

Everyday People



OUR JOURNEY IN UNDERSTANDING "THE TURN"

DISSECTING THE TURN TO IDENTIFY DATA NEEDS

We studied th

IN SUMMARY

Leverage and integrate all data available to you

TAXE-OFF

We explored

Create data where you don't have data

saforclosing a flight (last scan to lie highly variable. This variation

Data fold us we have

ROVEMENT

E

Let the data be your guide for improvement

eking to eliminate transportation reflectin this process.

s what they went on each flight

We learned va

improvement

Engage People to round out the story

vailable to you

data

provement

story

OF COURSE WE SHOULD INCLUDE PEOPLE DATA



IS THERE MORE TO LEARN ABOUT THE TURN?

What is missing?



Everyday People!







ONE PLUS ONE EQUALS 3!







Operational Factors

Pax
Bags
Wheelchairs
Freight
Crew change
Time of day
Day of week

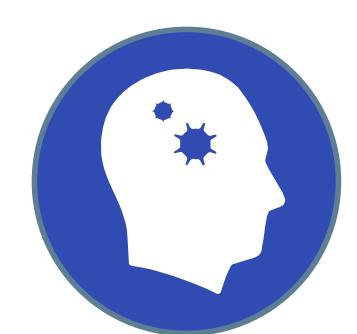




Human Factors

Checked bag %
Business Travel %
Flight Recency
Haul length
Avg Length of Stay





• On Time?

How long?

HOW MUCH IMPACT DO PEOPLE REALLY HAVE?

TURN A

Monday, June 13, 2016 Scheduled Turn Time: 35 minutes

> HOU → DAL → PHX 121 deplane 1 thru 142 enplane



44% of deplaning PAX have a low holiday travel propensity



17% of enplaning PAX never check a bag



MEDIUM RISK

Actual Turn: 35 MINS Predicted: Compliant

Predicted: 36 MINS

**

41% of enplaning PAX are core customers



42% of enplaning PAX travel for Business at least half of the time



On Time?

How long?

TURN B

Monday, November 21, 2016 Scheduled Turn Time: 35 minutes

> HOU → DAL → PHX 138 deplane 1 thru 138 enplane



30% of deplaning PAX have a low holiday travel propensity



21% of enplaning PAX never check a bag



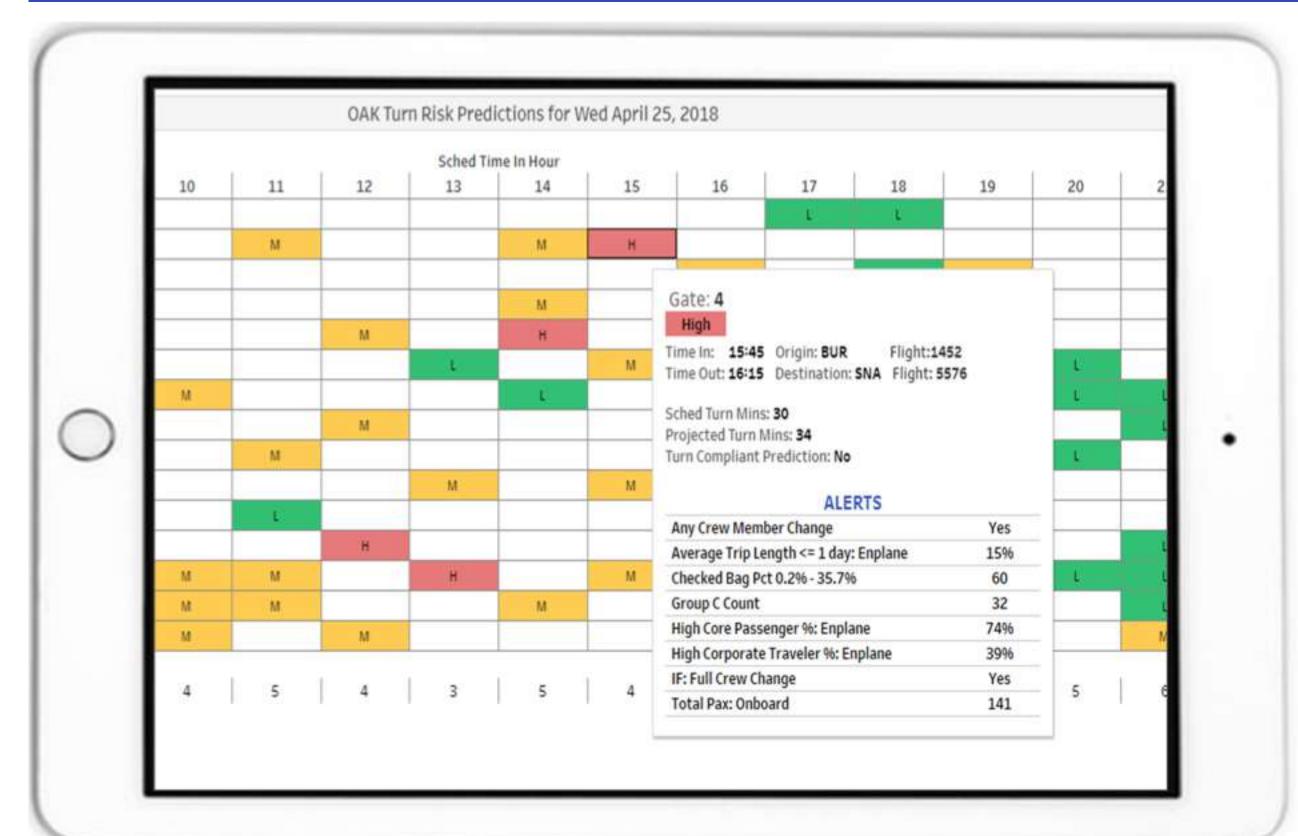
HIGH RISK

27% of enplaning PAX are core customers

14% of enplaning PAX travel for Business at least half of the time Actual Turn: 44 MINS

Predicted: Non-Compliant Predicted: 39 MINS

INSIGHTS IN THE HANDS OF OUR PEOPLE

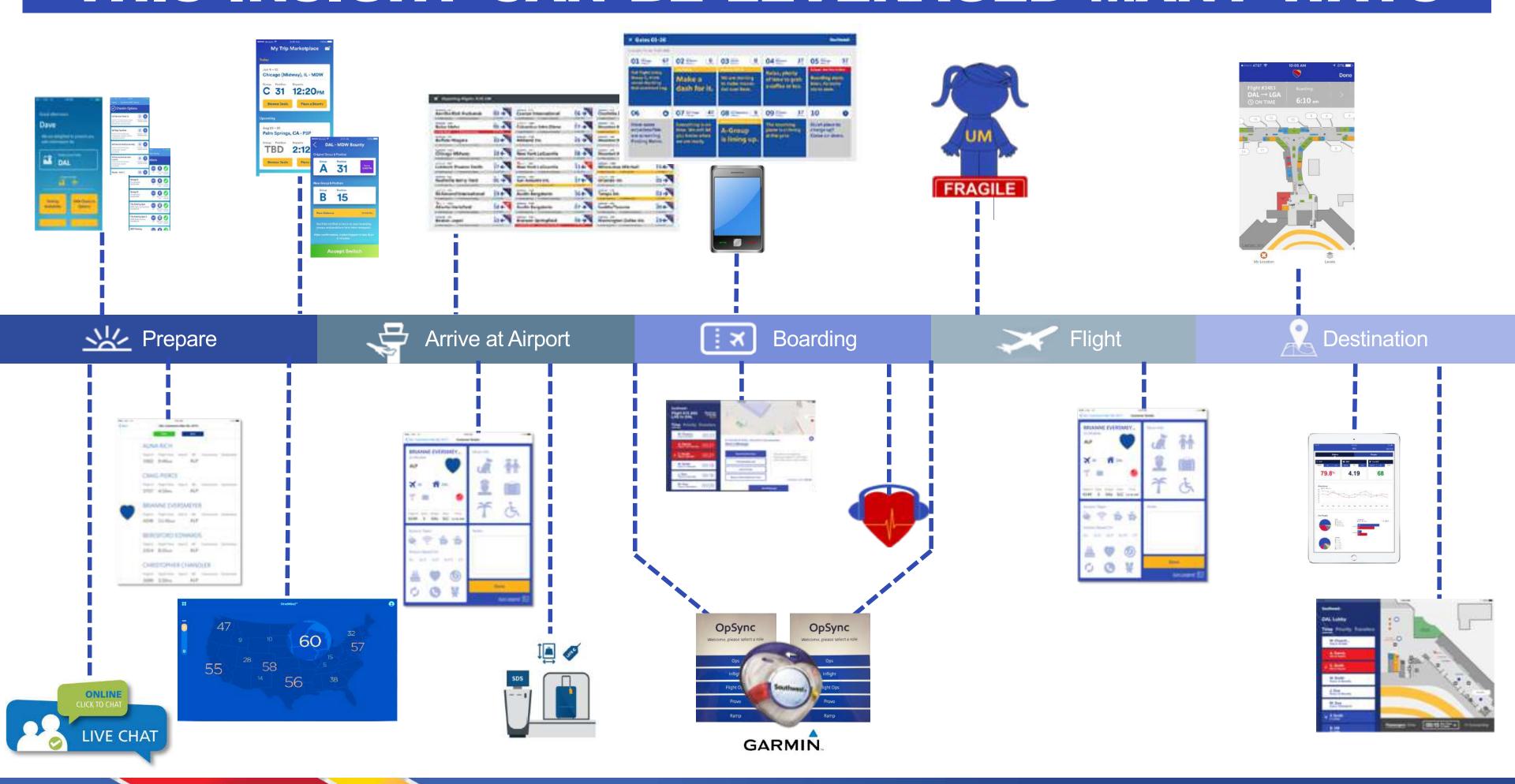


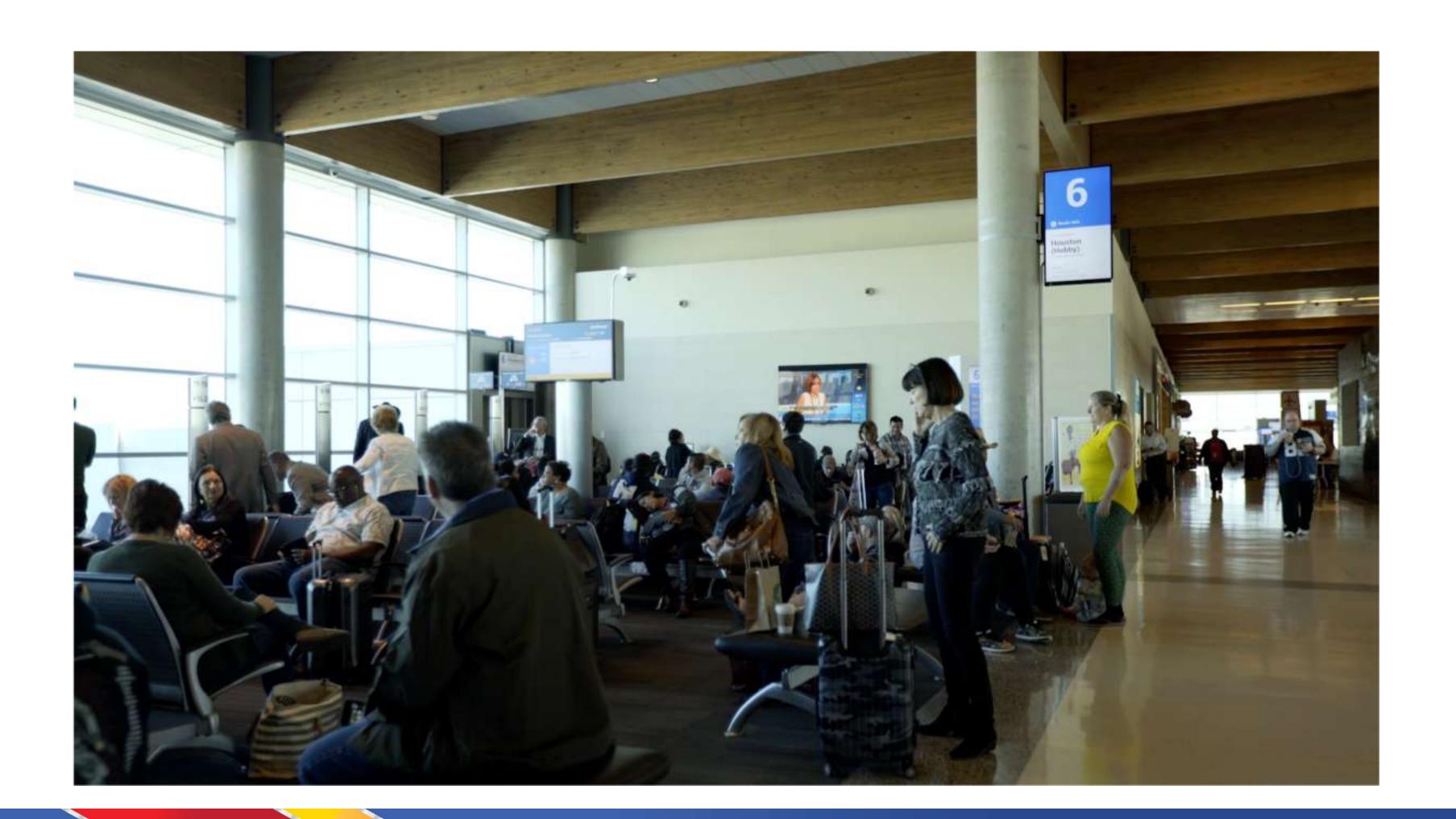




- On Time?
- How long?

