

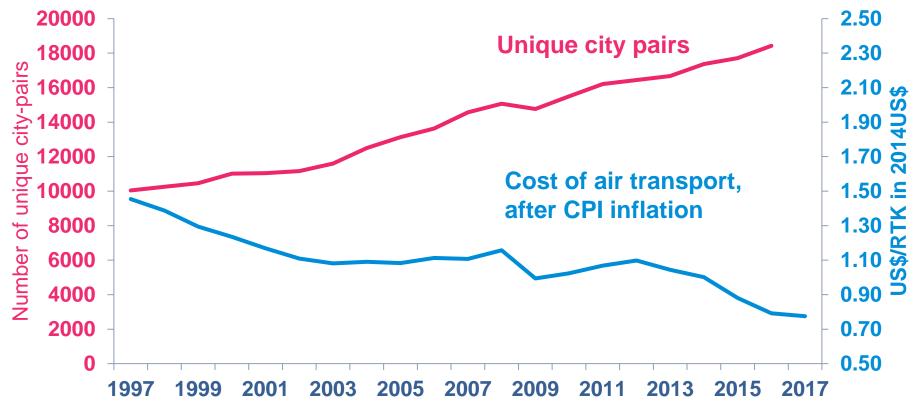
State of the Industry and Economic Outlook

Brian Pearce Chief Economist

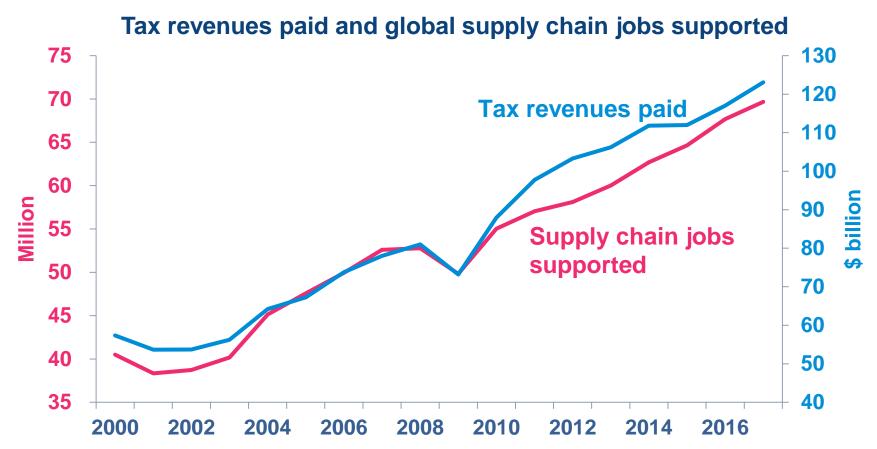
Global Media Day Geneva, 8th December 2016

