

**IATA**

**AVIATION**

**DATA**

**SYMPOSIUM**

**ATHENS, GREECE 25 – 27 JUNE 2019**

**PASSENGER**

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# The data ecosystem: APIs & Industry Data Model

**Matthew Mckinley, Senior Manager, Technology Standards, IATA**



# Data Model to developer toolkits via APIs

**Patrick Brosse**, Senior Expert, API Design & Data model Governance, Amadeus

amadeus

## Data ecosystem: APIs & Industry Data Model

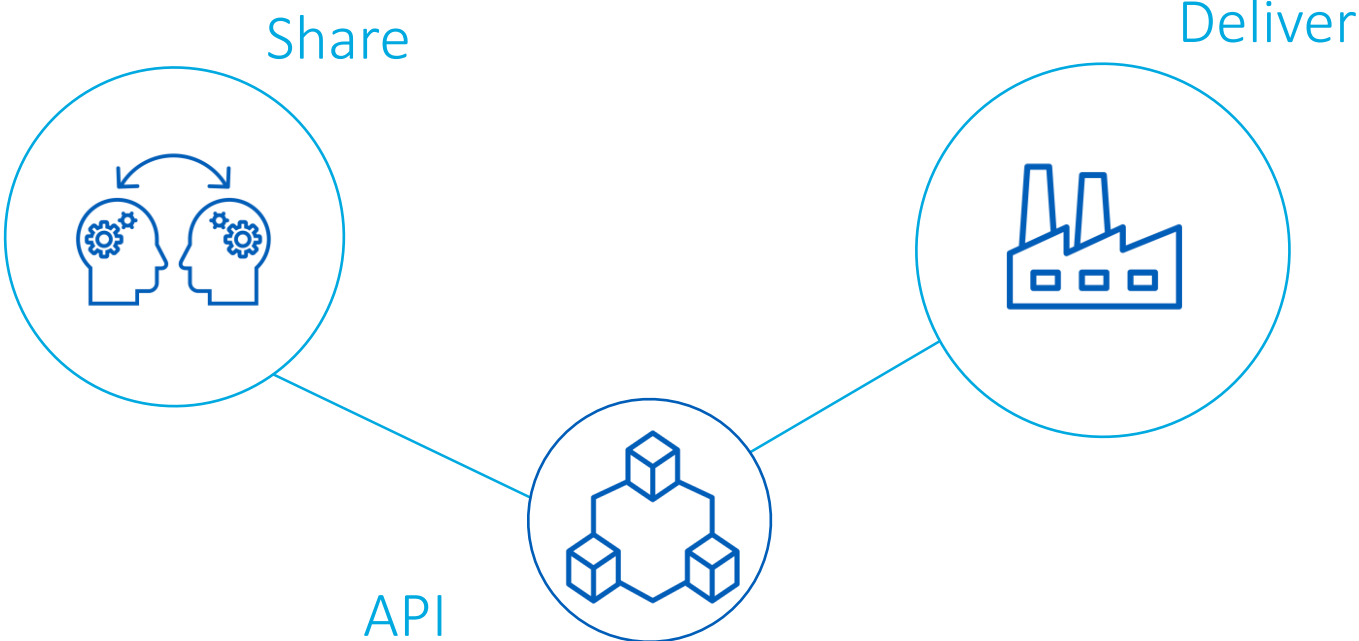
Data model to Developer toolkits  
via  
Open APIs

Patrick BROSSE  
Senior Expert : API & Data Model Governance (Amadeus R&D)  
Vice chairman : IATA Data model Change Mgt. Working group  
Athens , GREECE- 26 JUN 2019



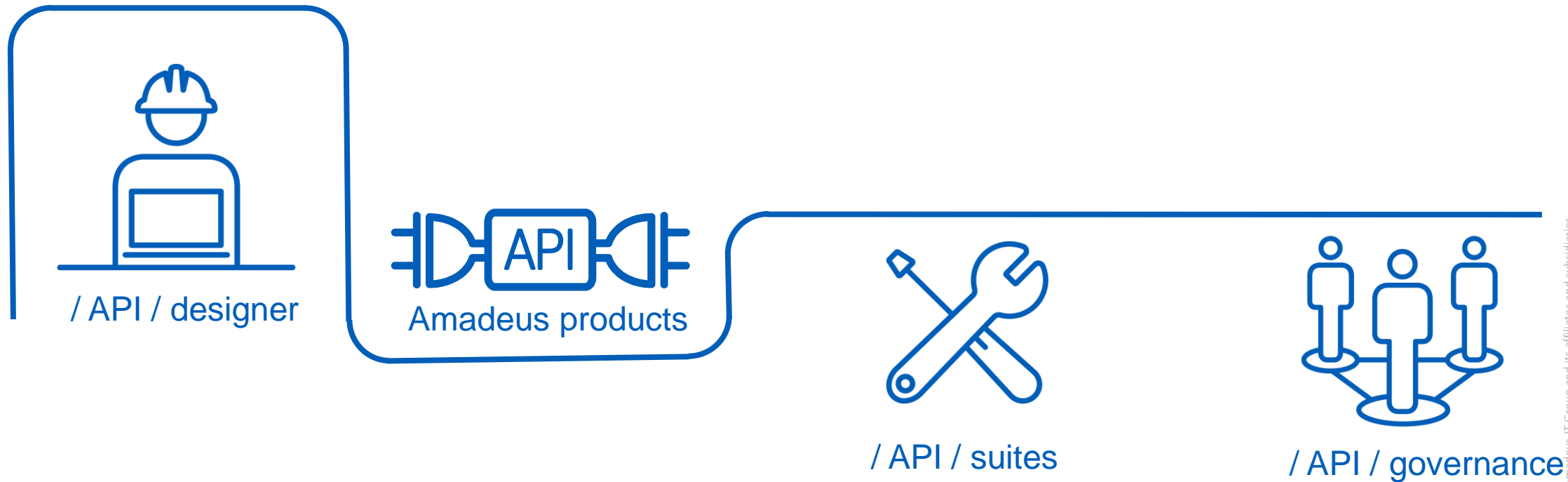
# Agenda

## IATA AIDM : Airline Industry Data Model



Author : Patrick BROSSE

Company : **aMADEUS**

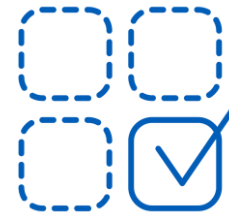




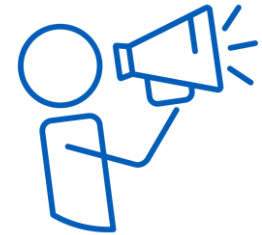
# Share



/ companies / amadeus / business-units



aidm / terms / definitions



/ languages / data-model

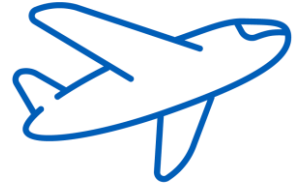
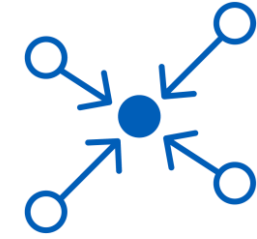