THIS INSIGHT CAN BE LEVERAGED MANY WAYS







Everyday People

Can we improve our operational performance if we know more about the people on our planes?





About Me

patsnap

Jordan Wray - PatSnap



Jordan Wray
Innovation Consultant, PatSnap

The PatSnap platform helps innovation leaders at 8,000+ companies, universities, and government bodies worldwide to transform their innovation strategy with big data.

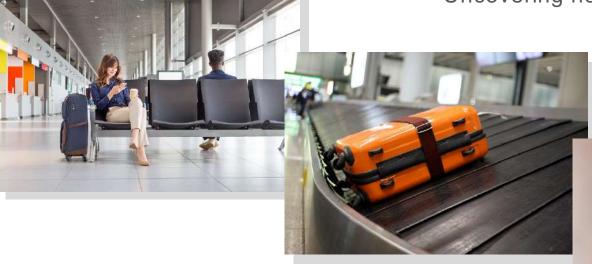
Pressure from all angles

- Increase in global travel
- Risk of pandemics
- Heightened digital and physical security risk
- Customer expectations of comfort and service
- Increased competition for airports and airlines
- Privatisation responsibility to shareholders

What *is* innovation for airports and airlines?

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Uncovering novel technologies and ideas

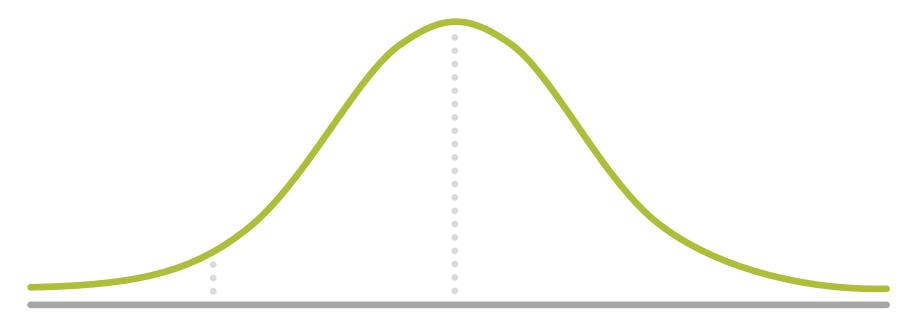


Developing new ways of working

What kind of innovator are you?

patsnap

3 Types of Innovator



Trailblazers

Coat tail hanger on-ers

Copy cats

How airport innovation looks today

- 1. Networking events
- 2. Visiting other airports
- 3. Reading consulting reports
- 4. Technology scouting (a.k.a Google)
- 5. Asking internal Innovation / IT teams





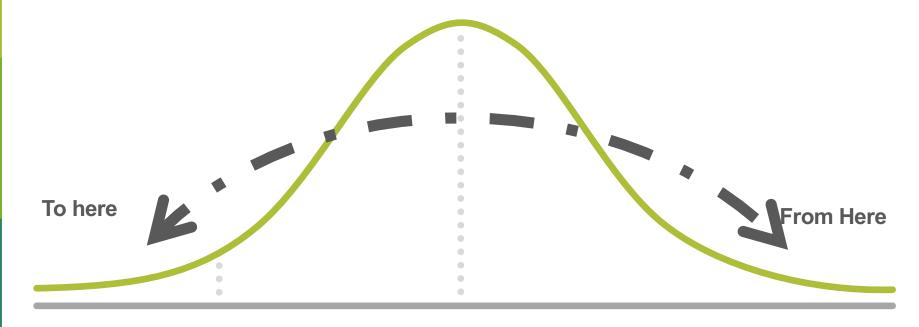
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Separating the signal from the white noise

What kind of innovator are you?

patsnap

Technology Adoption Curve



Trailblazers

Coattail hanger on-ers

Copy cats

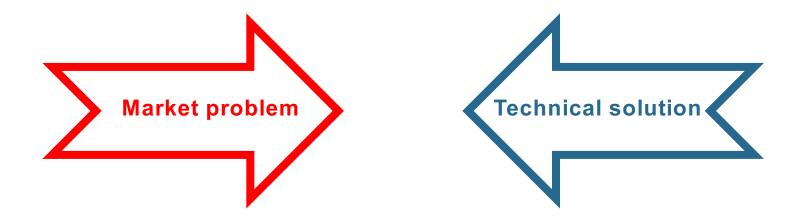




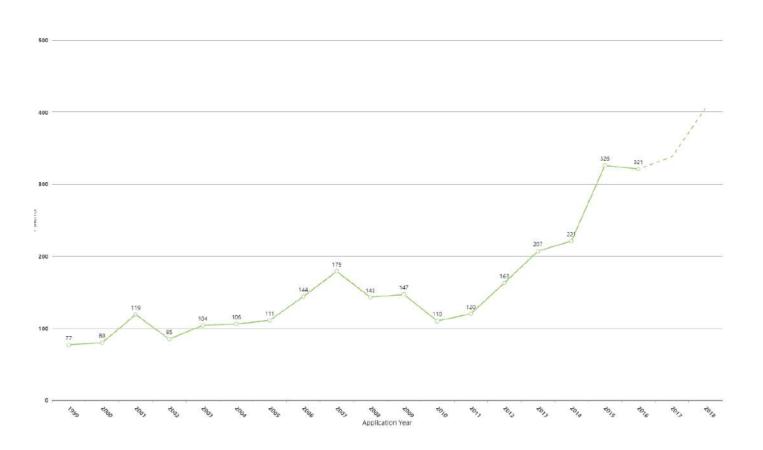


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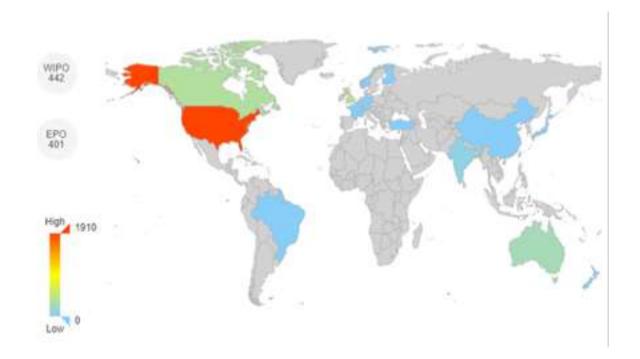
Technical solutions to market problems



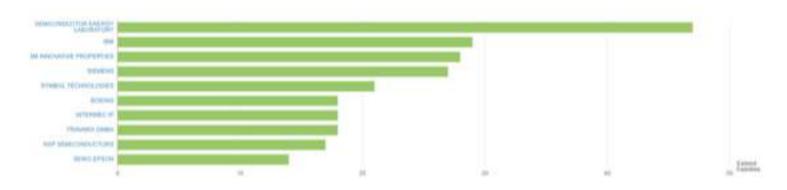
Al – is it really taking off?

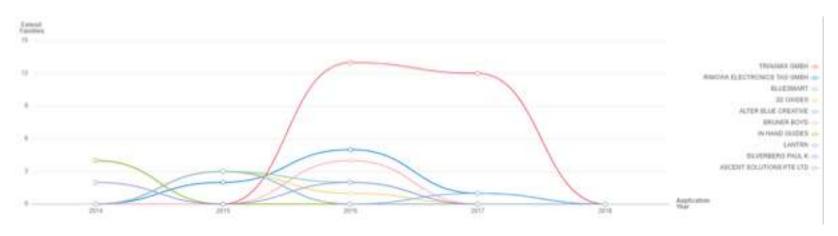


Where is innovation taking place?



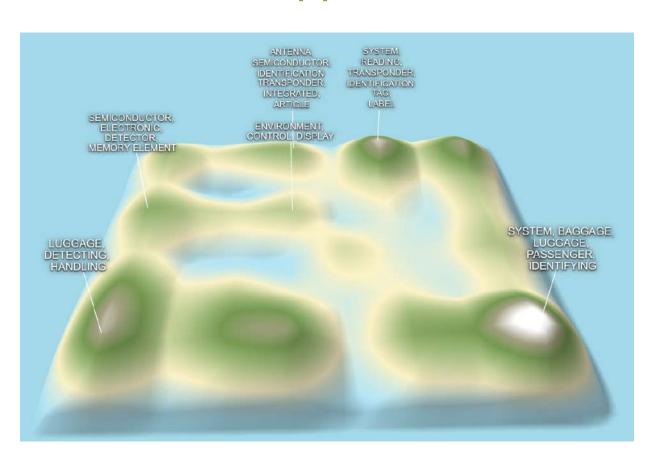
RFID – who should we work with?





Where are the new opportunities?







patsnap

Thank you!





EXPLORING DIGITAL DATA MARKETPLACES

Researching data sharing principles in aviation context An outline

IATA Aviation Data Symposium June 19th 2018 – Berlin

Dr. ing. Leon Gommans, Science Officer / Guest Researcher IT Strategy & Technology Office - R&D / University of Amsterdam - Systems & Network Engineering Lab Active in SAE HM-1 and DDSG

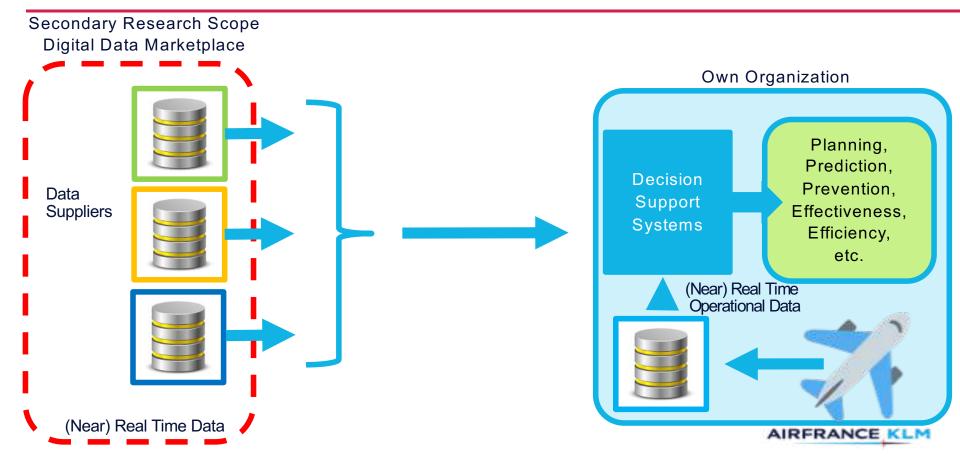
RESEARCH CONTEXT

PROVIDING ADDITIONAL DATA TO IMPROVE DATA SCIENCE ALGORITHM DEVELOPMENT

Primary Research Scope Digital Data Marketplace Own Organization Algorithm Developers (own or third party) Algorithms Planning, Data supplied Prediction, by other Computer Decision Prevention, organizations science Support Effectiveness, Math and **Systems** Efficiency, Data statistics science etc. Competitive (Near) Real Time Domain **Operational Data** knowledge Own Organization Data Periodic storage Historic (Big) Data AIRFRANCE KLI

RESEARCH CONTEXT

PROVIDING ADDITIONAL DATA TO IMPROVE DECISION TAKING



EXAMPLES OF DATA SHARING RELEVANT TO OUR INDUSTRY

Improve passenger experience at airports

5-10 min.