Connecting more cities at lower prices





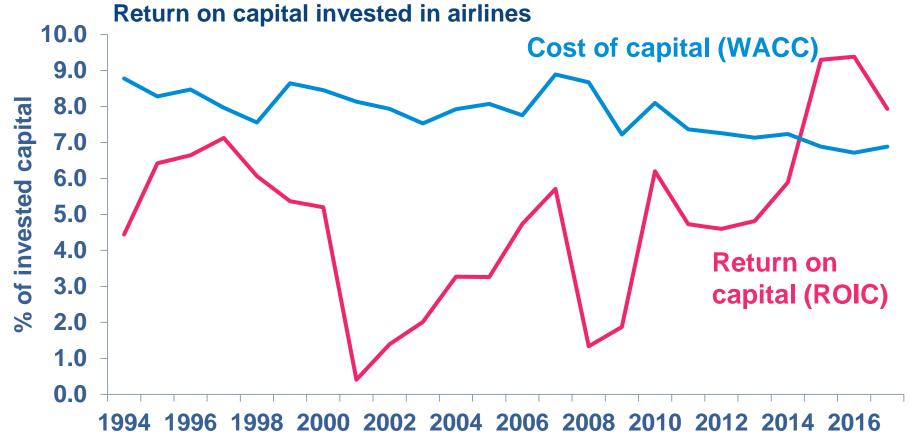
Creating value for the wider economy



Boosting trade and tourism

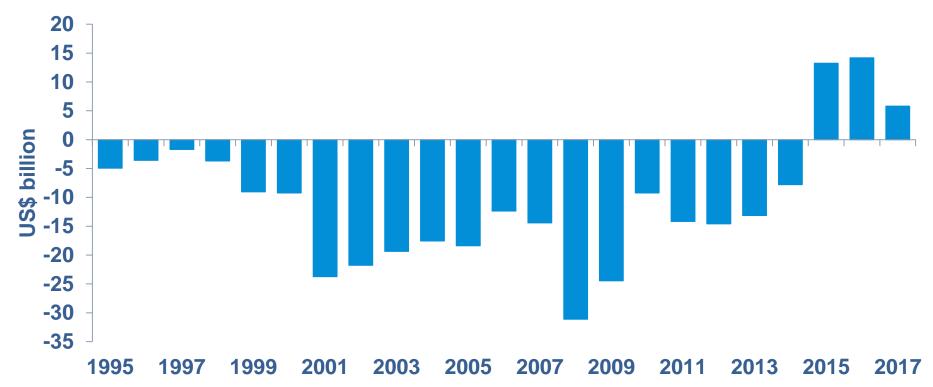


Now creating value for investors

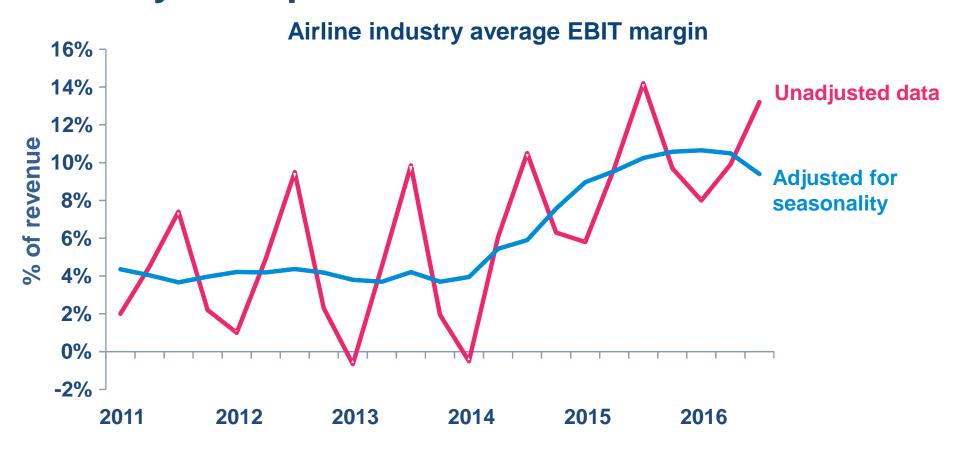


2017 less profitable but still value creating

Difference between investing in airlines and investing in similar assets elsewhere

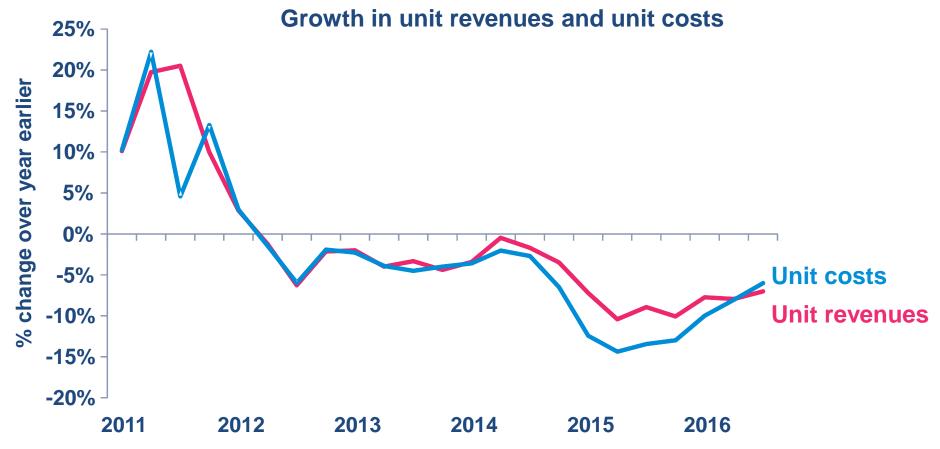


Industry level profits momentum has weakened



Source: IATA seasonal adjustment of data from The Airline Analyst and airline public reports