/ iata / working-goups

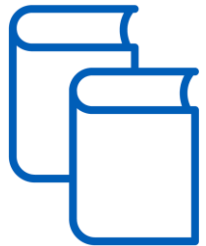


/ experts / knowledge

# API



/ iata / open-api

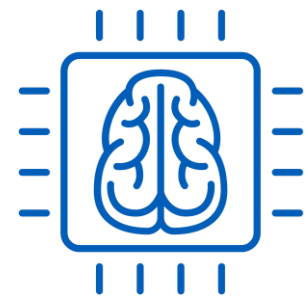


/ api / standard



/ api / interoperability

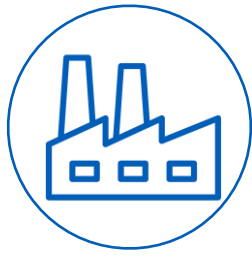
/ smart-api



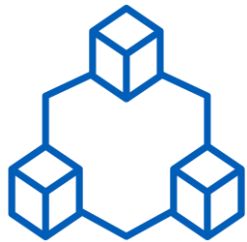
/ resources / rest-json



# Deliver



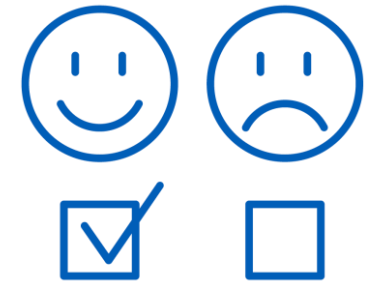
/ travel-industry / new-concepts



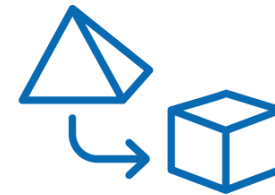
/ iata / data-model



/ smart-api



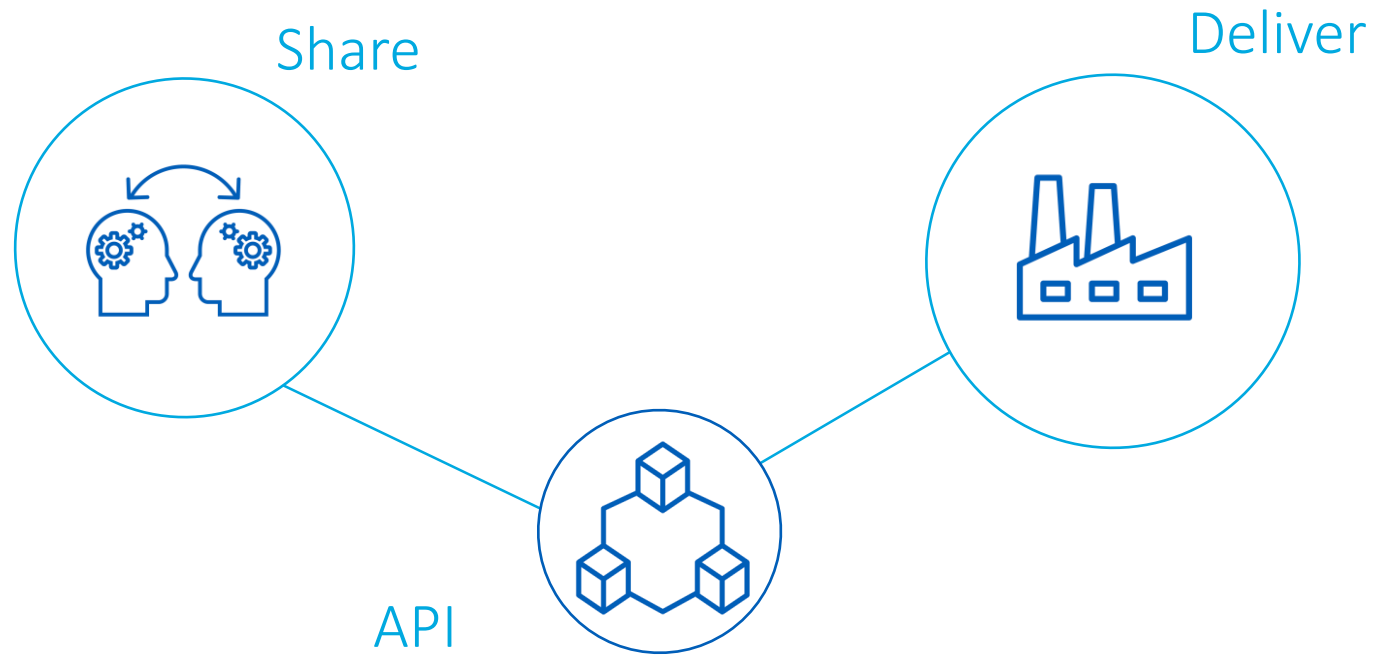
/ consumer-first



/ developer / toolkits

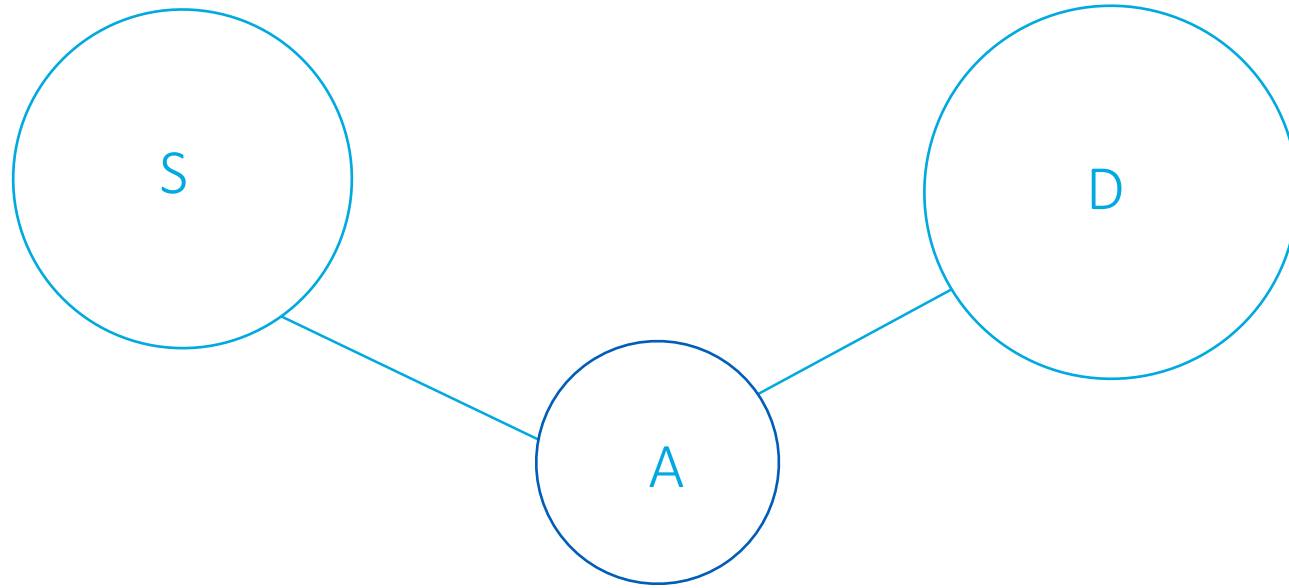
# Key takeaways

AIDM : Airline Industry Data Model ( SAD -> ADS )



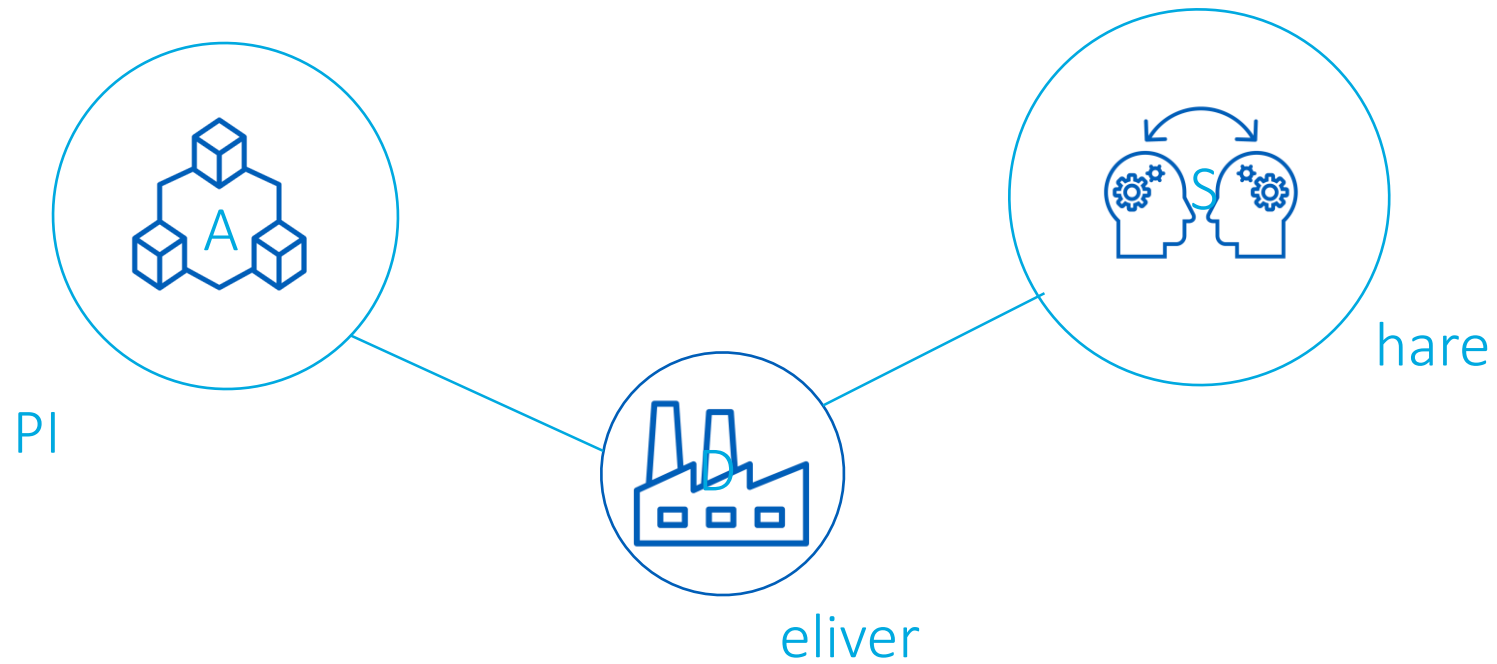
# Key takeaways

AIDM : Airline Industry Data Model ( SAD -> ADS )



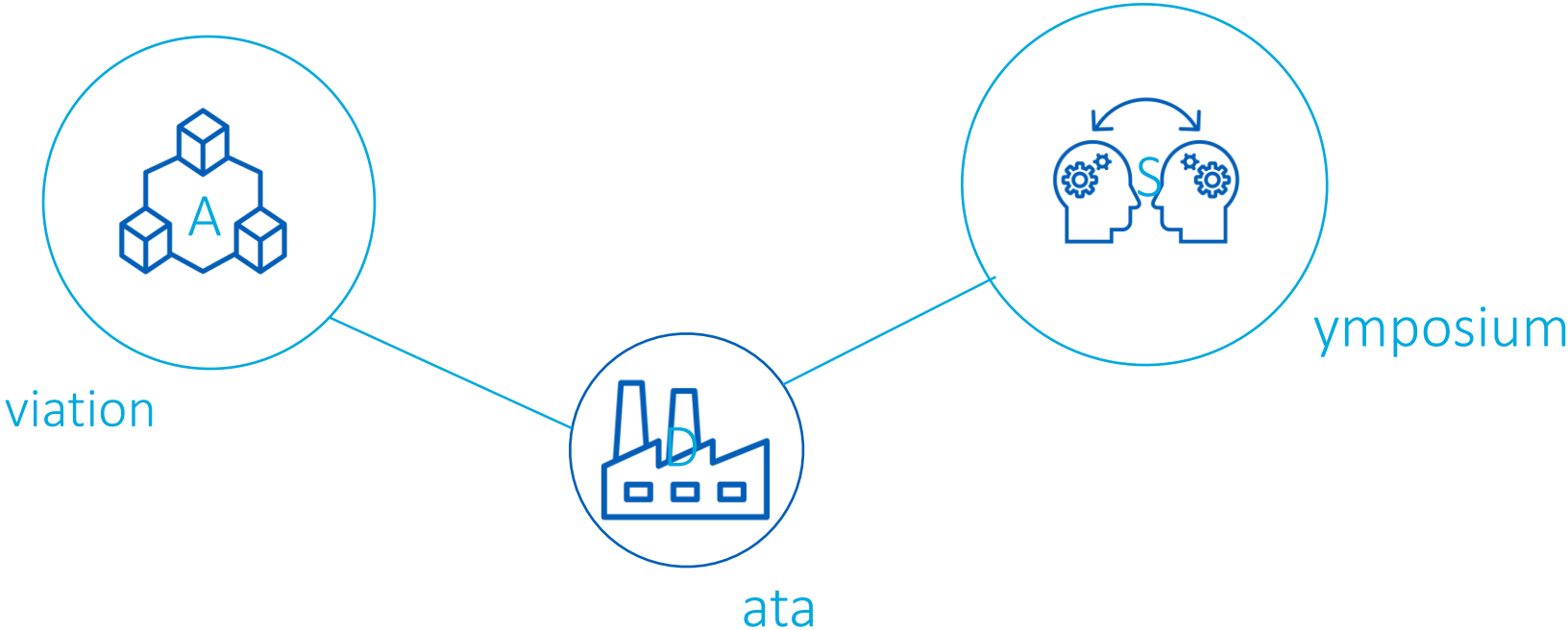
# Key takeaways

AIDM : Airline Industry Data Model ( SAD -> ADS )



# Aviation Data Symposium

Airline Industry Data Model -> Open API -> Developer toolkits



# Thank you!





# Fostering Innovation

**Gianni Cataldo, Head of R&D, ATPCO**



# Open Data

## Building Community through API

IATA

June 2019

# What if I told you

STARTUPS



atpco



routehappy  
by atpco



Candidates  
Applied for  
membership

120



MIGACORE



In Process

105



Graduates

17



# Data Incubation - Enablement

## Calculated Content



- Total Price
- Carrier-Imposed Fees
- Baggage Fees
- Fare Rule Merge

## Metadata



- Fare Rule Tags
- Historic Data

## Derived Data



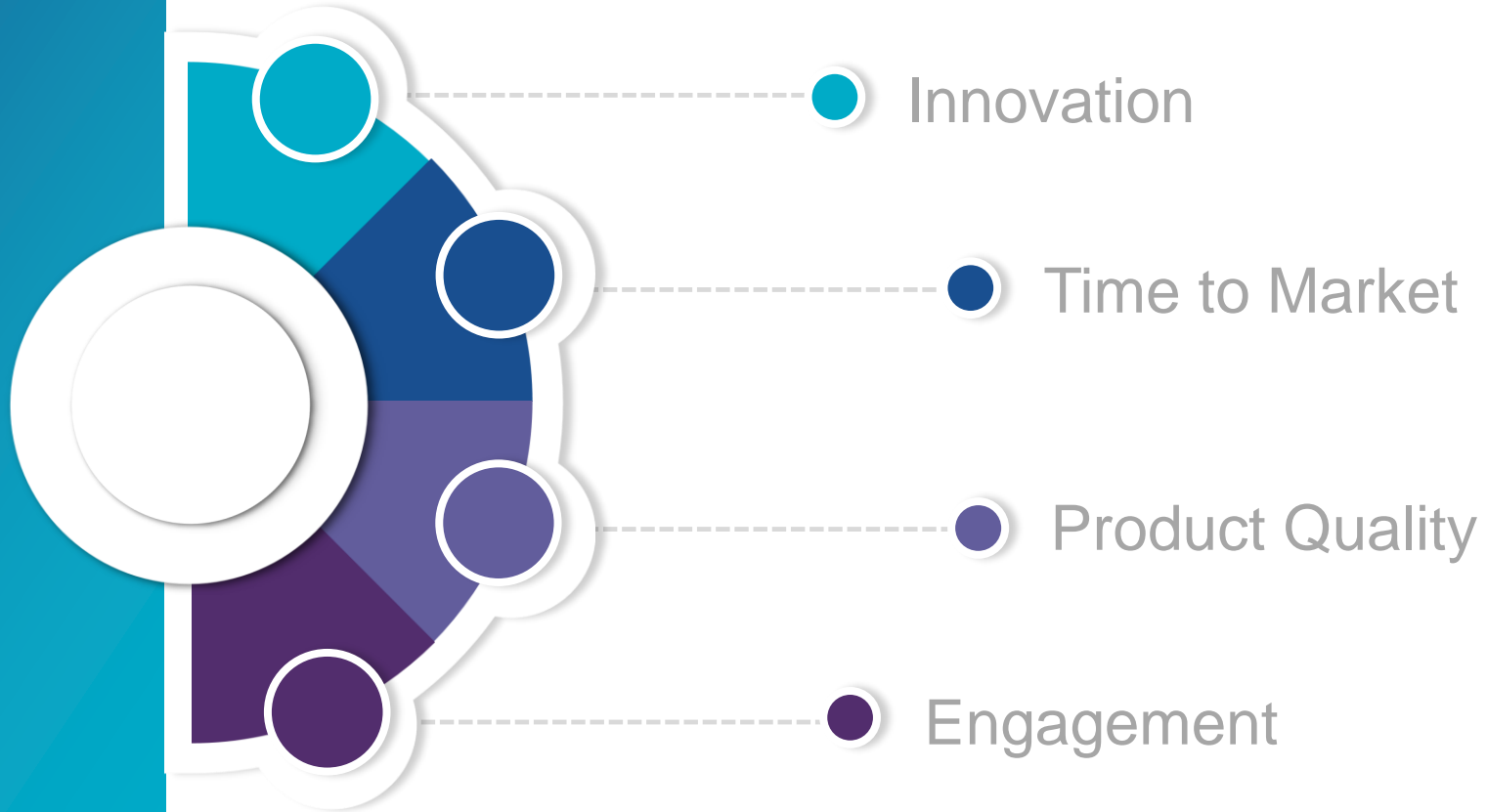
- Journey Engine
- Routings Engine
- Efficient Trips
- RBD Validation