Improve efficiencies across multi modal logistic chains







Increase fleet availability by improving maintenance scheduling by estimating maintenance credits

from aircraft data.





Research efforts also consider use-cases in Healthcare, Agriculture, Smart Cities, Public Safety, Cybersecurity, ...



PRIMARY RESEARCH QUESTION

RECOGNIZING DATA IS AN ECONOMIC ASSET THAT CAN BE TRADED

Given a common benefit:
How can (big) data be shared amongst Data Suppliers and
Algorithm Developers in a 1) FAIR and ECONOMIC way,
whilst providing adequate 2) means to REDUCE RISK?



PROBLEM WITH MARKET DEVELOPMENT

1) FAIR AND ECONOMIC WAY: MONOPOLISM VS OPEN MARKET DEVELOPMENT

As in seen in the beginning of the oil industry: control of the transport platform enabled monopolism. Open marketplace mechanisms will enable trade, innovation and fair competition

Oil Economy	Concept	Data Economy
Crude Oil	Resource	Raw Data
Land / well owner	Ownership	Operator of data generator?
Oil price	Value	Data price ?
Barrel, rail, pipeline, tanker	Transport	Future Internet ?
Op mc rket	Trade	Data Market ?
Petrochemical industry	Value Creation	Data science algorithms
Fuel, lubricants, plastics, detergents,	Products	Efficiency, predictions, planning, recognition, behavior,
aciolgenie,		AIRERA

DIGITAL DATA MARKETPLACE CONCEPTS

AREA CONSIDERED BY OUR RESEARCH EFFORT

Concept	Data Economy
Resource	Raw Data
Ownership	Operator of data generator ?
Value	Data price ?
Transport	Future Internet ?
Trade	Data Market ?
Value Creation	Data science algorithms
Products	Efficiency, predictions, planning, recognition, behavior,

FLAGSHIP RESEARCH EFFORT

Amsterdam Economic Board and University of Amsterdam coordinate a multi-disciplinary research effort, involving multiple disciplines:

Law,
Computer Science,
Business School,
Economics,
Social Sciences

Amsterdam houses one of the largest Internet Exchanges (AMS-IX):

Can it house a Data Exchange that facilitates Data Marketplaces (AMS-DX)?



CONSEQUENCES OF MAINTAINING A MONOPOLY

SOCIETY WILL OBJECT DISPROPORTIONATE VALUE CREATION AND ENTANGLEMENT

Standard Oil got named *The Octopus*, with many of its tentacles in society.

US government created antitrust law to protect the public from the failure of the market where unfair conduct tends to destroy competition itself.

(Sherman Act - 1890)



Source: Herman Viola, Why We Remember: United States History, Scott Foresman-Addison Wesley Publishing Co. (adapted)



MANAGING RISK AT DATA MARKETPLACE

2) MEANS TO REDUCE RISK: REQUIRES STEPS AT DIFFERENT LEVELS



COMMON BENEFIT

Define and agree common benefit no single organization can achieve on its own.



GROUP RULES

Define consortium rules considering data use, access and benefit sharing



ORGANIZE TRUST

Organize power and trust as a means to reduce risk for participating members

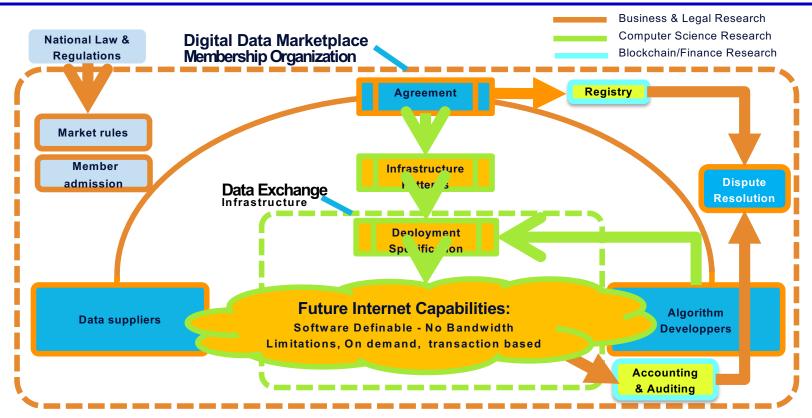


Research operationalization of **Digital Data Marketplace & Data Exchange** concepts



DIGITAL DATA MARKETPLACE ARCHITECTURE

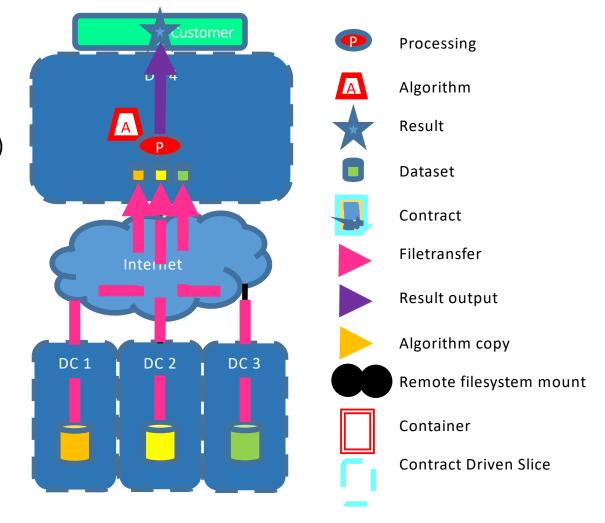
ENABLING COMPETITIVE ALGORITHM DEVELOPMENT





INFRASTRUCTURE PATTERN RESEARCH

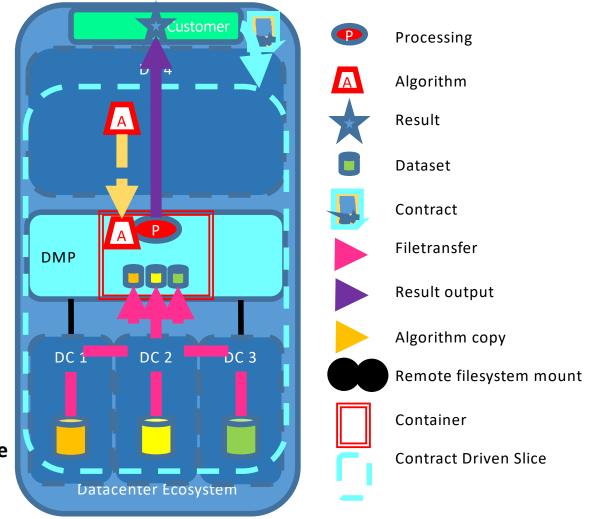
Traditional Model (raising data owner concerns)



INFRASTRUCTURE PATTERN RESEARCH: One of several examples

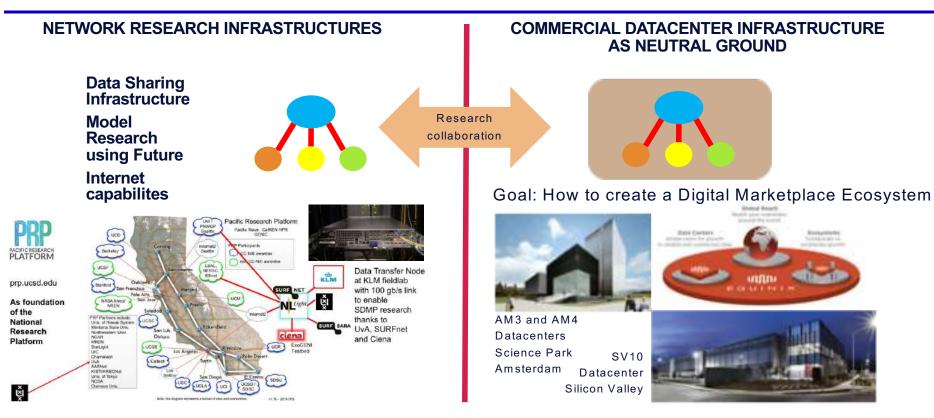
Digital Marketplace (DMP) infrastructure supports creation of (temporary) slice across data centers, implementing a data science workflow based on a contract between customer and suppliers of data and algorithm.

Generic Infrastructure is supported by a **Data Exchange**



RESEARCH INFRASTRUCTURE

INTERNATIONAL RESEARCH WORKING ALONGSIDE IT INDUSTRY





CONCLUSION

A DIGITAL MARKET PLACE:

- ➤ Is created and governed by an industry membership organization as a means to reduce risk.
- > Serves a common benefit no single organization can achieve on its own.
- ➤ Connects data suppliers and algorithm developers via a software definable, membership organization owned, infrastructure.
- > Arranges processing as an on-demand infrastructure transactions, where the infrastructure is guaranteed to be cleaned up after execution.
- Infrastructure itself is delivered by neutral Data Exchanges across the world, in the same way neutral Internet Exchanges interconnect Internet Service Providers.



THANK YOU





























Leading New ICT, The Road to Smart Aviation

Rachad NASSAR Business Development Manager Enterprise Transport Sector

LEADING NEW ICT

The Fourth Industrial Revolution is Coming









Mechanization

Electrification



Automation >>>



Mechanical production, Railroads, Steam Power

Electrical Power, Mass production, Telegraph

Automated Production, Electronics, Computer

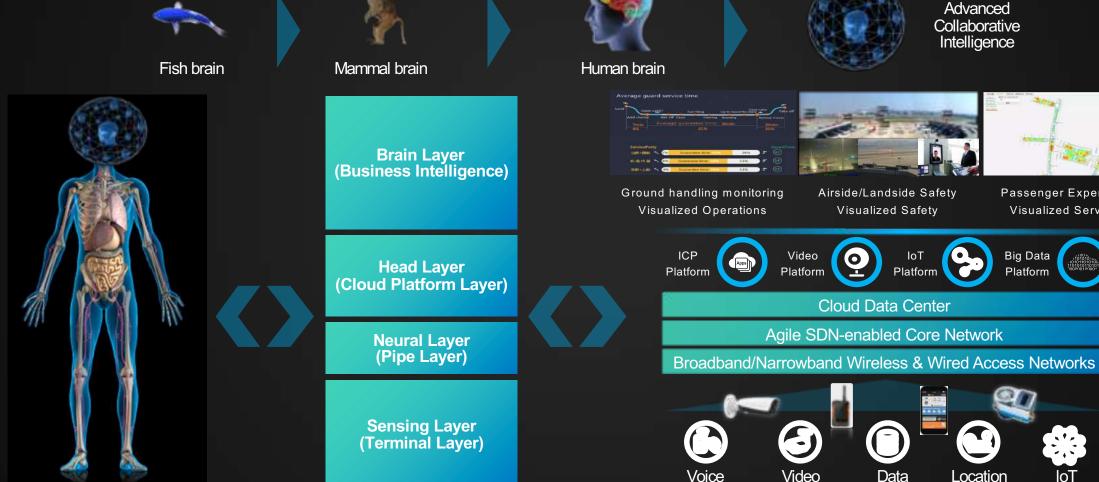
Smart Digital Transformation

Intelligent Collaborative Industries, Augmented Reality, Artificial Intelligence

ICT Enables the Fourth Industrial Revolution



ICT: Nervous System of the Smart Aviation Digital Transformation





Big Data

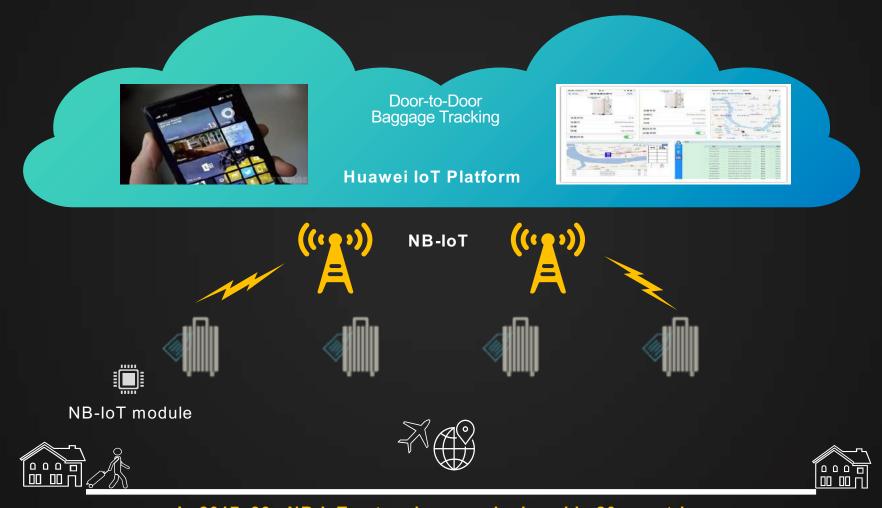
Platform

Passenger Experience

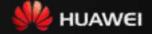
Visualized Services



IoT Door-to-Door Baggage Tracking



In 2017, 30+ NB-IoT networks were deployed in 20 countries



Enhanced Air Passenger Experience



Personalized services (fast track, Advertisement, etc.)