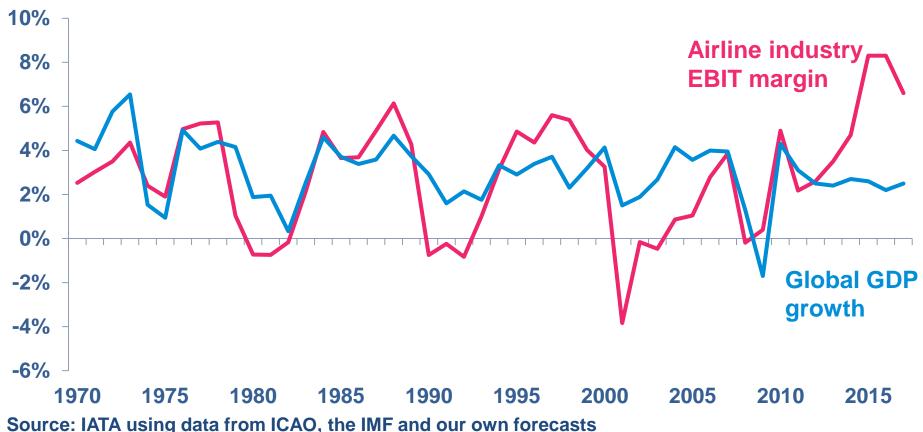
As unit costs and unit revenues crossed over



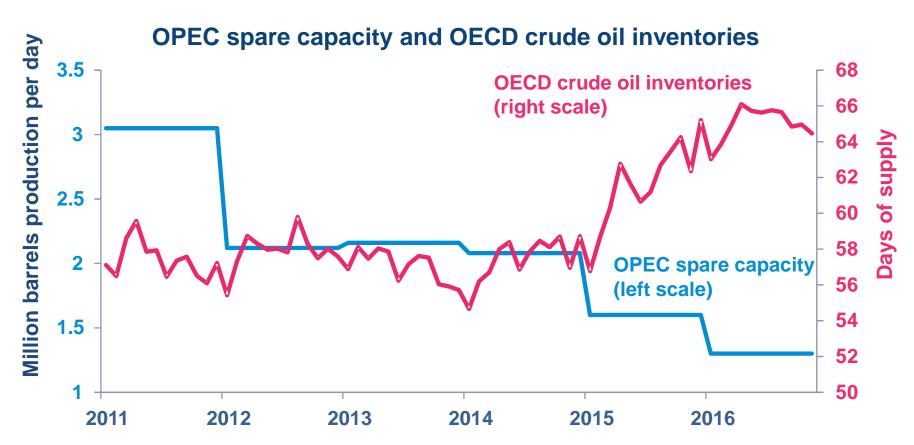
Source: IATA using data from The Airline Analyst