## Sandbox



- Full ATPCO Data Set – 1 week old
- No Private data
- Fare History for 18 months (growing)
- 24/7

# Open Data Generating



# Open Data Generating



● **Innovation**

● Time to Market

● Product Quality

● Engagement



# Open Data Generating



● Innovation

● **Time to Market**

● Product Quality

● Engagement

# Open Data Generating



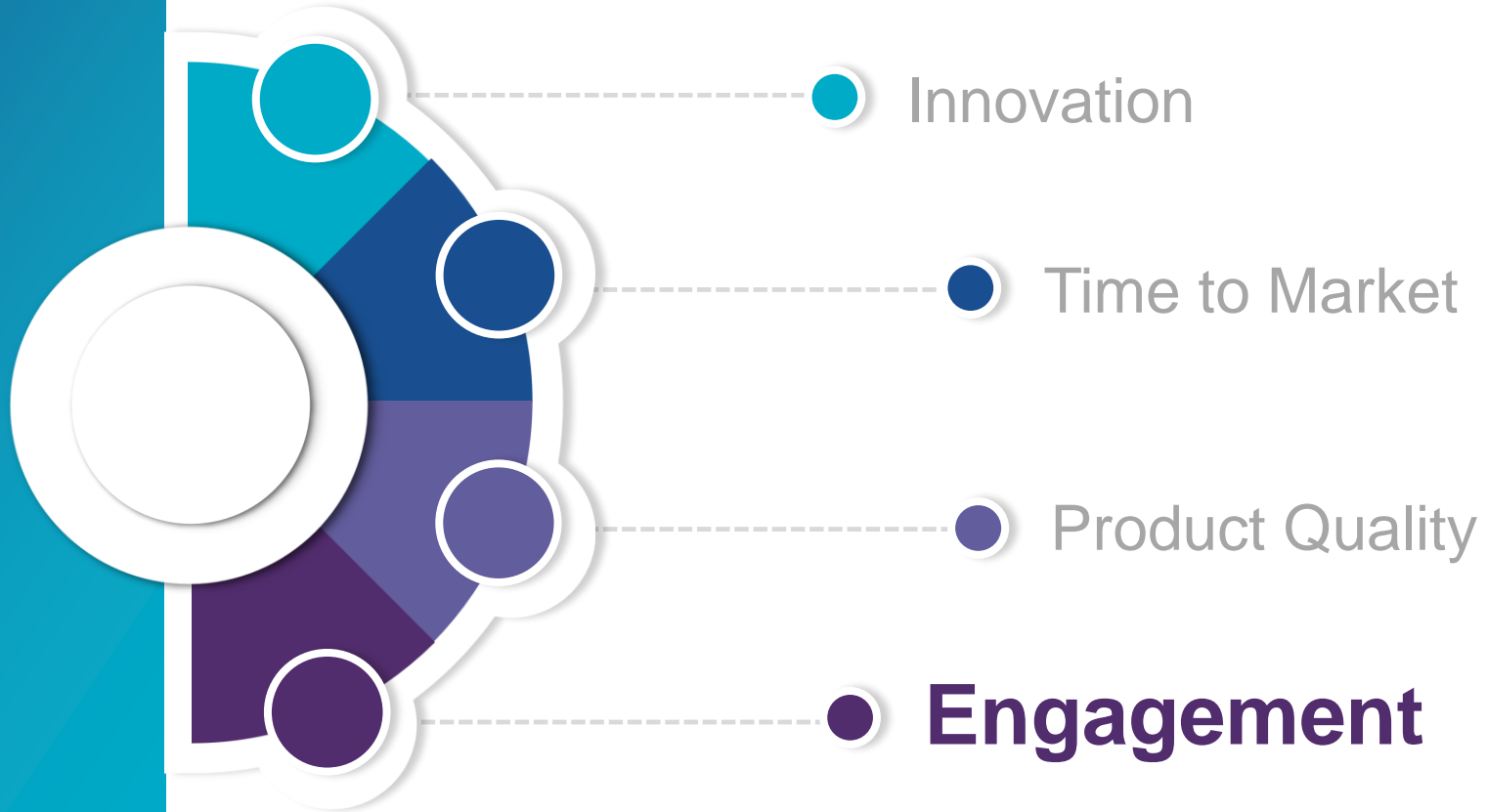
● Innovation

● Time to Market

● **Product Quality**

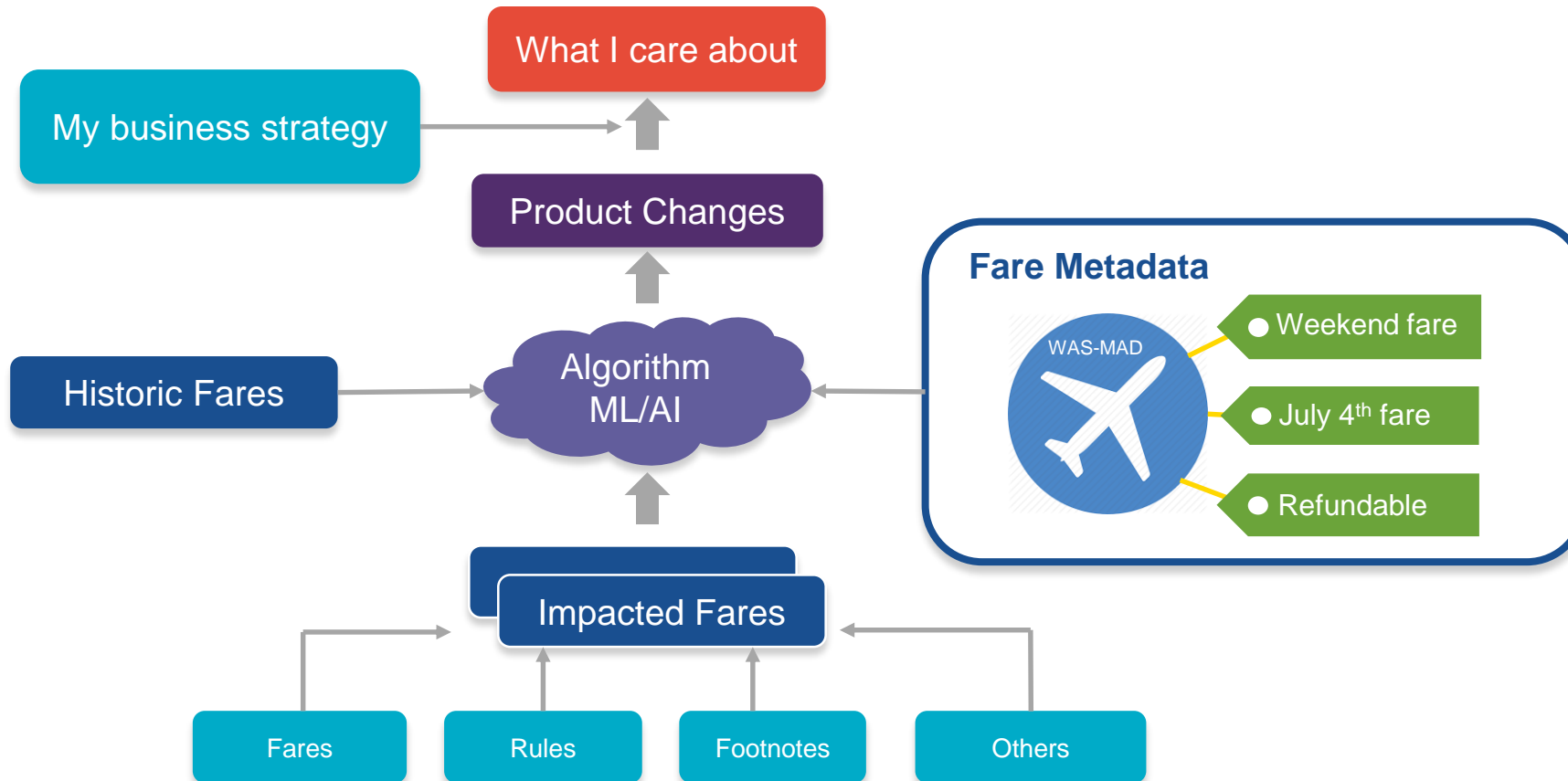
● Engagement

# Open Data Generating



# Designed by the community through open data

## Common Data Pattern → What product was purchased





## What success looks like

- Provide rebooking and re-accommodation solutions for airlines
- Machine learning algorithm needs to understand market price, from time of purchase versus today's price
- Decipher Fare levels at current price points to ensure new bids do not cannibalize revenue

## Using

- Total Price
- Total Price + History
- RBD Validation to equate to next price point