Boarding Guidance

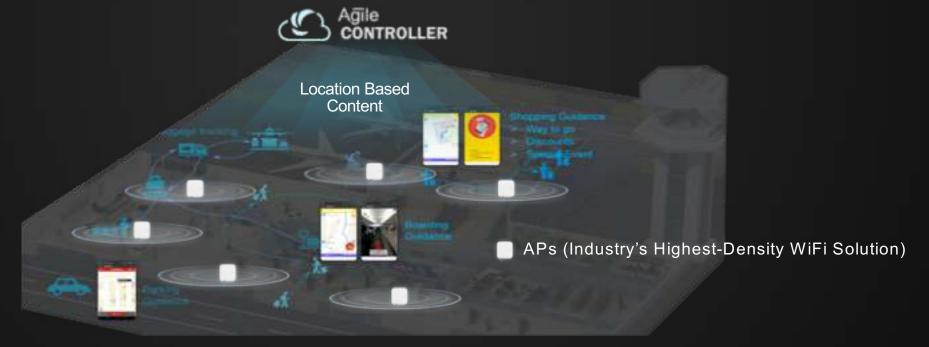
Huawei Big Data Platform



Real-time passenger flow Heatmap



Passengers Behavior analysis





Efficient Visualized Airport Operations

Real-time Task Assignment & Real-time Reporting

Assets/Vehicles Tracking (GIS)



Predictive Analytics

Preventive maintenance

Operation Cloud Platform

(('<u>A</u>')

LTE: One Network for Voice, Video and Data services

Assets Tracking ULD, GSE Monitoring Environment monitoring



Sensors

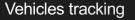






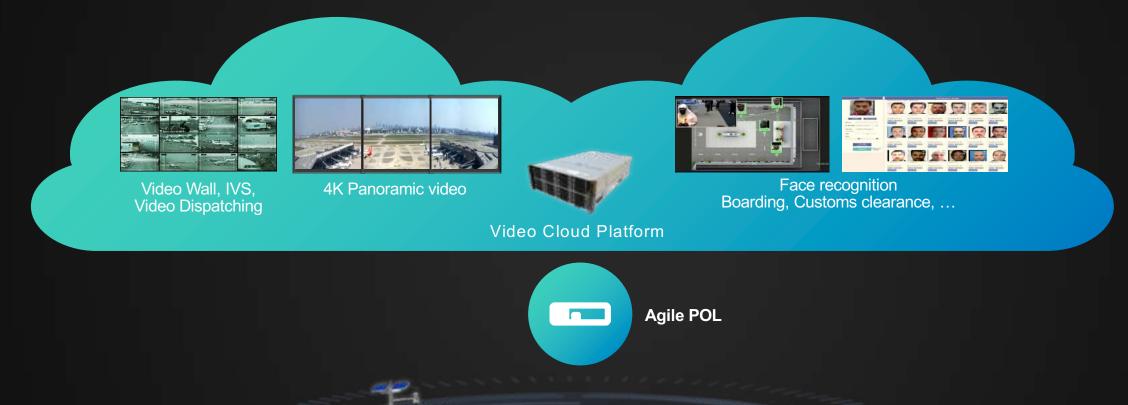
Voice & Video Remote Expert/Security Guidance

Ground Handling:
Task Assignment & Real Time Reports





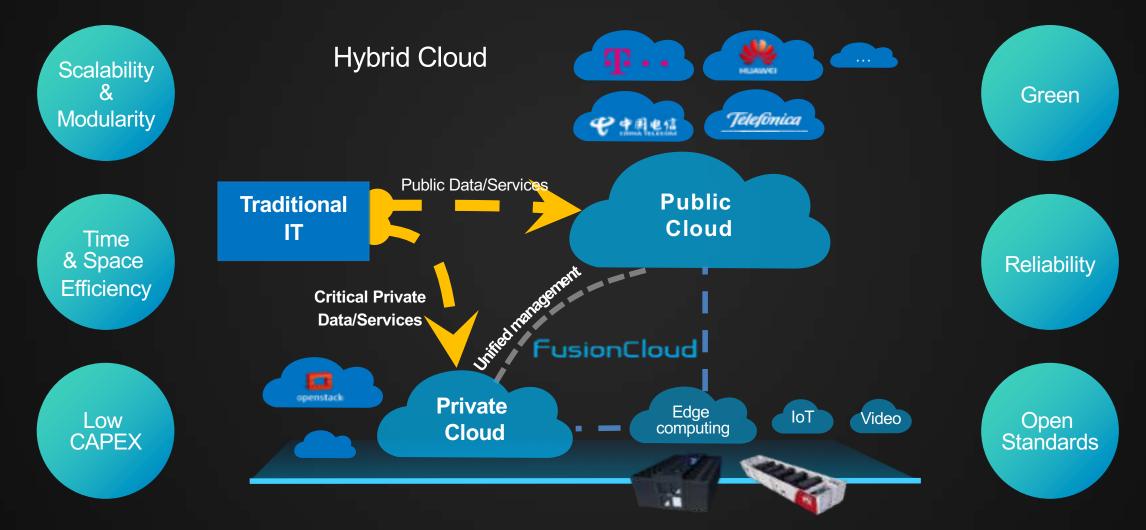
Intelligent Visualized Safety: from Passive to Preventive



IP Cameras



Hybrid Cloud: on-demand scalable provisioning





Huawei in Aviation









































50+

Airports Worldwide

15+

with Annual Capacity ≥ 30M

10+

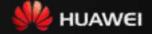
China Busiest Airports

15+

International Airlines

10+

Solution Partners



Expanding the Global Network of OpenLabs



THANK YOU

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Financial Engineering



CÜNEYT BAHADIR

REVENUE ACCOUNTING & REPORTING MANAGER

Financial Engineering

Michio Kaku;

1960s: Electricity is everywhere and nowhere at the same time

2000s: Internet is everywhere and nowhere at the same time

We say;

2010s: For Airline industry (or service industry), IT is everywhere and nowhere at the same time

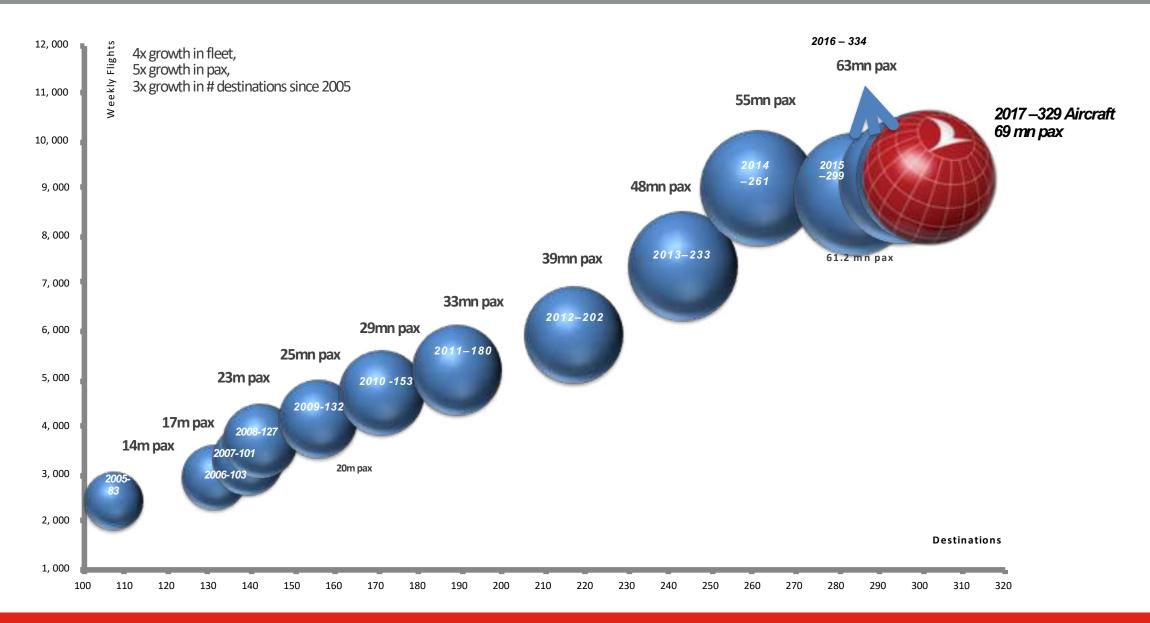
Dunkin' Donuts;

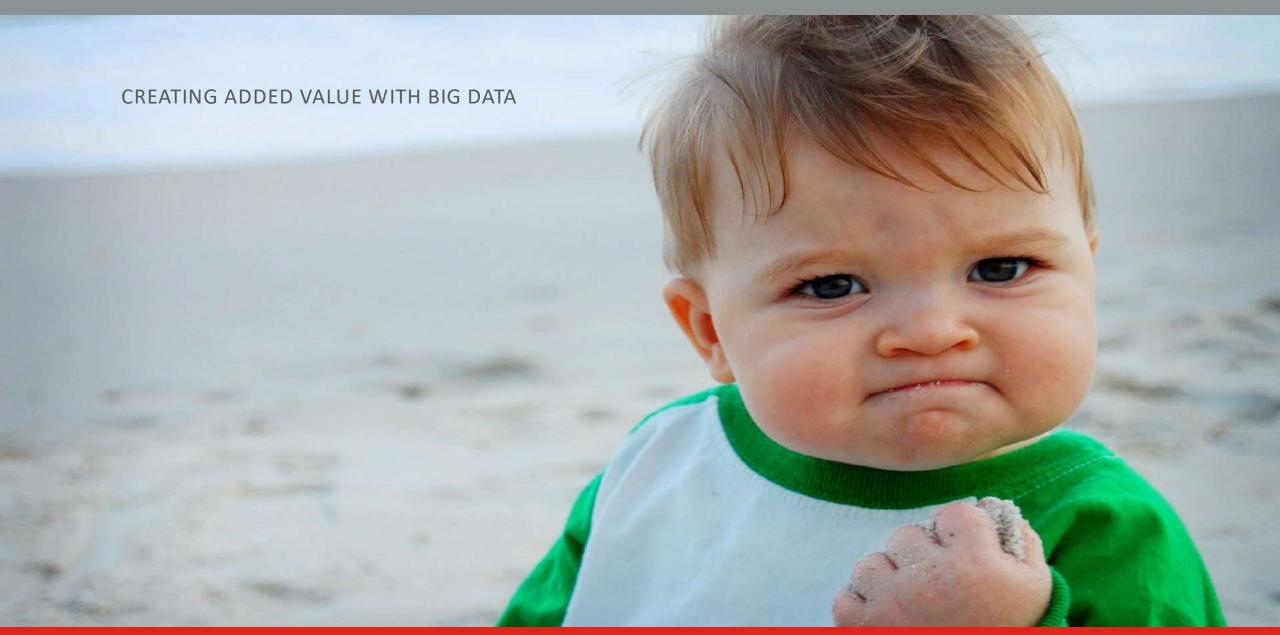
America runs on Dunkin

We say;