Industry profitability is more resilient to the cycle

EBIT or operating margins and global GDP growth

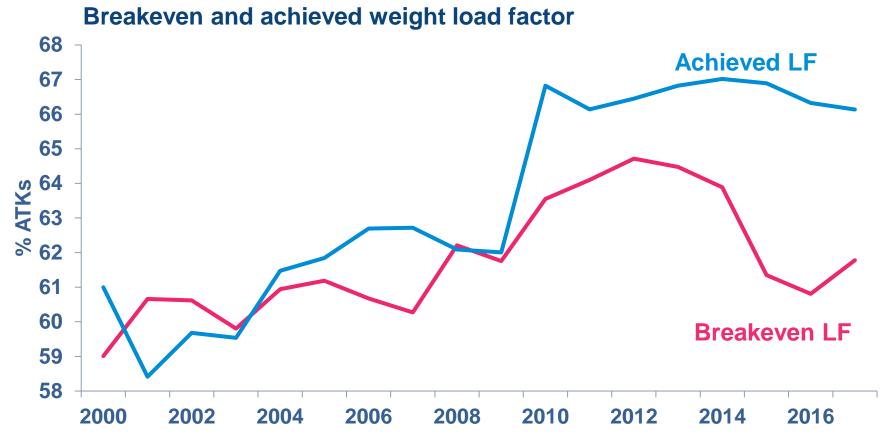


And it's not just about low fuel prices



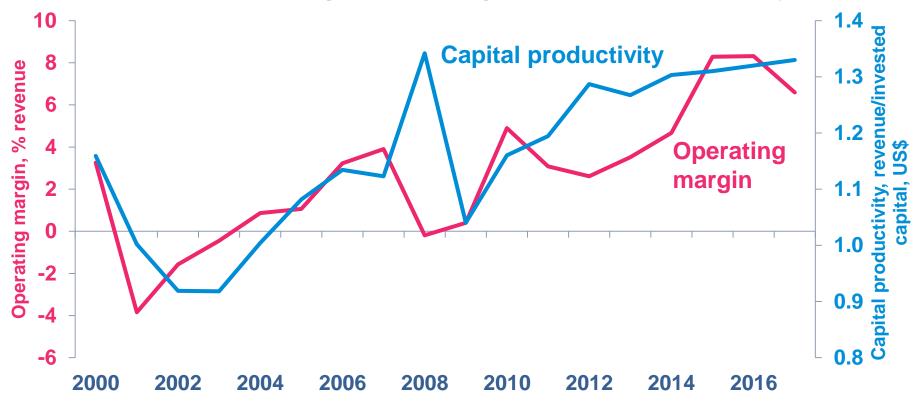
Source: IATA using data from Haver

Structural changes in asset utilization

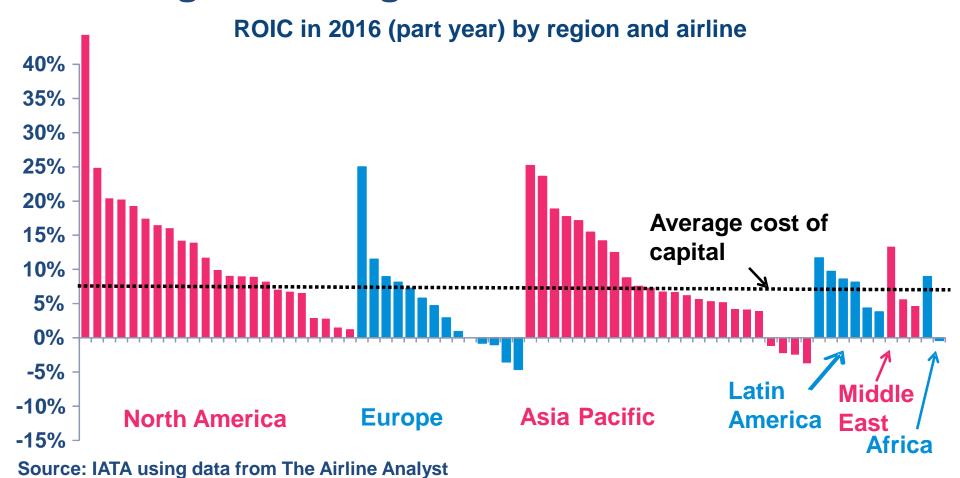


Structural changes in the product

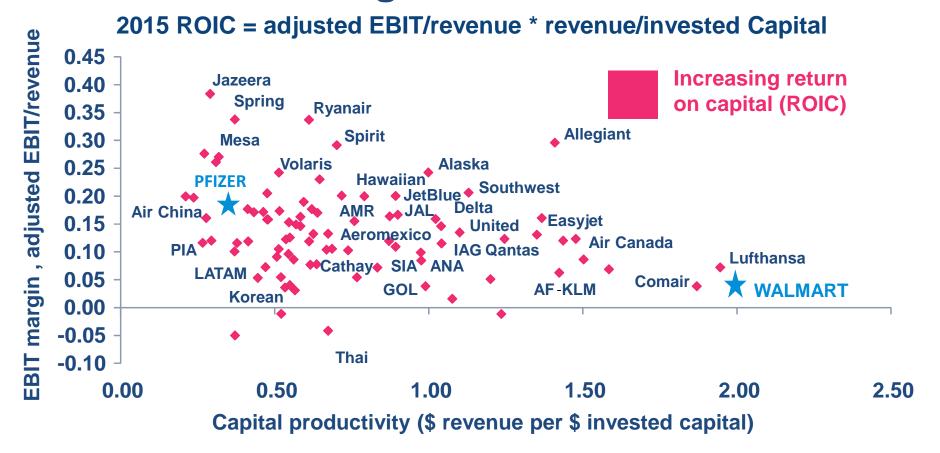
Airlines' operating or EBIT margin and capital productivity