# Data Incubation - Industry

Calculated Content      Metadata

**Bridge Labs Data Hub**

- Total
- Car
- Bag
- Far

**ARC**      **atpco**

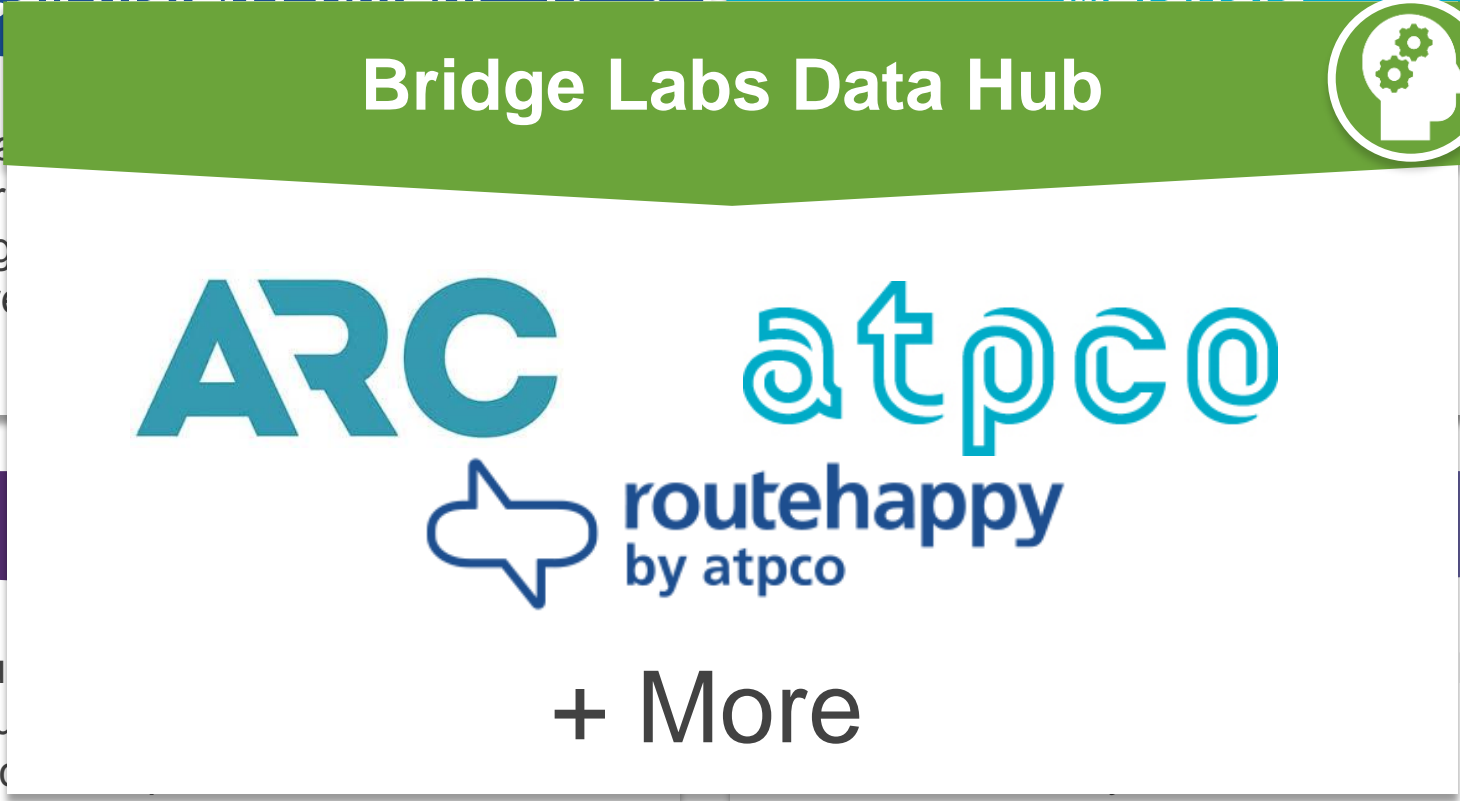
**routehappy**  
by atpco

**+ More**

- Jour
- Rou
- Effic
- RBD Validation

(growing)  
• 24/7

k old







Ready for your travel idea to take off?  
**Let's innovate together**

**[atpco.net/bridge-labs](https://atpco.net/bridge-labs)**



atpco +  routehappy  
by atpco

[atpco.net](http://atpco.net)



# IAG and the data ecosystem

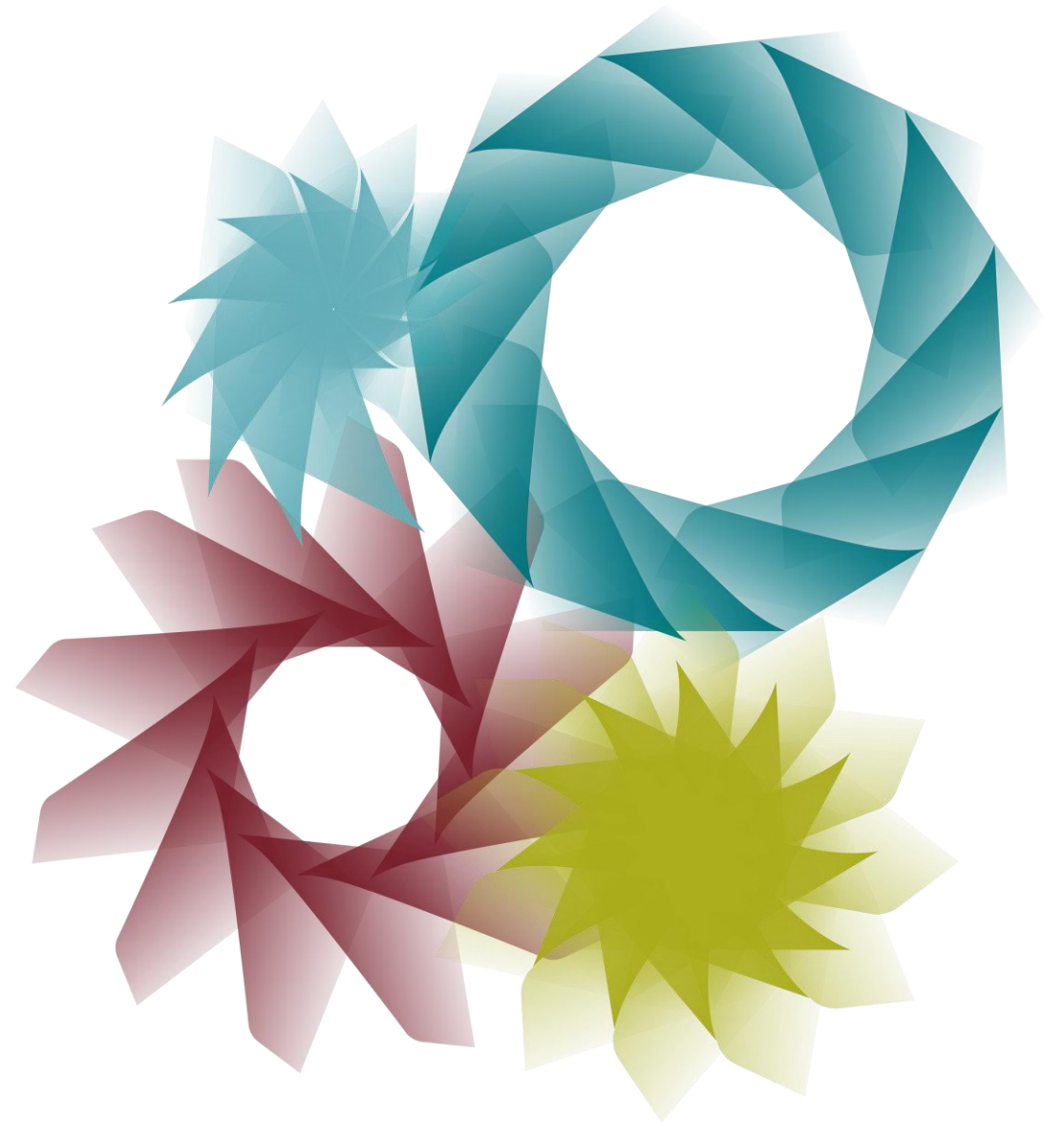
Matthew Keiller, Senior Architect, IAG



# IAG and the data ecosystem

Benefits of Open APIs and AIDM

26 June 2019



# IAG API Vision

## Business Innovation through APIs

- Ability to grow and fail iteratively
- Being prepared for the unknown
- Enable new channels, new revenue streams
- De-couple monolith architectures, give IT agility and flexibility
- Business strategy to become Digital first



# Enable 'plug & play' model

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IAG structure enables organic and inorganic growth.

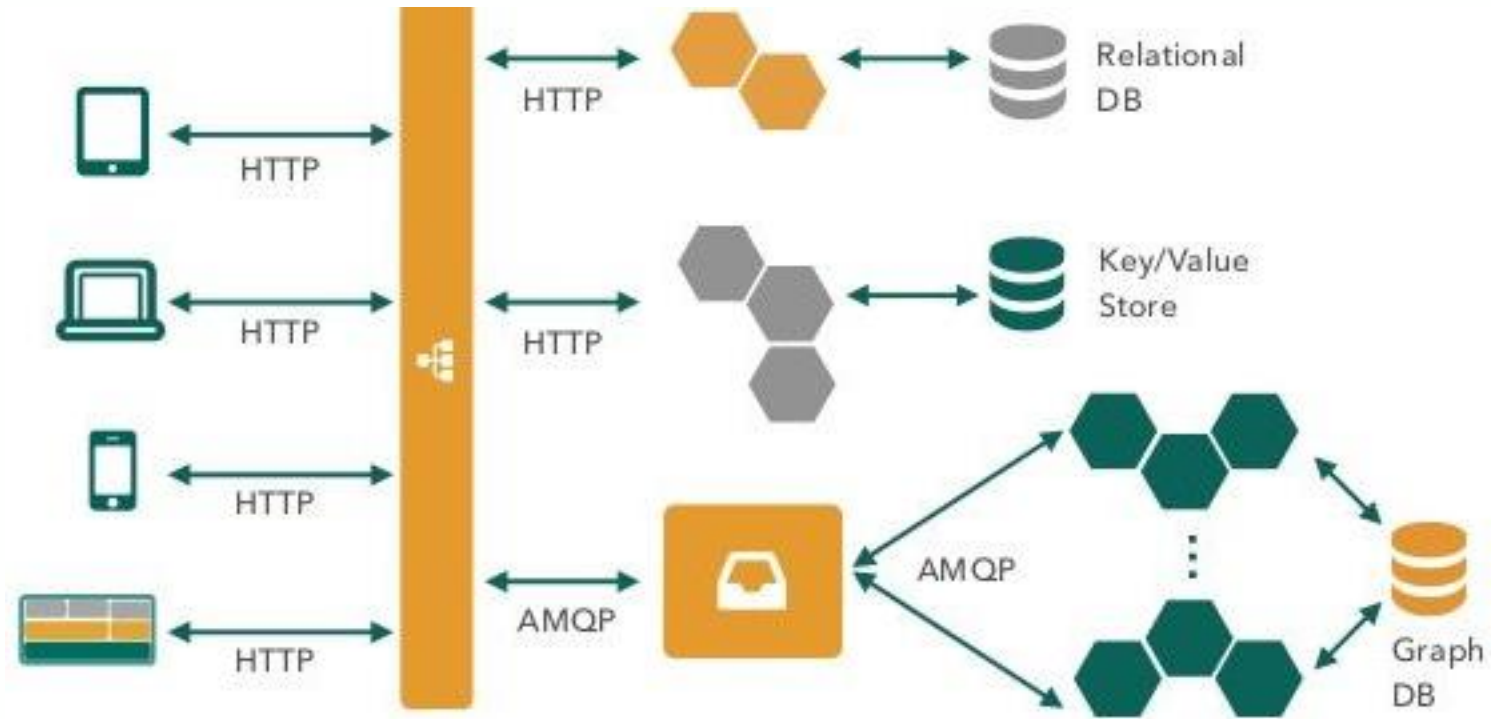
- Digital Platform to grow revenue streams, enhance customer loyalty and drive cost-efficiencies
  - AIDM gives independent standard across the brands
  - Avoids being seen as dominance of one brand/culture



# Focus on value creation

## Domain models for microservices

- Use AIDM as base for shared, uncontroversial entities
  - Focus on extensions which give competitive advantage
- Enables speed to market





# Integration between Standards

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Existing IATA standards developed in a siloed world

- Combining AIDX with SIDX
- Definition of a 'passenger'
- That was fine until we needed to integrate data from various sources
- Can now bring those standards together, keep what works in it's own domain, but know that underneath is a defined and governed understanding