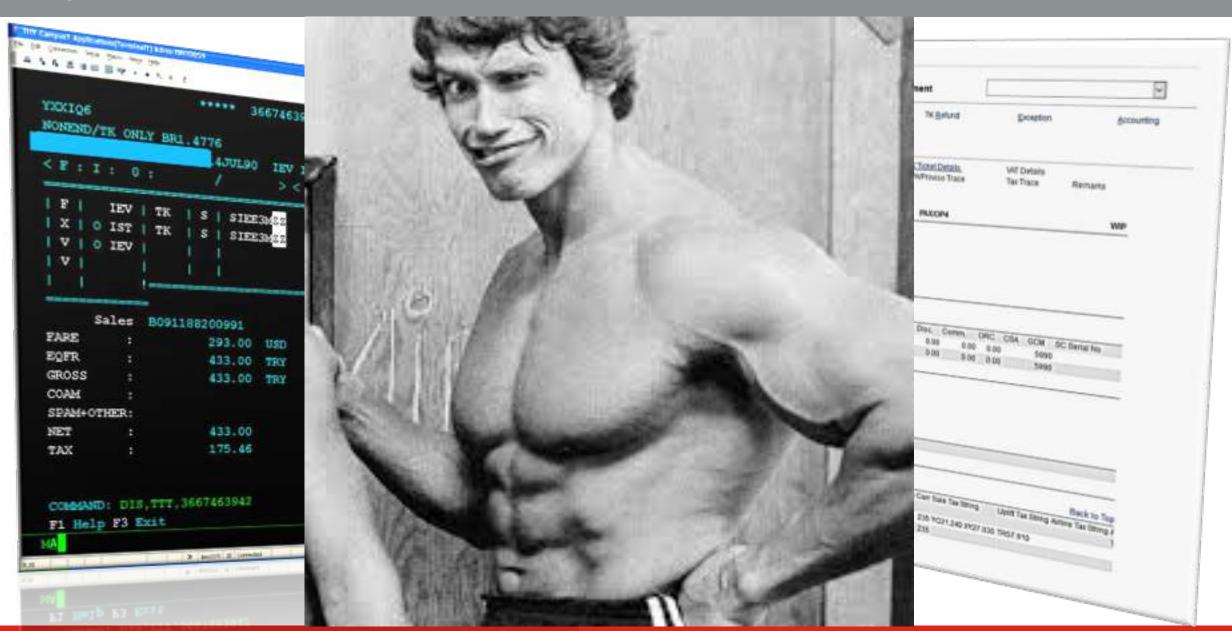
Service sector (especially Airline) runs on IT

TK at a glance





Digital Transformation



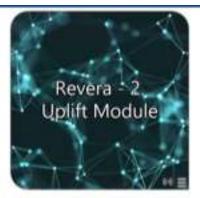
Introduction of BI to our Financial Function























BI



BUSINESS INTELLIGENCE

AWARENESS OF BUSINESS ENVIRONMENT BY MANAGING AND
REFINING DATA

MANAGERIAL

APPROACH

TECHNICAL

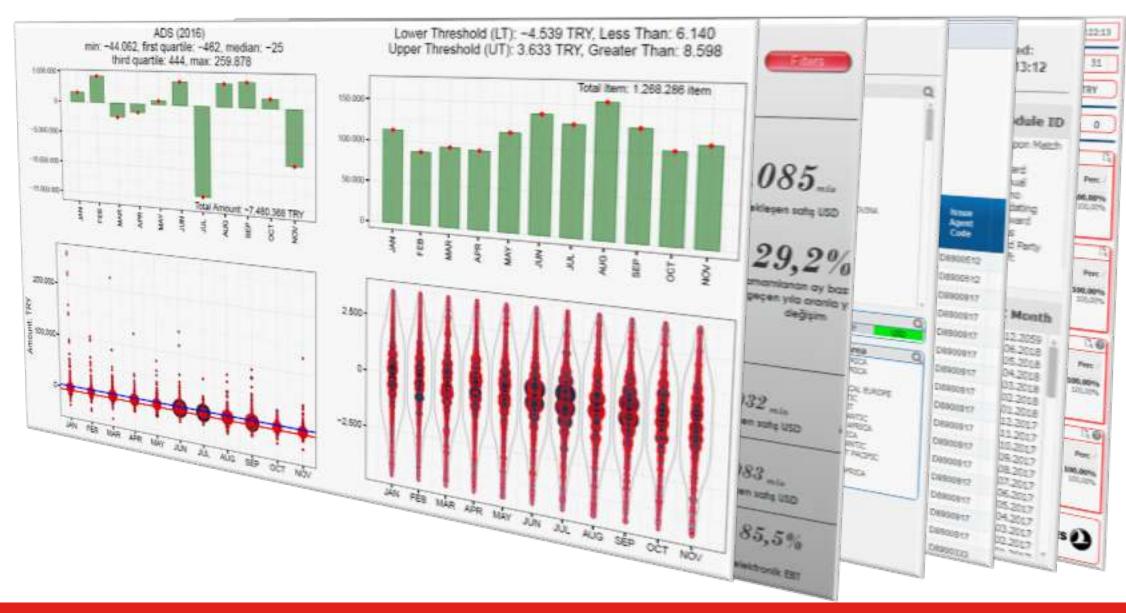
APPROACH

ENABLER

APPROACH

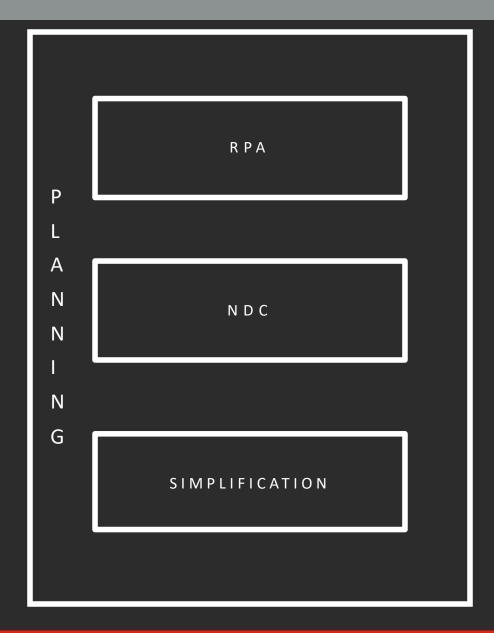


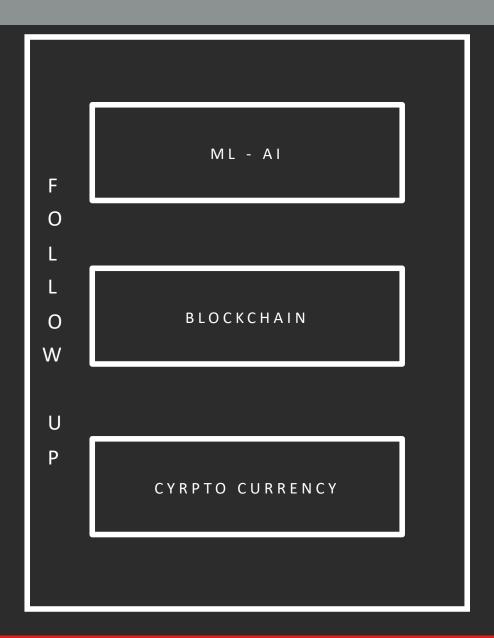
Business Value of BI for TK



Business Value of BI for TK

- Fast decision
- Better decision
- Identify new business opportunities
- Identify business risks
- Identify inefficient business processes and simplify business processes
- Productivity and accuracy
- Improvement in collaboration and overall business effectiveness
- Better revenue





"Take the road less traveled."

CUNEYT BAHADIR

REVENUE ACCOUNTING & REPORTING MANAGER



Skywise The beating heart of aviation

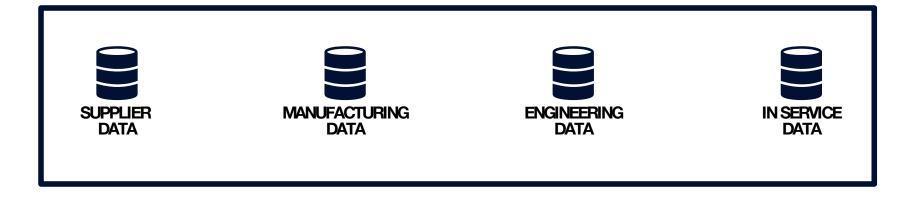
Frederic Sutter, Digital Transformation Leader Airbus

IATA ADS 2018 Berlin, Jun19th 2018

CIO Track



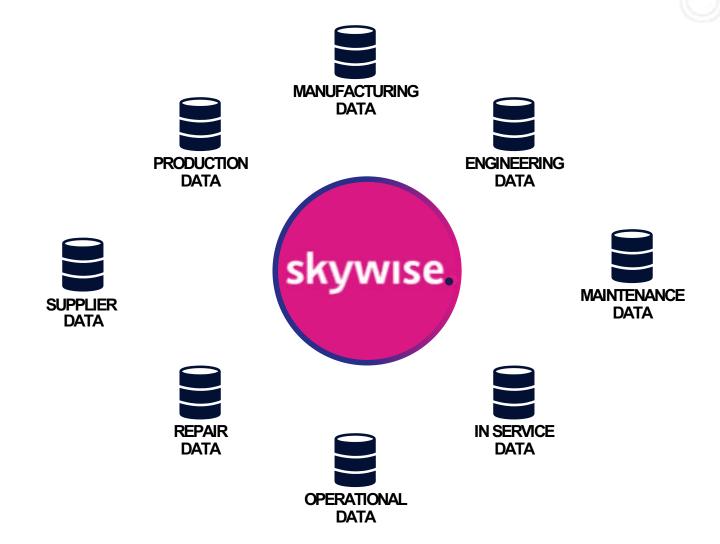
At Airbus, we've discovered the value of integrating disparate data sources





skywise.

Skywise is an integrated data platform designed to break down data silos



For operators, data from the aircraft can be combined with data from operational systems on the ground



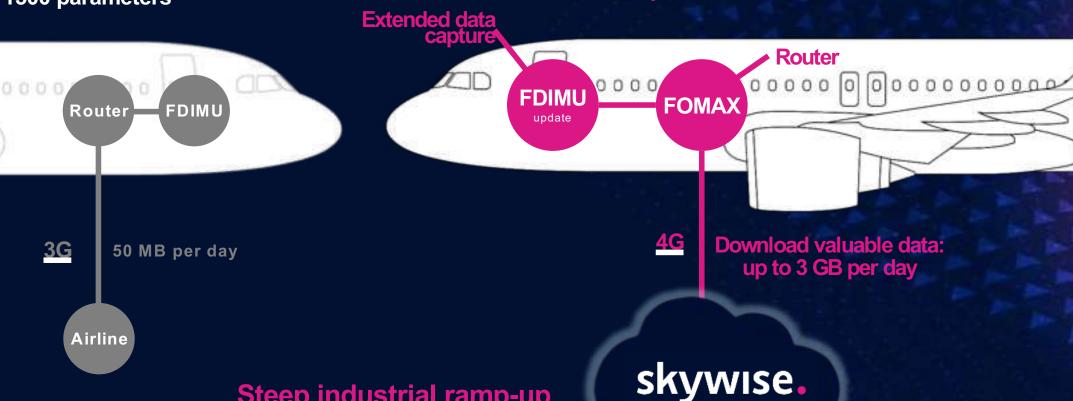
Capturing x60 more aircraft sensor data thanks to FOMAX

Current data available

A320: 400 parameters A330: 1500 parameters

Potential data available

A320: 23,000 parameters A330: 40,000 parameters



Steep industrial ramp-up
Available in Linefit & Retrofit

AIRBUS

skywise. CONNECT



An integrated & secured data pathway from the aircraft to skywise.