Some regions doing much better than others

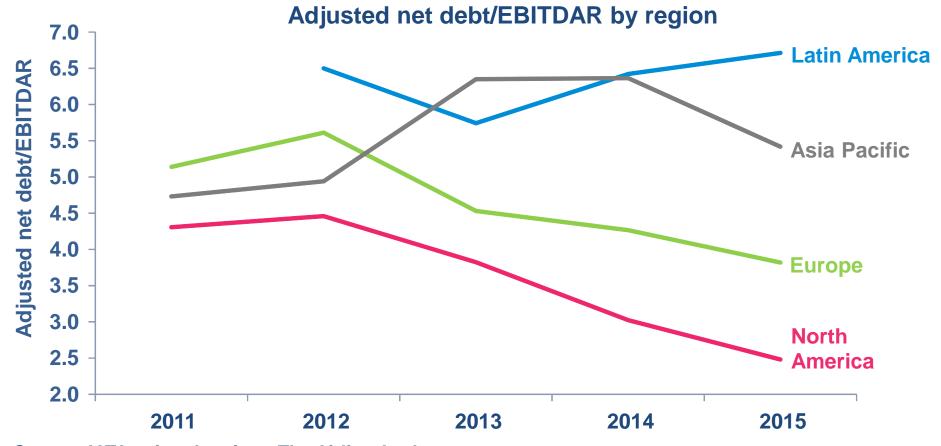


There is a wide range of business models



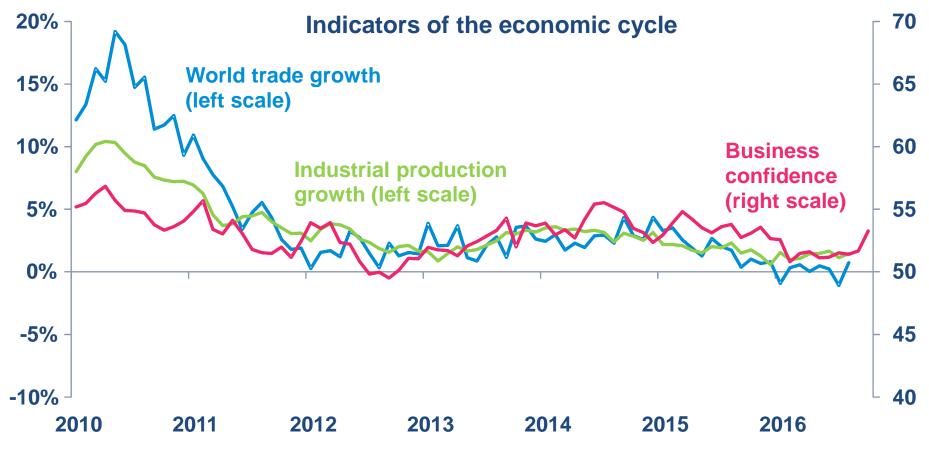
Source: IATA using data from The Airline Analyst