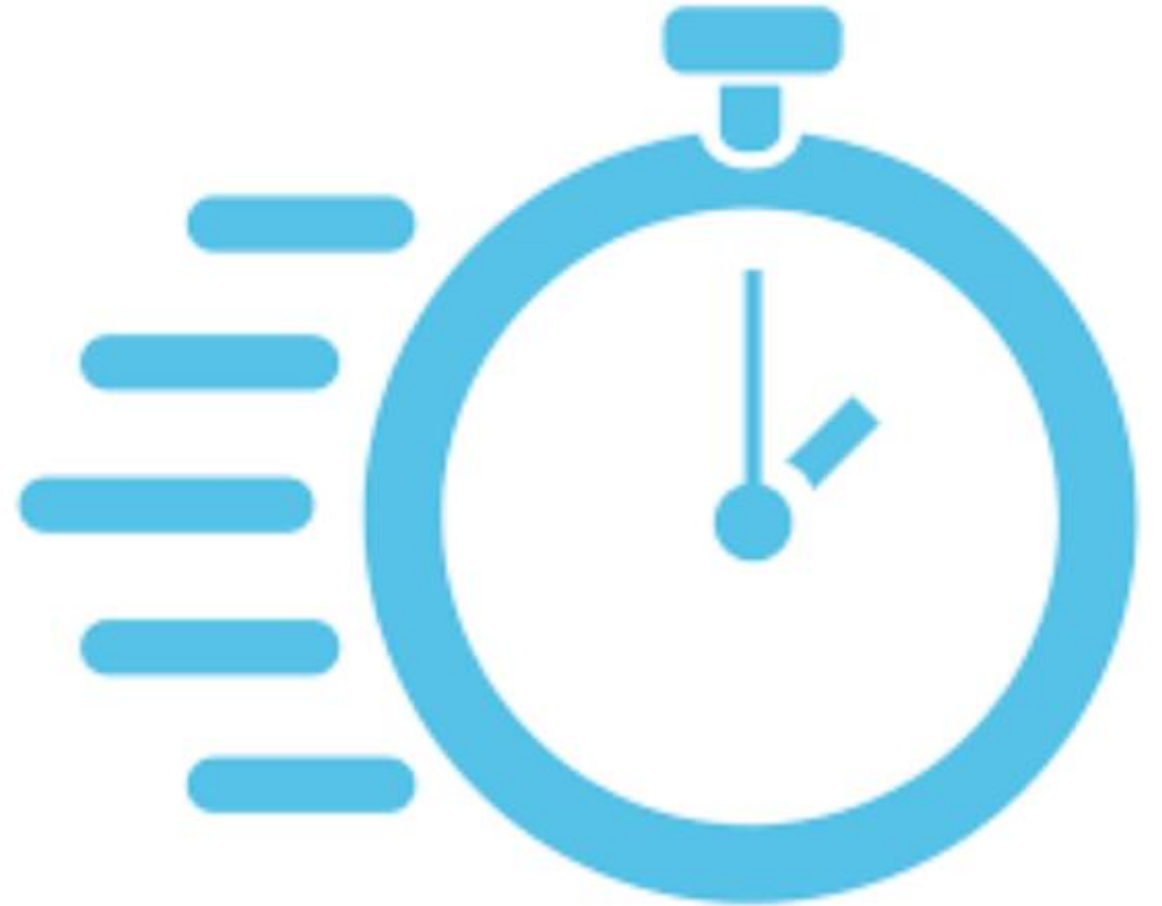


# Speed to market of compliant APIs

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Ability to deliver APIs in an agile manner

- Compliant with IATA standards
- Deploy now, ratify later
- Enables early adopters





# Reality check and future prospects

Marcus Wagner, API Manager, Lufthansa



# IATA ADS 2019 Reality Check & Future Prospects

June 2019, Athens  
Marcus Wagner, API Manager

# How did we get here and what is ahead of us



## The airline industry has come a long way

# Airline industry in its beginnings



Flights, passengers and ticket stock

# The recent years



## Changes throughout the decades

# What are we doing now



Airlines in control and IT is part of the product

# Airline's IT goals



Support the business.  
Create seamless customer experience



## Airline's IT Challenges - 1/4



Open and accessible providing high quality data and distribution capabilities *while* retaining strong control

## Airline's IT Challenges - 2/4



Personal and aware *while* respecting customer's privacy

## Airline's IT Challenges - 3/4



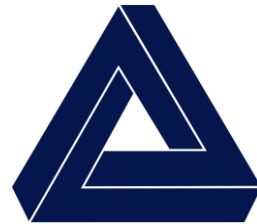
Integrate at scale *while* having trusted partnerships

## Airline's IT Challenges - 4/4



Easy and fast processes *while* creating and following industry standards

# Cutting the Gordian Knot



Use technology and an open mind

# Open and in Control



Establish API Management with best practices from  
IATA Open Air Group

# Integrating at Scale and Trust in Partners



Identity Management – Trust Models, centralized and distributed within Technology and Architecture Groups

Personalized with Privacy applied



Put customers in control with API technologies such as  
OAuth2 and OpenIDConnect



Easy, fast Processes with Standards baked in



Support airlines' development toolchains with open information, guidance and tooling

# The way ahead



We create the foundation for the next iterations

# The Takeaway



Technology helps, but people do solve problems

IATA Members are invited to look into and participate to challenge, cooperate and co-create

Architecture and  
Technology



IATA Open Air



IATA AIDM



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# Discussion on Open API framework

Moderator: **Matthew Mckinley**, Senior Manager, Technology Standards, IATA

**Matthew Keiller**, Senior Architect, IAG

**Gianni Cataldo**, Head of R&D, ATPCO

**Patrick Brosse**, Senior Expert, API Design & Data model Governance, Amadeus

**Marcus Wagner**, API Manager, Lufthansa



# Networking Break





# Turning Trip Friction into an Opportunity

**Scott Gillespie, Head of Analytics, ARC**



**Trip Started**

**Trip Ended**



**Traveler Friction**



# What does traveler friction look like?

**10% of All Travelers\***

**35 Trips**

**138 Time Zones Crossed**

**88 Nights Away  
(4 Work-Months)**

**267 Flight Hours,  
Nearly 7 Work-Weeks**

**88% of Flight Hours  
in Economy Class**

**62% of Flight Hours,  
or ~4 Work-Weeks,  
on Personal Time**

# The business case for Business Class



# Must focus on road warriors

Road warriors are those who travel at least 35 nights a year.



of all  
Business  
Travelers



of all  
Travel  
Spend



of all  
Travel  
Value-Add

# Trip Success Rate

63%

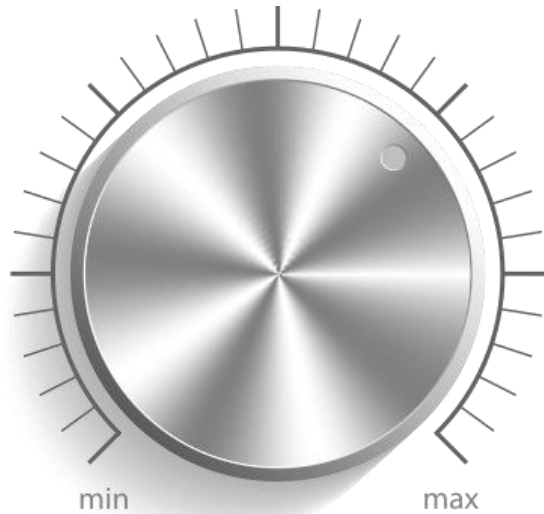
Share of trips taken in the last 12 months rated mostly or very worthwhile

# Estimated Road Warrior Attrition Rate\*

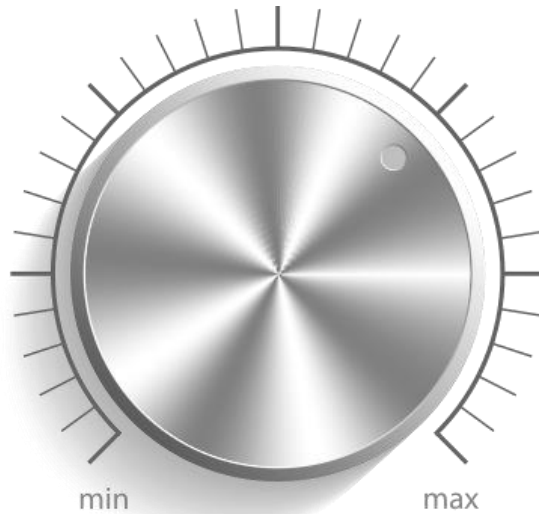
# 14%

Share of 2016 road warriors who did not travel under the same ARC ID in 2017  
N = 1.2 million travelers who took at least eight trips in 2016

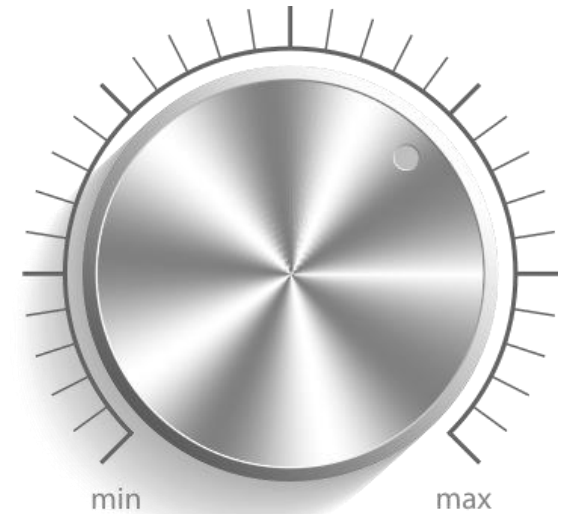
# Can we improve any of these **outcomes**?



**Trip Success**



**Retention**



**Wellness**

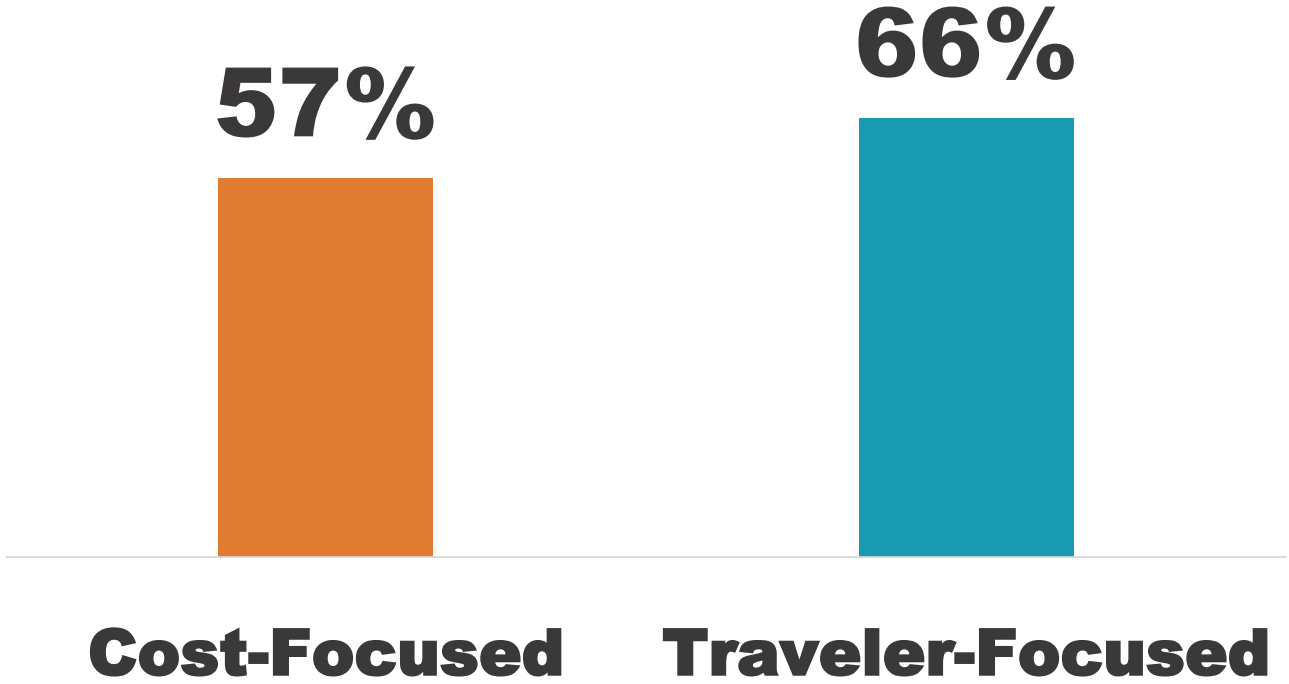
# Do travel policies affect outcomes?

We compared results from 742 U.S.-based road warriors managed by different types of travel policies.

