Appendix – 2018 Work Plan

WP0 – Actions from calls and meetings not directly related to any item below.

WP1 – Oversight of financial services
a. WP1A – Scorecard of existing services, KPIs, Monitoring of operational indicators. IATA led-item by Tetyana

WP2 – Enhancement and development of financial services
b. WP2C – NDC transactions in BSP settlement.
   • NDC, OO, business requirements of airlines and invoiced parties
   • Settlement with Orders (SwO)
c. WP2D - BSP/CASS rollout.
d. WP2E – Implementation of DISH 23.
e. WP2Ea – Implementation of IBSPS
f. WP2Eb – Implementation of new Accelya front-end
f. WP2F – Digital Airline for Finance.
g. WP2G – Blockchain.
h. WP2H – Artificial Intelligence

WP3 – Audit and risks areas
a. WP3A – Regulatory changes (e.g. Russian law, PCI DSS - Chris), link with Risk Committee.
b. WP3B – BCP updates.
c. WP3C – Audit reports (e.g. SIS SOC2).
   • IFS in-country compliance
d. WP3D – GDPR.

WP4 – Guidance on pricing policies
a. WP4A – charging policy BSP and CASS.

WP5 – Review of Cargo Committee recommendations
a. WP5A – Revenue and expansion of CASS, impact on ISS operations. Item waiting for Cargo Committee recommendations.
b. WP5B – CBS, PASS

WP6 – Review of SIS Steering Group recommendations
a. WP6C – e-Invoicing advocacy by SIS SG.

WP7 – Simplified Revenue Accounting methods
a. WP7A – Impact of complex taxes on operational system.

WP8 – Development of financial standards and services
b. WP8H - Oversight of NewGen ISS implementation.
   • Real time sales monitoring
- Global real-time settlement

**WP9 – Standardization and simplification of industry financial processes**

a. WP9A – Explore BSP and CASS areas that could help airlines automate their own processes.
b. WP9B – Back-office simplification – involuntary changes.
e. WP9E – Back-office simplification – industry reference data and Open API.
g. WP9G – Back-office simplification – Voluntary changes.
h. WP9H - Back-office simplification – VAT.

**WP10 – Supporting initiatives identified by FinCom**

a. WP10A – Participate in financial design of ONE Order messages.
b. WP10B – GDS engagement on IATA top priorities.
c. WP10C - Retail model vs airline model.

**WP11 – Monitoring actions by other FinCom groups related to billing and settlement**

a. WP11A - Treasury Working Group (TWG)
   - Blocked Funds, Treasury Dashboard and Centralized Cash Management
b. WP11B - Payment Methods Working Group (PMWG)
   - EP, TIP, BlockChain
c. WP11C - Industry Accounting Working Group (IAWG)
e. WP11E – IPAC GPM.
   - Currently not in FinDev ToR, but impacting airline back-office.

**WP12 – Coordination of operational groups**

a. WP12A – Review of operation groups minutes by Chair and ad-hoc discussions.
   - IBSOps WG, ACRM, SIS SG
b. WP12C – Review of PSG activities.
   - PCI DSS compliance for agents

**WP13 – Set up structure and working process for Payment and Account Standards Board (PASB).**

**WP14 – Engagement with the industry on FinDev activities**