^{**}WACS: Wireless Airport Communication System

^{**}IMACS: Information Management Aircraft-ground Communication System

















Self Service



Airbus API Platform

Airbus Public Cloud

Powered by Amazon Web Services, augmented to ensure security by design Application

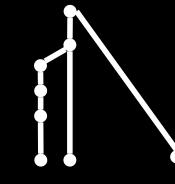
Application

Self Service Analysis **Dashboard Application**

Airbus E2E Monitoring Platform Airbus Data Platform

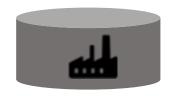
Powered by Palantir
Technologies, augmented
to ensure Data Governance,
DevOps, Data ingestion,
Security, Stability, Performance,
Airbus extensions, etc.

5PB of data – 60k Datasets



AIRBUS

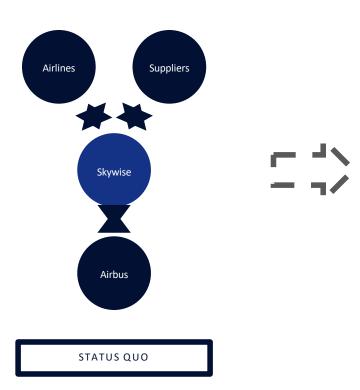




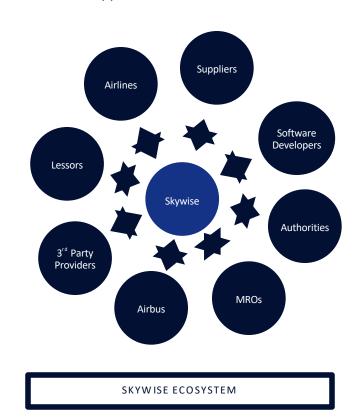


Towards a complete aviation ecosystem

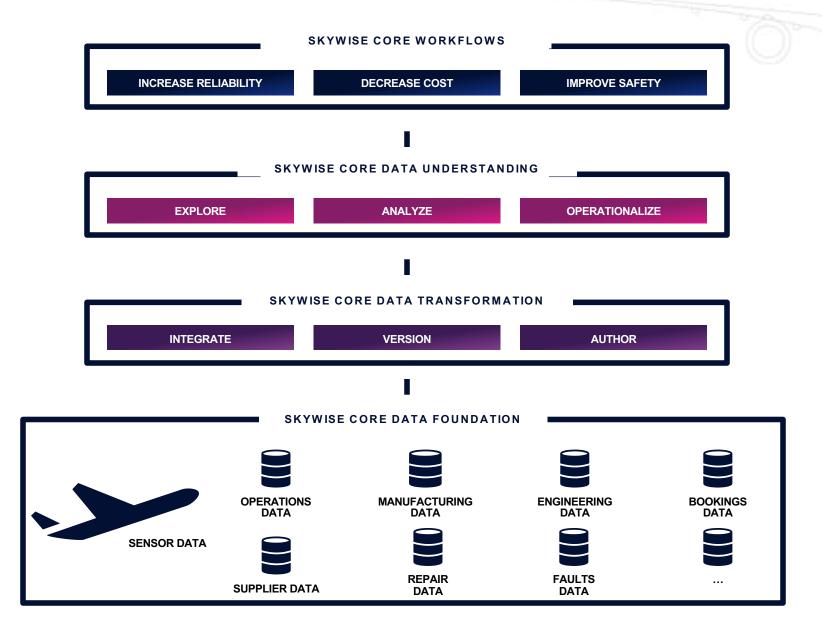
A digital platform for Airbus applications and services.



A digital platform for the entire aviation industry's applications and services.



Data integration capabilities in the Core Platform help transform and operationalize information from different systems



A shared offer for the whole aviation industry



Drive fleet performance and operational efficiency

skywise. DIGITAL SERVICES

SERVICES
powered by skywise.

Start the data journey on Skywise

Get to the next connectivity level

skywise Core

skywise. Connect

Skywise Reliability Services

RELIABILITY ANALYSIS



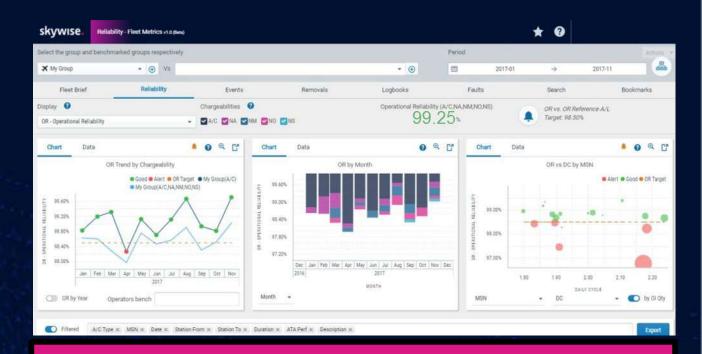
Measure in-service fleet performance

Explore operational data

Benchmark your fleet with other operators and Airbus worldwide fleet.

Pre-analysing & detect issues

Give priorities and assess solutions



Skywise Reliability Services replaces and moves well beyond IDOLS scope.



Skywise Predictive Maintenance

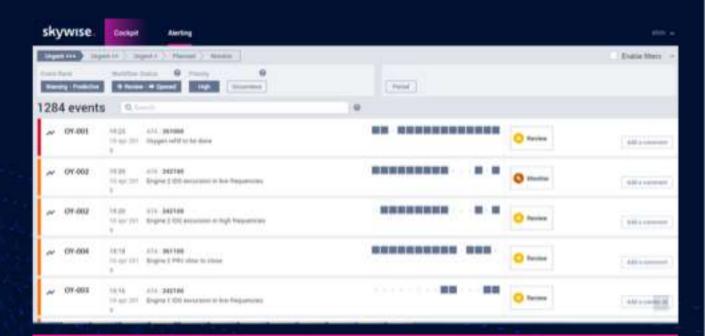
FAILURES ANTICIPATION



Explore unequalled amounts of aircraft data

Use performant analytics to anticipate failures of parts and servicing activities

Reduce significantly operational interruptions



Field proven experience with a dozen flagship operators



Where are we today with data sources **Skywise Core**

With more than 3 petabytes of data already integrated, Skywise is the aviation platform with the richest, most complete data asset: one ecosystem for all stakeholders

As of May 1st, 2018:

- 12 AIRLINES Connected
- 7+ Airlines Signed

2,000+ Aircraft

12M+

Flights

24M+

70+

5,000+

Tech Logs

Systems

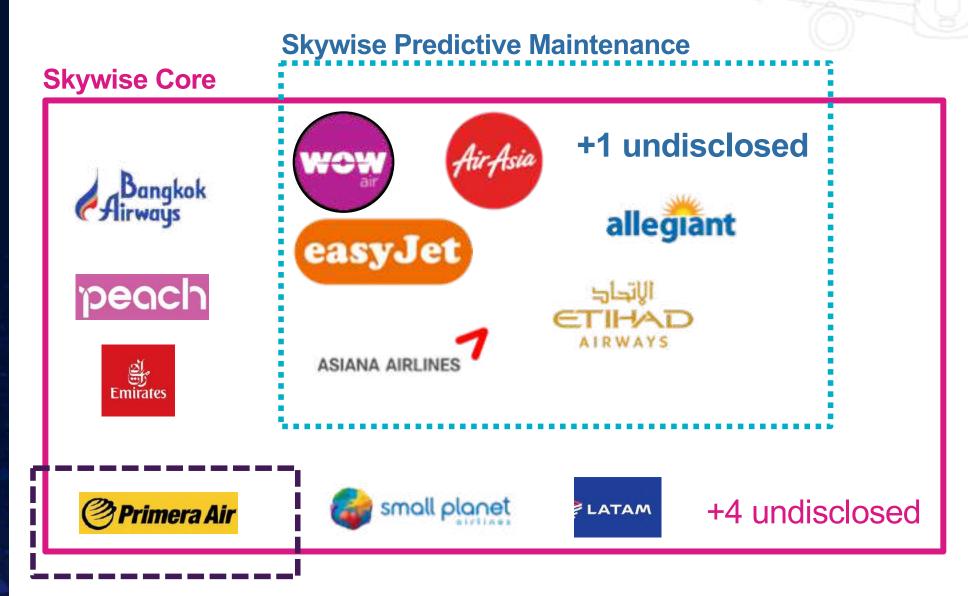
Users

3+ petabytes

DATA ALREADY INTEGRATED IN SKYWISE

Where we are today in terms of signed contracts

Skywise Core



FHS powered by Skywise

DATA INTEGRATED **IN SKYWISE**

800Gb+

per year

298 **Aircraft**

24,000

Parameters FOMAX



ESTIMATED SAVINGS*

> 108+ **Flights** per year⁽¹⁾

15,400+ **Passengers** per year(2)

- Number of flights where Skywise could avoid delays or cancellations Number of passengers that could be no more impacted by flight delays or cancellations

'Our investment in the Skywise platform can really make a tangible difference for thousands of passengers by harnessing the power of big data to reduce delays'

Johan Lundgren, CEO of easyJet

* Extrapolated from proven findings on a subset of easyJet fleet (85 aircraft)

Conclusion

- A unique analytics platform for aviation, driven by your needs
- Skywise is open to the entire aviation ecosystem
- Increased performance and lower costs thanks to data driven decisions
- Skywise Core ready now for your organization in few days or weeks
- Predictive Maintenance and Reliability as first game changing applications
- Skywise Connect to ease connectivity experience



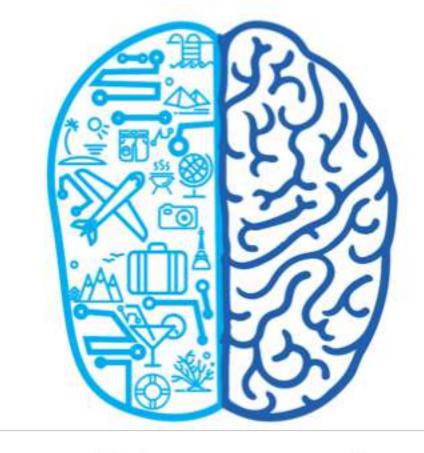
On route to Enhanced Performance

skywise The beating heart of aviation

amadeus

Imagining the impact of Artificial Intelligence on travel

Rodrigo ACUNA AGOST Head of Al Research Amadeus



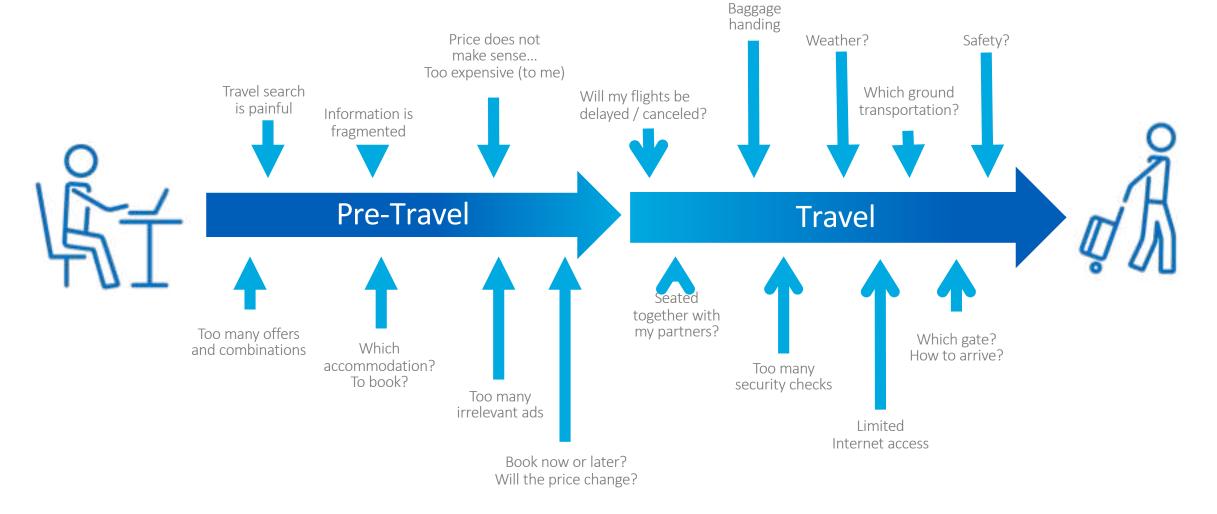
AIResearch



People will spend much less time arranging travel and much more time enjoying the travel experience