**Cost-  
Focused  
Policies**

**Traveler-  
Focused  
Policies**

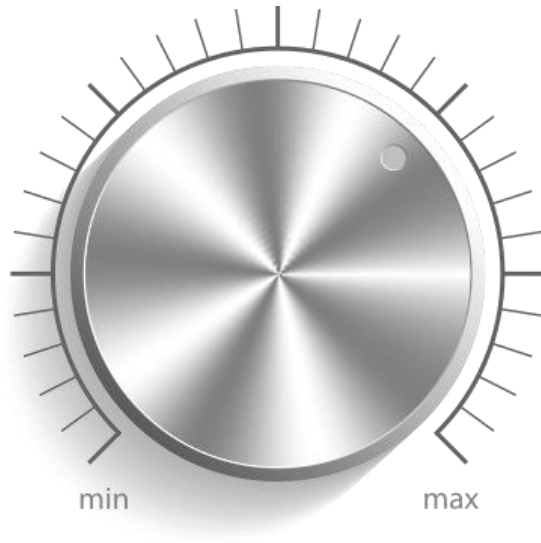
# Want higher **trip success rates**? **Traveler-focused policies are better.**



Share of trips rated as mostly or very worthwhile



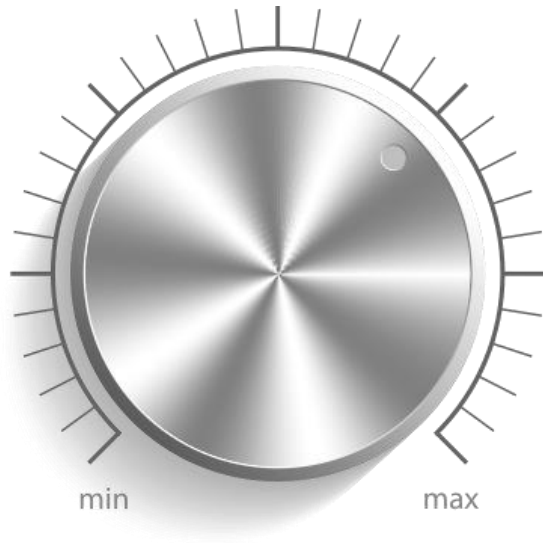
**What is most important for**



**Trip Success?**

Overall  
**Better Sleep**  
Business Class 6+ Hours

**What is most important for**



**Trip Success?**

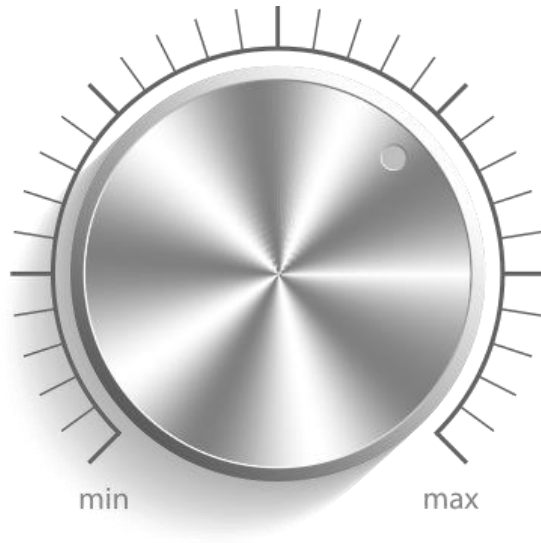
Airlines

**On-Time Arrivals**

Priority Boarding, Preferred Seat

Non-Stop Flights

**What is most important for**

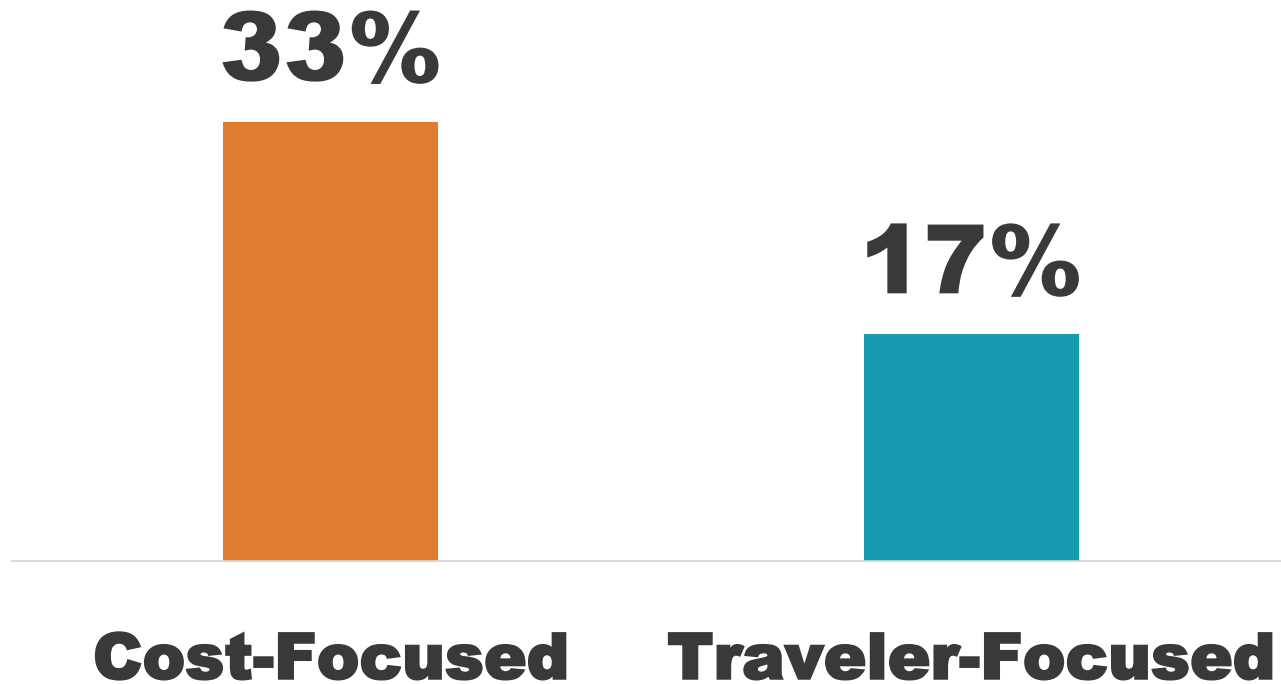


**Trip Success?**

Airports

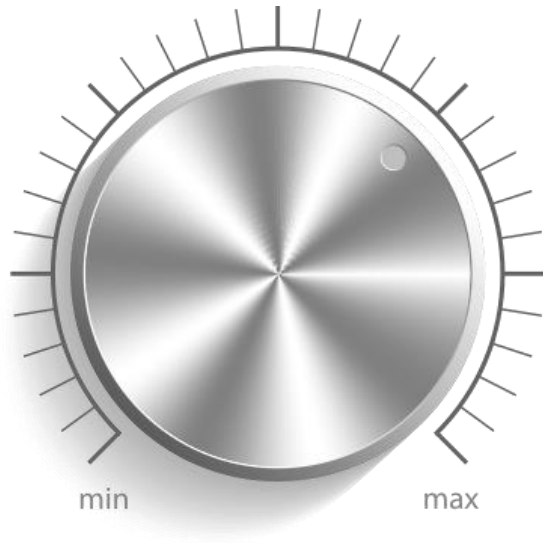
**Short Wait  
at Security**

# Want lower attrition risk? Traveler-focused policies are better.



Average self-estimated probability of leaving within the next two years

**What is most important for**



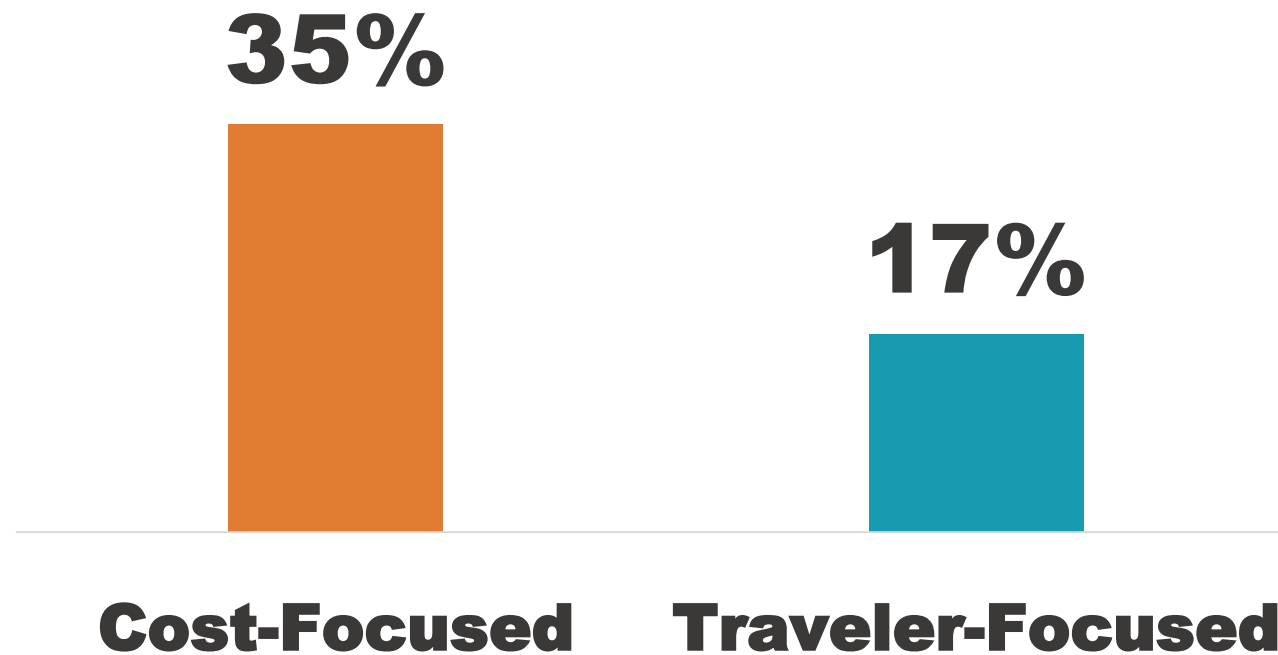
**Business Class**

Use Less Personal Time

Better Hotels

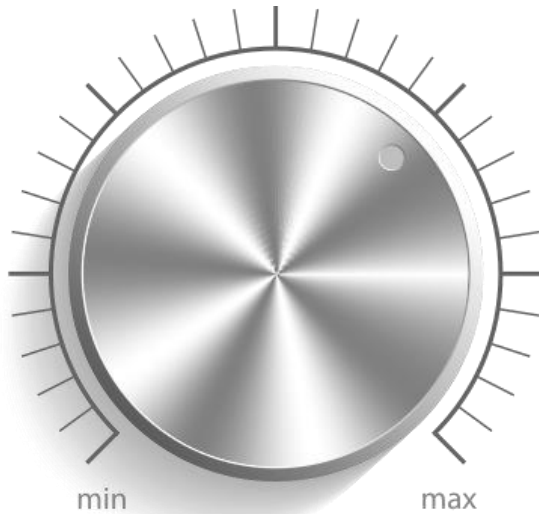
**Retention?**

# Want fewer **negative health impacts**? **Traveler-focused policies are better.**



Share of travelers who say travel has negatively impacted their health

**What is most important for**



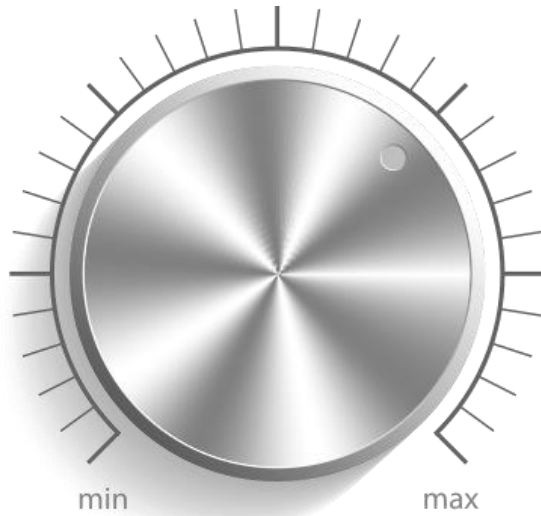
**Better Sleep**

Healthier Meals

More Time to Exercise or Relax

**Wellness?**

# Leading companies are re-designing their travel programs



**Trip Success**  
**Retention**  
**Wellness**

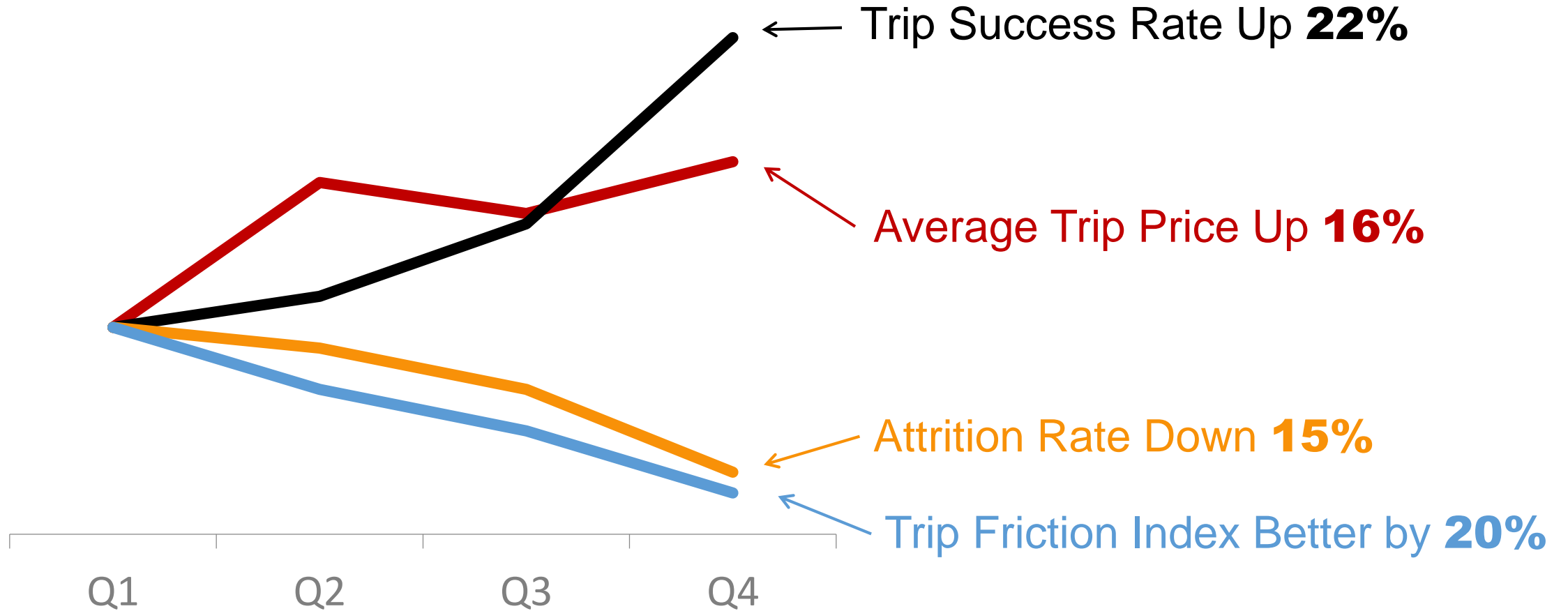




# To get a positive business impact!



# New KPIs will show strategic value.



# Thank You

**Scott Gillespie**  
**ARC**

[sgillespie@arccorp.com](mailto:sgillespie@arccorp.com)

Always glad to connect on LinkedIn





# Intelligent Irregular Operations Data & New Processing Capabilities

Uschi Schulte-Sasse, SVP Aviation, Inform



# Intelligent Irregular Operations

New Data & New Processing Capabilities

Uschi Schulte-Sasse

SVP Aviation  **INFORM**

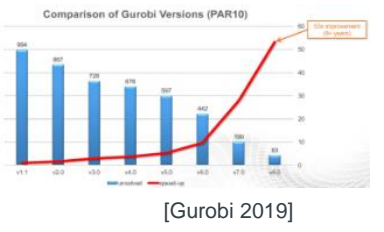
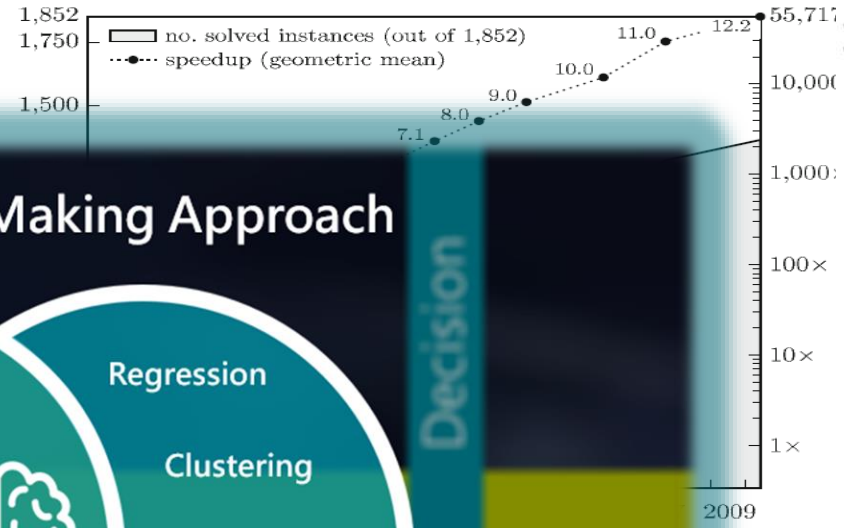
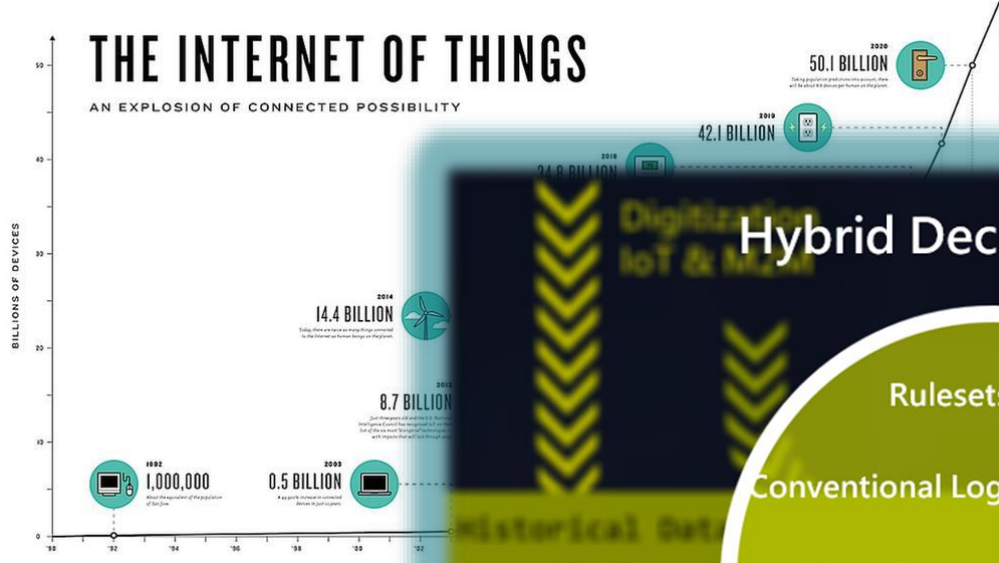
ADS2019, Athens, June 26<sup>th</sup>, 2019



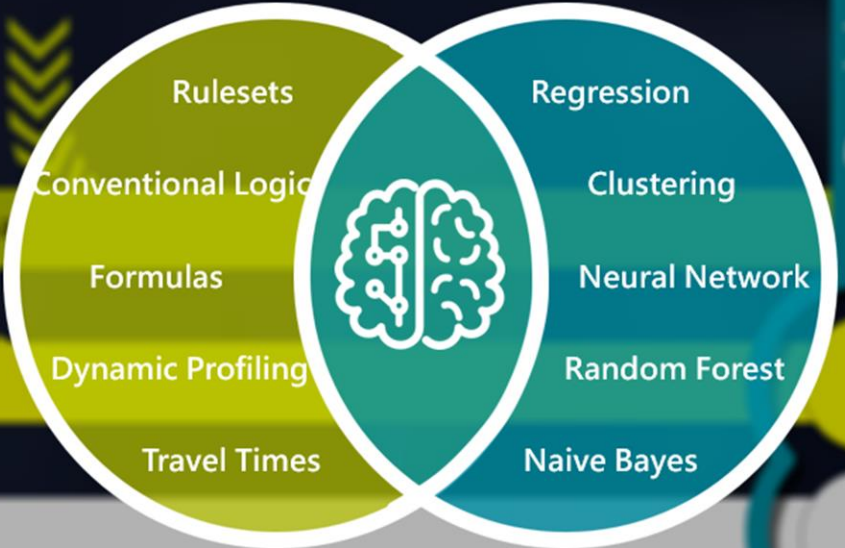




