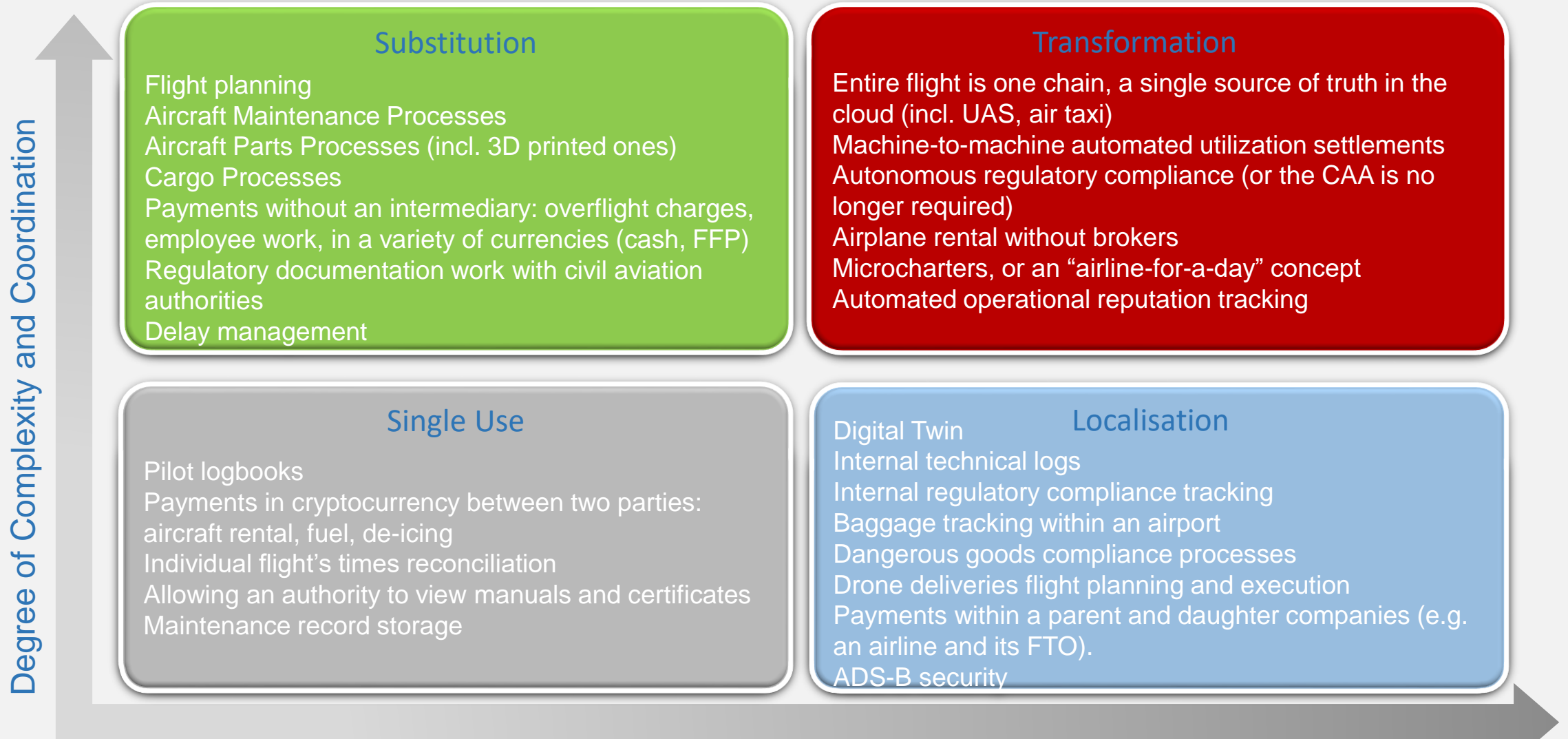
- One source of truth
- Records created once
- Multiple writers
- Trust between them



# A Has-Been Had



# What's a Blockchain Future Look Like?



# What's a Blockchain Future Need?

- Human talent.
- A strategy.
- One data standard. The means to ingest existing data into this schema.
- Trust through a “working together” model.
- A number of fully operationalized, scaled-out deployments running for several years.
- More dapps than “smart contracts”, solving throughput and scalability challenges.

# Kids Don't See the World with History Attached

- Implementations take time. Stable ones take even longer.
- Pick a single use case. Minimise risk.
- Consider how blockchain relates to other value-generating technologies (IoT for instance).
- It might happen to you if you don't want to tinker with it.
- Coordinated action.
- Once on your way, would you be willing to revert to paper?



# Walking on Mars



**THANK YOU!**

Image source: (NASA, 2018)

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# Networking Dinner



**Buses depart from the Lobby area at 19:00 sharp**



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