Many pain points

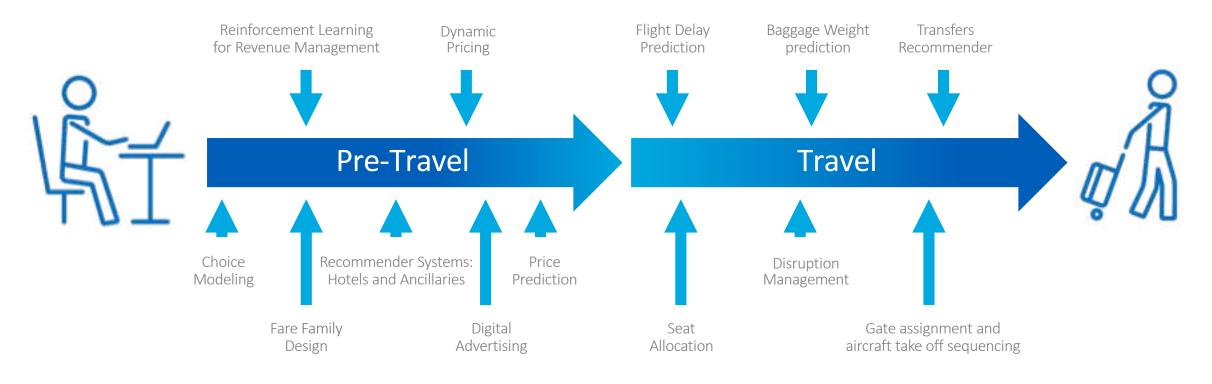
Today

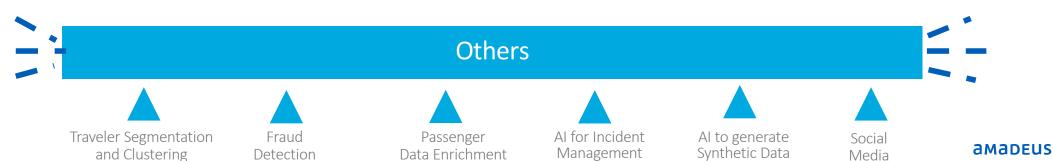




Some Al use cases

On-going research





1.

Airline Itinerary Choice Modelling



The Problem

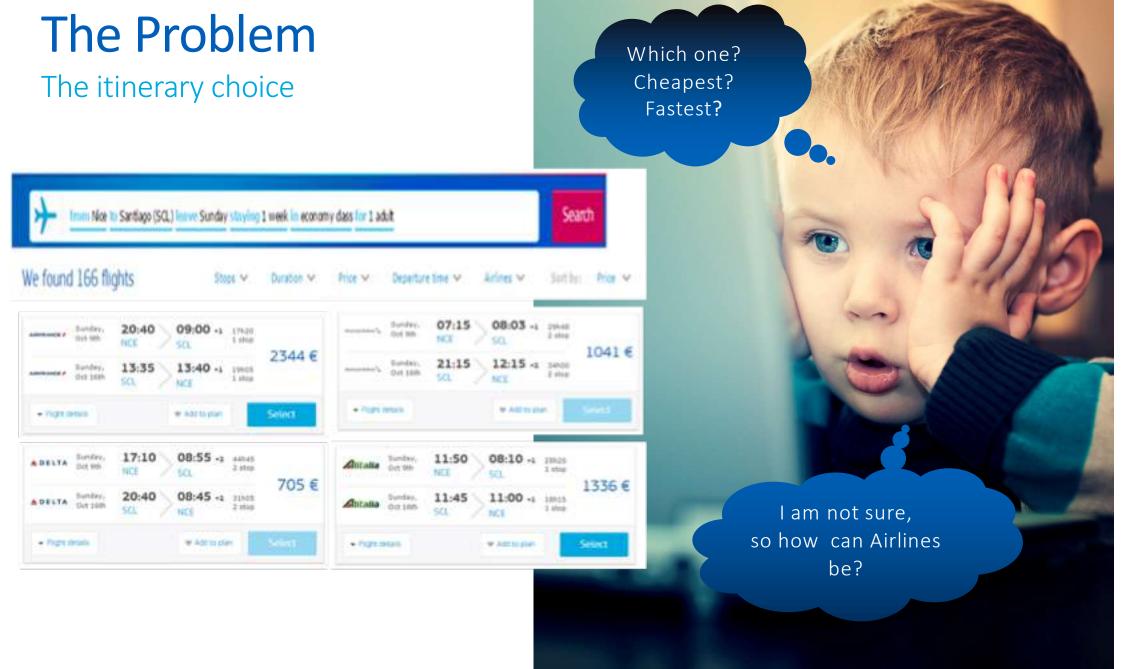
I want to travel to Santiago

Nice (France) to Santiago (Chile): December 3 - 5





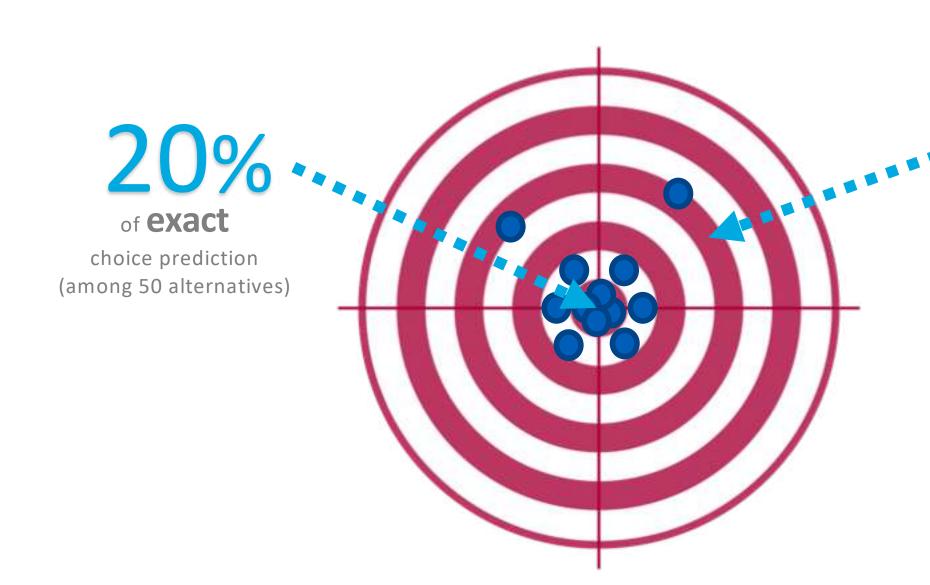






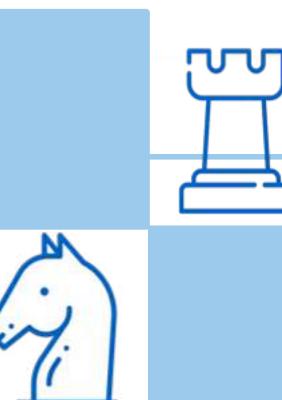
The Results

amadeus



of predictions
on **Top 5** alternatives
(among 50 alternatives)





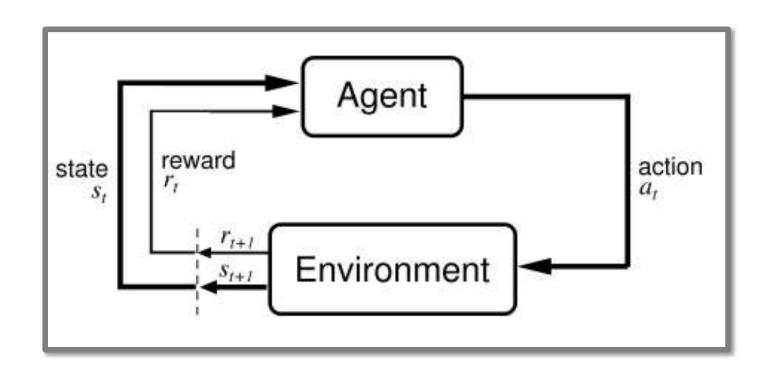


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Reinforcement Learning

The main elements

- (1) Actions
- (2) State
- (3) Reward





Actions: { Left, no-change, Right }

State: { Information of Sensors }

Reward: Stay alive as long as

possible (alive = no crash)



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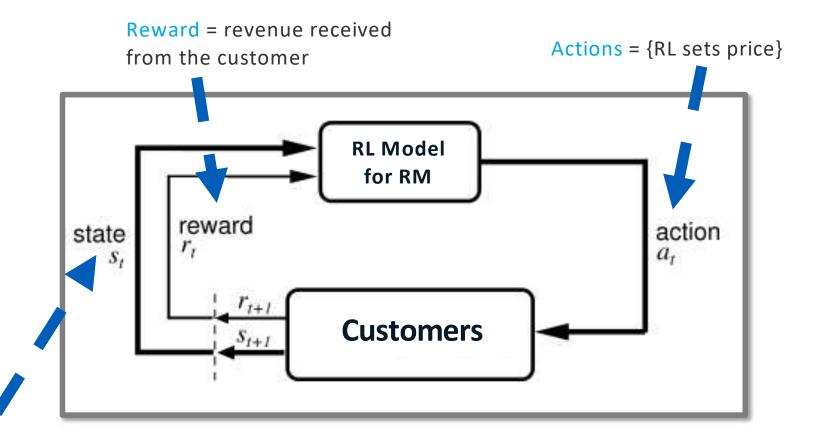
Our Research & Experimentation



Revenue Management scenario

"Simple" scenario:

- One flight leg
- 200 seats
- One product
- 10 fares
- Monopoly
- WTP may change