# New Data and new Processing Capabilities



## Hybrid Decision Making Approach



**Data is the new oil**



**and IT companies are the refineries**

Diagram showing a network of nodes (NODE 01, NODE 02, NODE 03, NODE 04, NODE 05) and blocks (BLOCK 01) connected by lines, representing data flow and processing. The background features snippets of code, including:

```

mirror_mod = modifier_ob
mirror_mod.subject to mirror
mirror_mod.mirror_object =
operation == "MIRROR_X":
mirror_mod.use_x = True
mirror_mod.use_y = False
mirror_mod.use_z = False
operation == "MIRROR_Y":
mirror_mod.use_x = False
mirror_mod.use_y = True
mirror_mod.use_z = False
operation == "MIRROR_Z":
mirror_mod.use_x = False
mirror_mod.use_y = False
mirror_mod.use_z = True

```

# Regular Challenges



Will passenger/baggage/cargo connections be disrupted?



When will the transfer passengers board?



Should a flight be delayed to wait for connections?



Can a disruption be resolved without taking a delay?



Who is responsible for an irregularity of a turnaround?



To which flight should passengers be rebooked?



Who and where are the high-value passengers?



Will there be terminal congestions?



Which connections are regularly disrupted?



How to stay on top of operations in case of flight disruptions?



- ⊕ Detect misconnected passengers and bags proactively
- ⊕ Decision support for disruption handling
- ⊕ Reduce number of passengers at the transfer desks
- ⊕ Focus on most critical/high-priority flights
- ⊕ Cost-based decision of delay vs. rebooking
- ⊕ Improve passenger satisfaction by avoiding unnecessary disruptions
- ⊕ Provide passengers with information and assistance for short/missed connections
- ⊕ Increasing staff productivity (management by exception)
- ⊕ Reduce knock-on effects



# Transfer Disruption Handling - Challenges & new Approaches

Connection monitoring crucial for successful airlines

- High transfer passenger numbers in hub airports
  - 36% (LHR) to ~80% (DXB)
- Growing passenger numbers and tighter schedules
  - 5% passenger growth (rpk) (IATA 2019)
  - 4,58 billion passengers flying in 2019 to 8,2 billion in 2037 (IATA 2018/2019)



Still we aim to

- Improve **passenger experience** while
- **reducing work load**
- and **increasing revenue**