State = {number of booked customers and time}

Our Research & Experimentation



Two airlines in competition

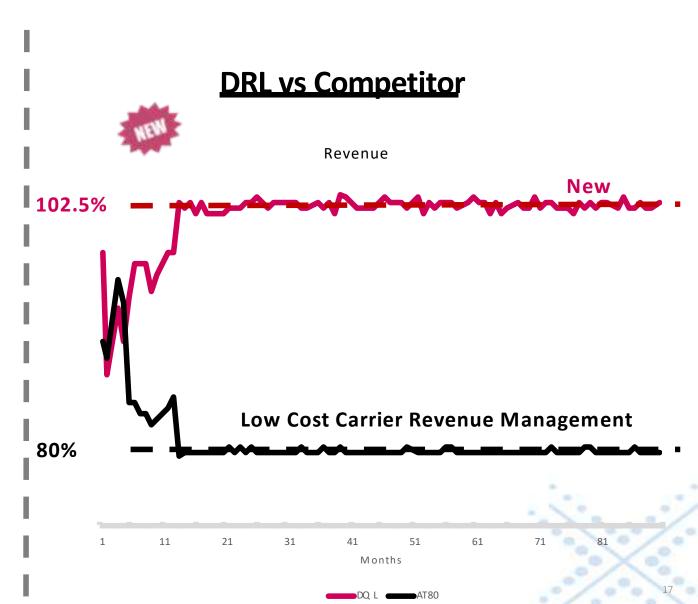


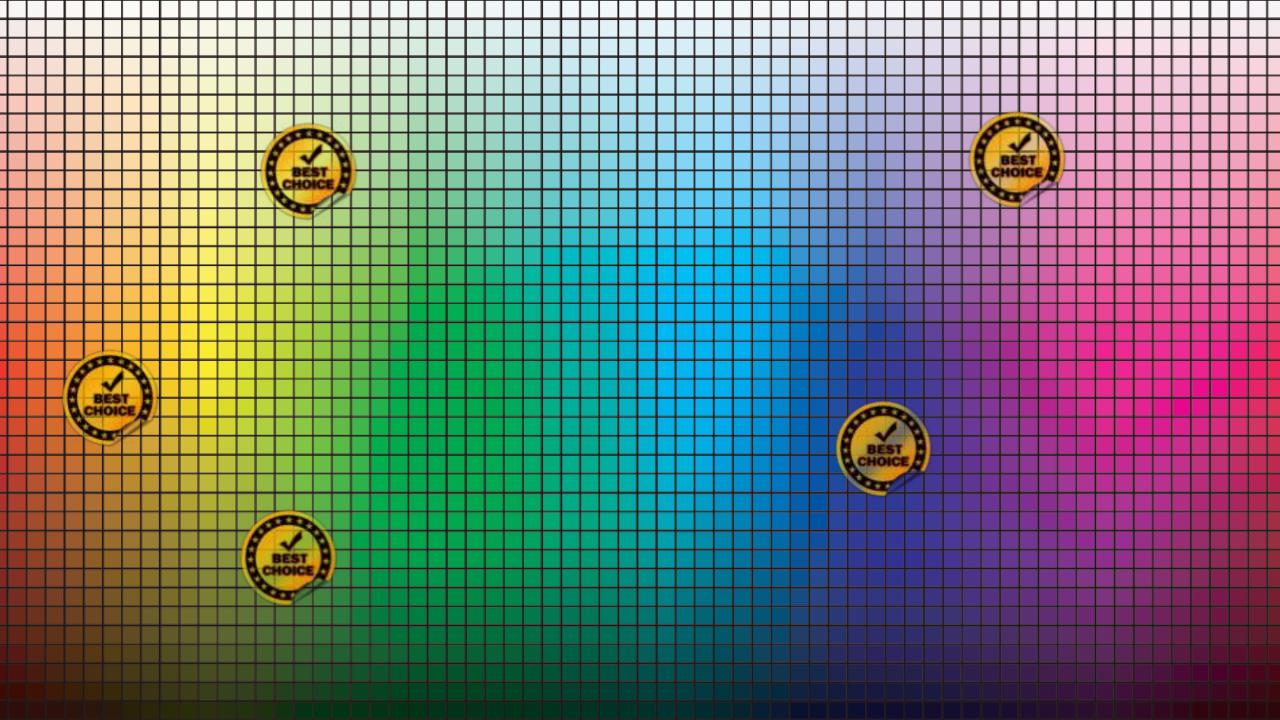
Revenue

Traditional Revenue Management

Low Cost Carrier Revenue Management







incipaling base not to all fight at base on son Figure 1

Our Vision

Addressing some limits

Are the best variations changing over time?

_ How to trade-off exploration and exploitation?

We believe Al can beat experts at this!

When AI beats human





Looking for inspiration?

Discover and like the world through videos











research@amadeus.com

Secure Messaging

A direct connection that you control.

Dave Evans, VP Social Strategy, Travel & Hospitality



Lithium

WEB MESSAGING: CHAT 2.0

Web messaging is an upgrade to existing "chat" tools:

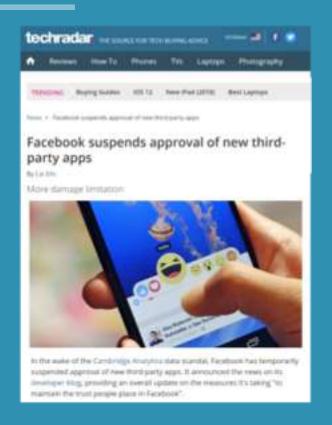
- Asynchronous
- Secure
- Your Domain



WHY IS THIS CRITICAL NOW?

Web messaging is an upgrade to existing "chat" tools:

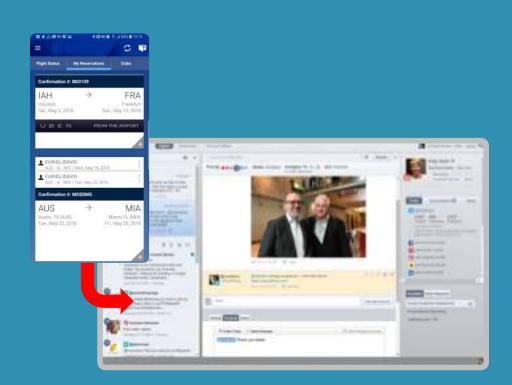
- Secure Channel
- You Control Your Data
- Resides on Your Domain
- Secure Transfer



MOBILE APP SDK: MESSAGING INTEGRATION

App-integrated Messaging

- Connect airline/airport apps directly to passengers.
- Secure commerce (e.g., seat upgrades); secure data.
- GDPR-compliant



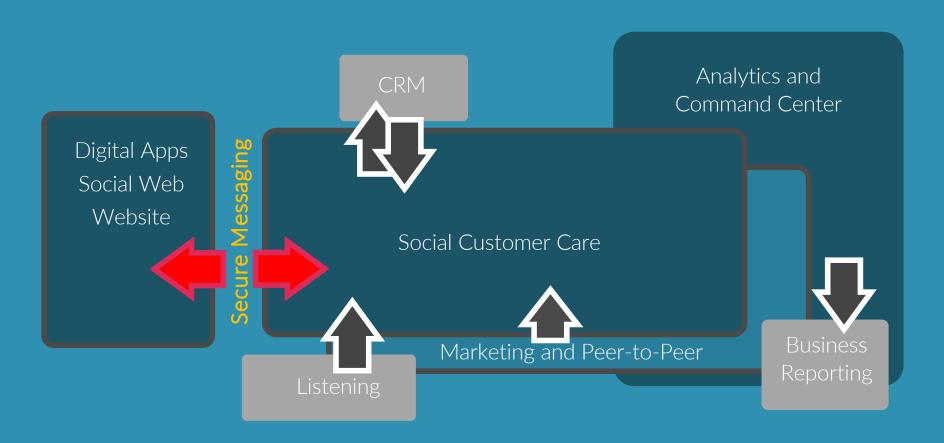
WHAT DOES THIS MEAN FOR AIRLINES?

Strategic Implications

- Web Messaging: Chat 2.0
 - → Control over channel security
- → Control over customer experience
 - → Integration with analytics
- Direct Secure Transfer
 - → Commerce
 - → Sensitive transactions
 - → Control over data



SUMMARY: A SECURE DIGITAL CUSTOMER EXPERIENCE PLATFORM



QUESTIONS?

Secure Messaging

A direct connection that you control.

Dave Evans, VP Social Strategy, Travel & Hospitality



Lithium



NEW OPPORTUNITIES AROUND DATA AND PERSONALIZATION IN THE AIRLINE INDUSTRY

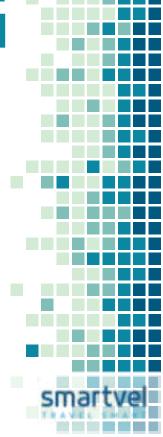
AVIATION DATA SYMPOSIUM & AI LAB

IATA, BERLIN JUNE 19TH 2018

INNOVATING

MEANS DOING THINGS DIFFERENTLY









Google

- If user can's spell, it's our problem
- If they don't know how to form the query, it's our problem
- If they don't know what words to use, it's our problem
- If they can't speak the language, it's our problem
- If there's not enough content on the web, it's our problem
- If the web is too slow, it's our problem





smartvel PROVIDES CONTENT SOLUTIONS FOR:













AIRLINES

Airlines have our technology integrated within their digital channels, adding value and generating more income.



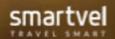
SMARTVELIS A DATA ORIENTED COMPANY

(AI, BIG DATA, MACHINE LEARNING)





AS TOUCHPOINTS, WE UNDERSTAND THOSE MOMENTS WHERE THE COMPANY INTERACTS WITH ITS CLIENTS, THE MOMENTS OF TRUTH.



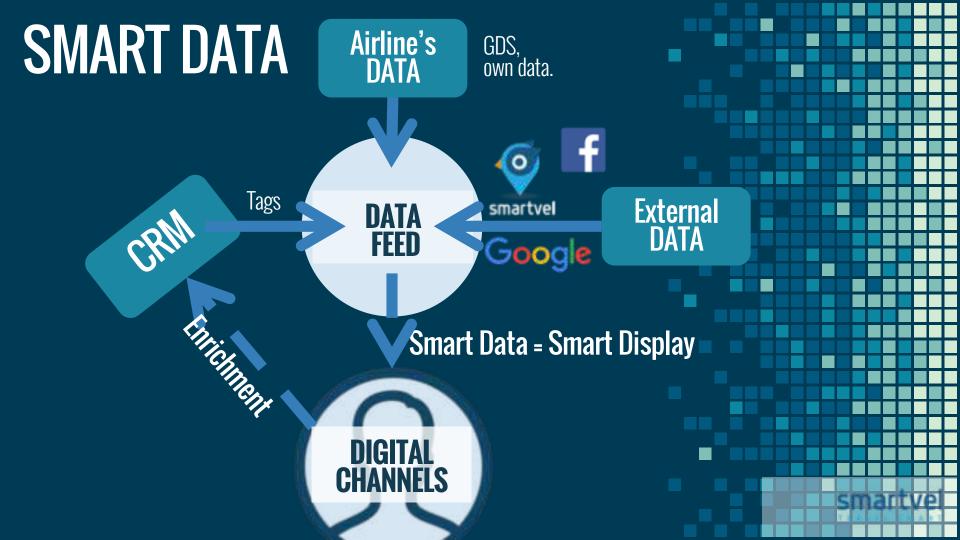
FROM BIG DATA TO SMART DATA **



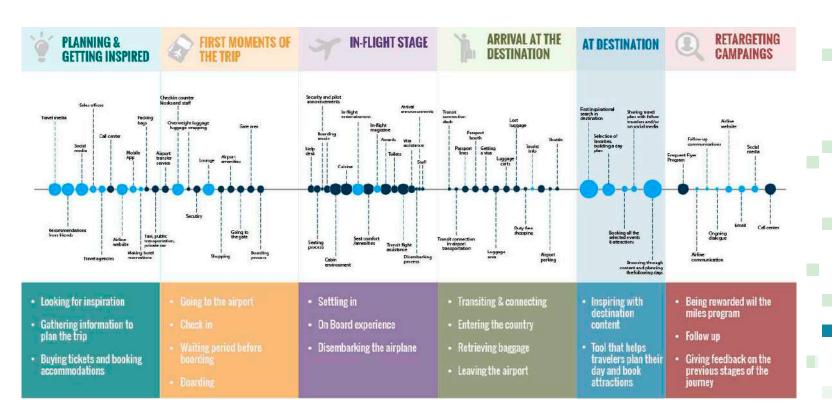








TOUCHPOINTS WHERE SMARTVEL PLAYS A CRUTIAL ROLE



PLANNING & GETTING INSPIRED

- Looking for inspiration
- Gathering information to plan the trip
- Buying tickets and booking accommodations





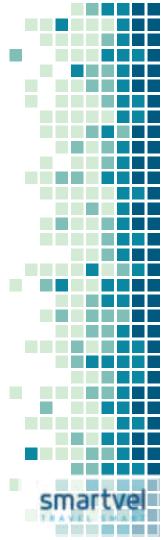
NEW TOUCHPOINT

PRE-DEPARTURE

- Campaigns
- Web/Web Mobile/APP
- Pre-departure emails

Real Sample of Pre-Departure Email of Air Europa





NEW TOUCHPOINT

PRE-DEPARTURE

- Check-in
- Notification push APP

Push notification or after check-in link to what to do at your destinations on the dates of your travel







THANKS! Let's amaze your travelers

Iñigo Valenzuela CEO & Founder ivalenzuela@smartvel.com