# Transfer Disruption Handling – Decision Support Network-wide

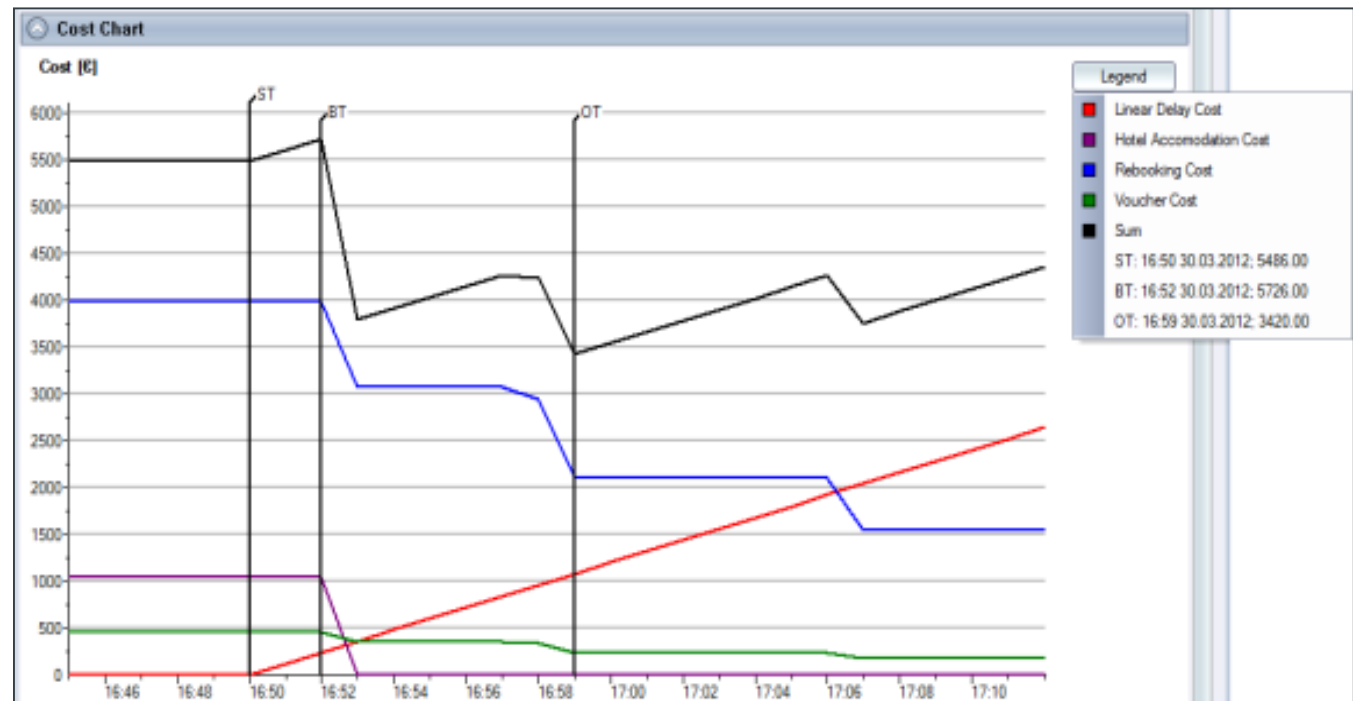
## Overall Optimization

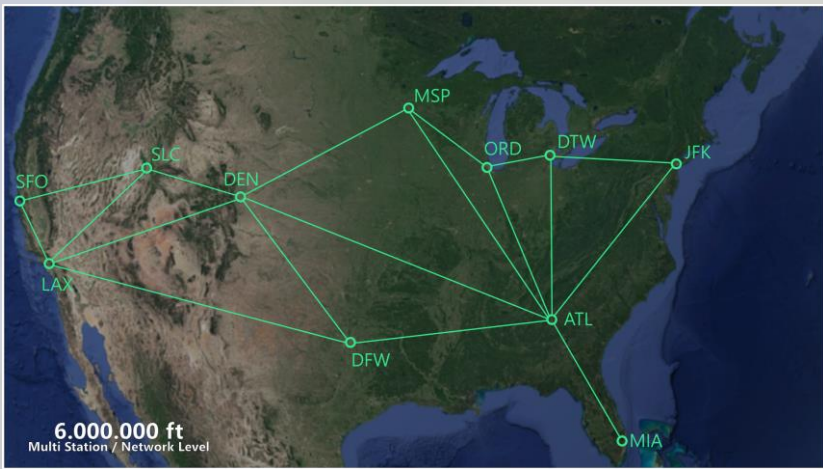
- Network-wide decisions
- Decide to delay flights
- Aircraft changes
- Rerouting rebooking options



## Cost based

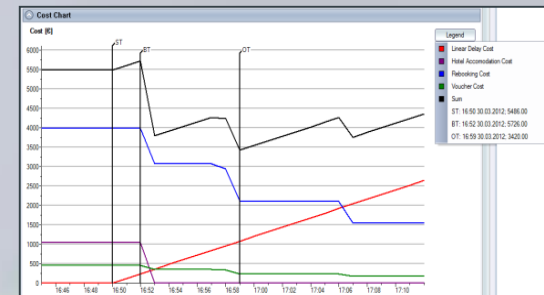
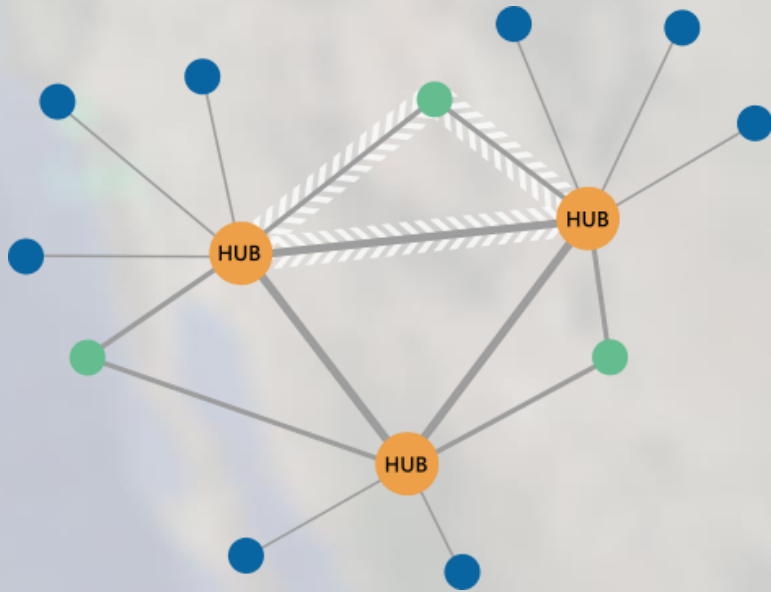
- Fuel cost
- Crew rotation cost
- Knock-on effects





# Network-wide Resource Optimization

- Network-wide transparency
- Delay propagation
- Proactive network balancing
- Multiple MRO stations
- Network-wide cost model



# Transfer Disruption Handling - Passenger Experience

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Optimizing Passenger Experience can be tricky...

Example: Improving the speed of train travel



Engineers: Build new high-speed rail line

- Reduces 30 min off an 80-minute trip
- Would cost over \$30bn



Behavioral economics: Install free Wi-Fi

- Trip is perceived more comfortable
- Would cost only a fraction

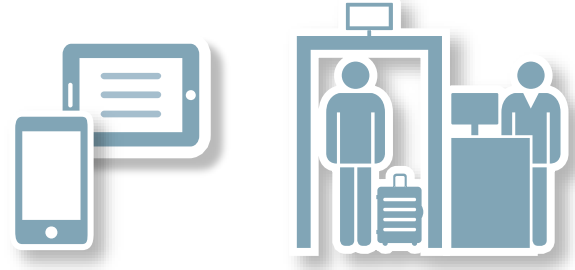


# Transfer Disruption Handling - Passenger Experience? Social Rebooking!

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## Keep in touch

- Push new tickets/vouchers to mobile devices
- Track passengers



## Get Feedback

- Define Experience KPIs
- Arrival Time, Travel Agony

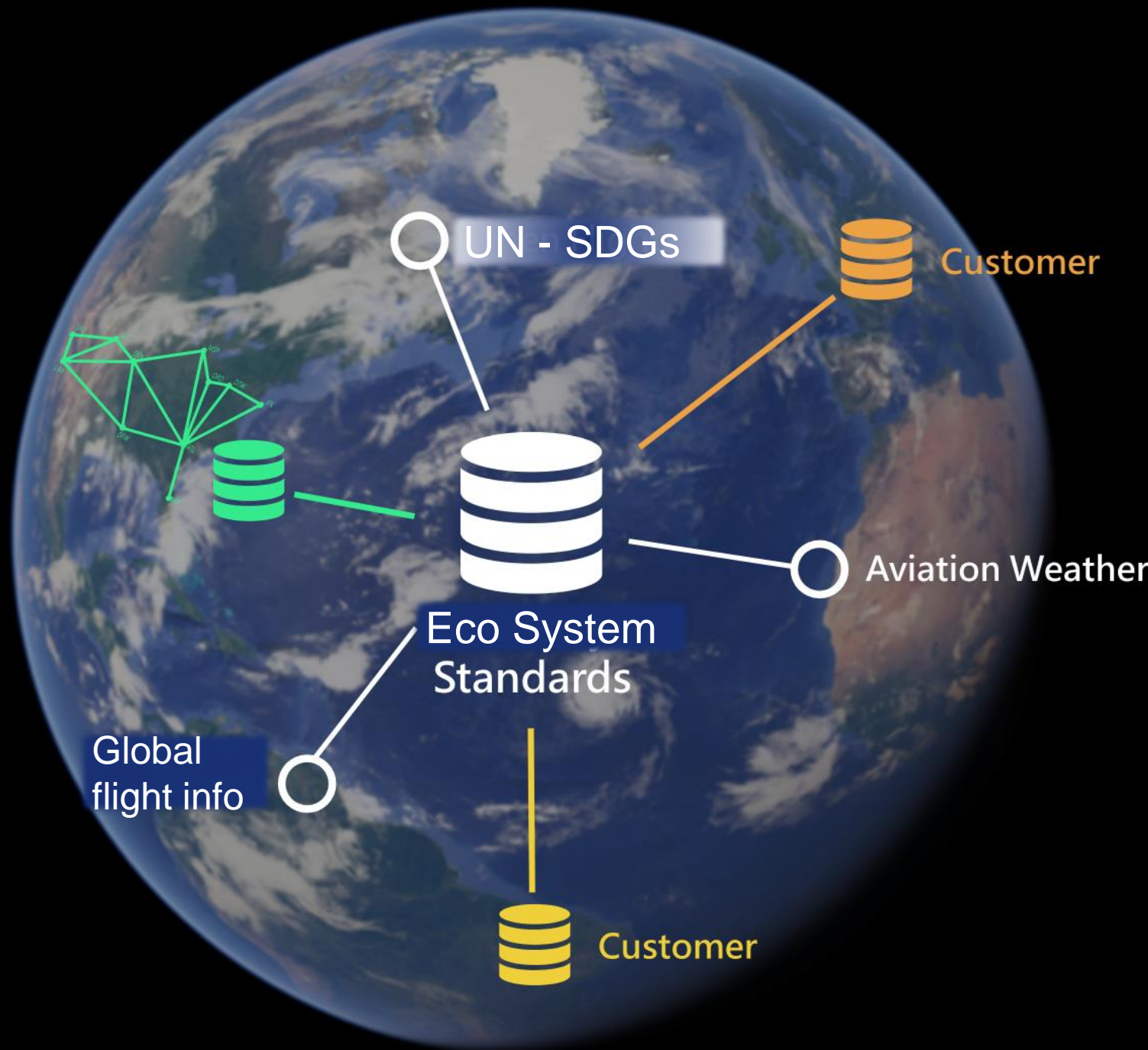


## Get Passenger preferences

- Some may not care about punctuality
- Let passengers trade flights, Vote/bid for decisions
- Sell favored rebooking rights







**30.000.000 ft**  
World of Aviation Level



**INFORM AVIATION**

**50**  
YEARS **INFORM**

**Uschi Schulte-Sasse**  
**SVP Aviation**



[uschi.schulte-sasse@inform-software.com](mailto:uschi.schulte-sasse@inform-software.com)

Mob. +49 (0)175 7208 411



# Intelligent irregular operations how do we get there?



Moderator: **Henry Coles**, Head of Airline Distribution Standards, IATA

**David Kershaw**, Portfolio Director Airport Passenger Processing, SITA

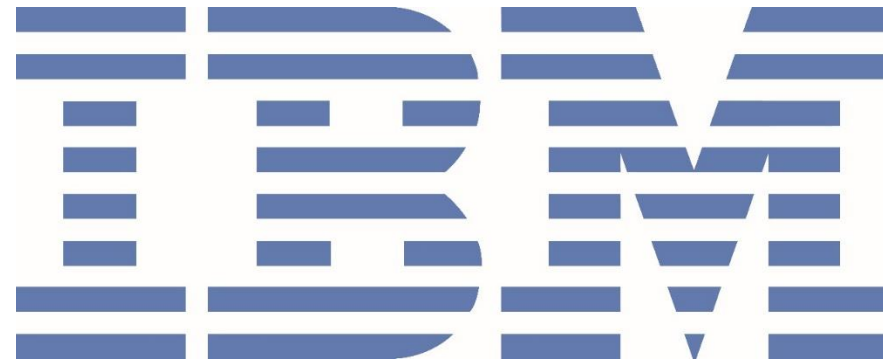
**Uschi Schulte-Sasse**, SVP, Aviation Division, Inform GmnH

**Uschi Schulte-Sasse**, SVP Aviation, Inform

**Al Tredinnick**, , Head of Business Development, 15below



# Networking Lunch



**IATA**

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**DATA**

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**ATHENS, GREECE 25 – 27 JUNE 2019**

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