Balance sheet metrics remain divergent



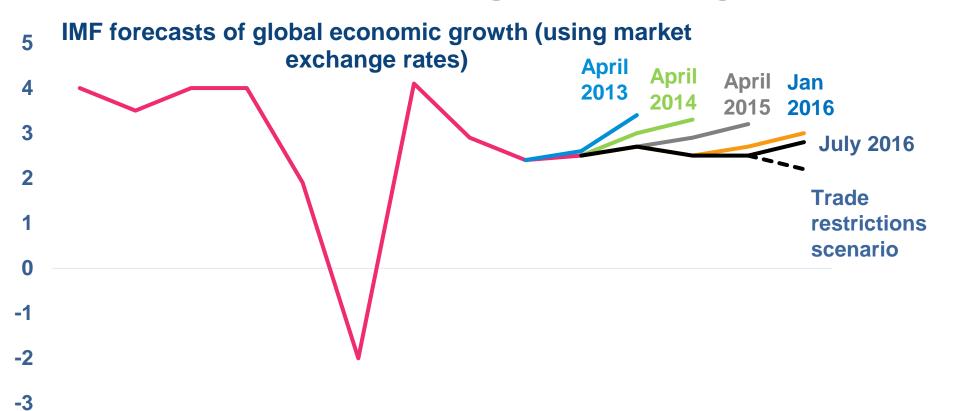
Source: IATA using data from The Airline Analyst

Where now for the fragile economic cycle?



Source: IATA using data from Markit, Haver, Netherlands CPB

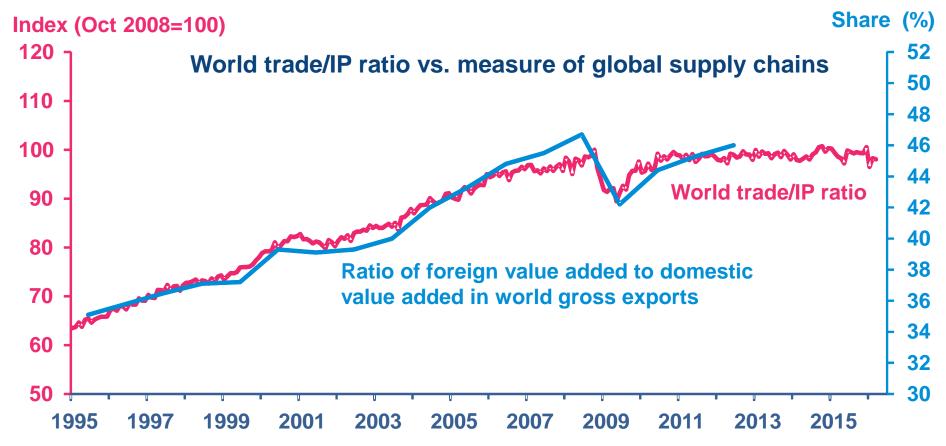
This time is different for global GDP growth?



2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017

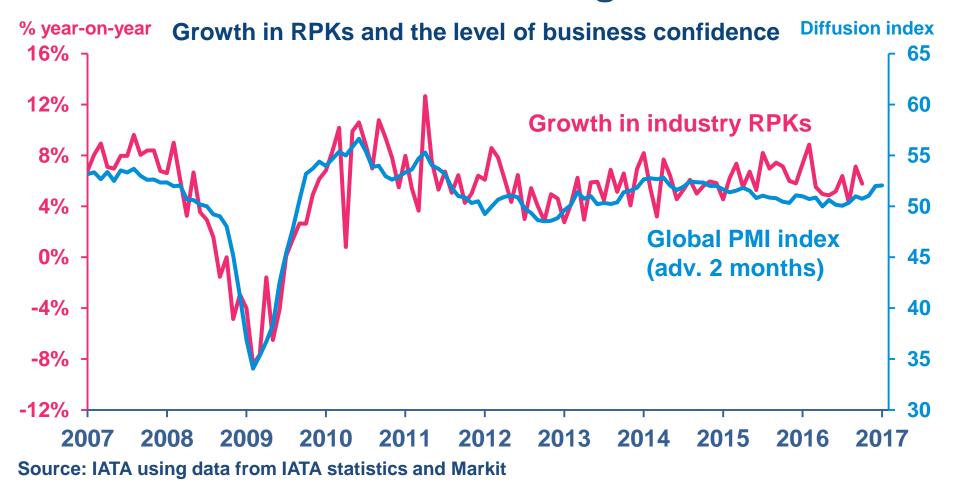
Source: IATA using data from the IMF's World Economic Outlook

The problem with world trade remains

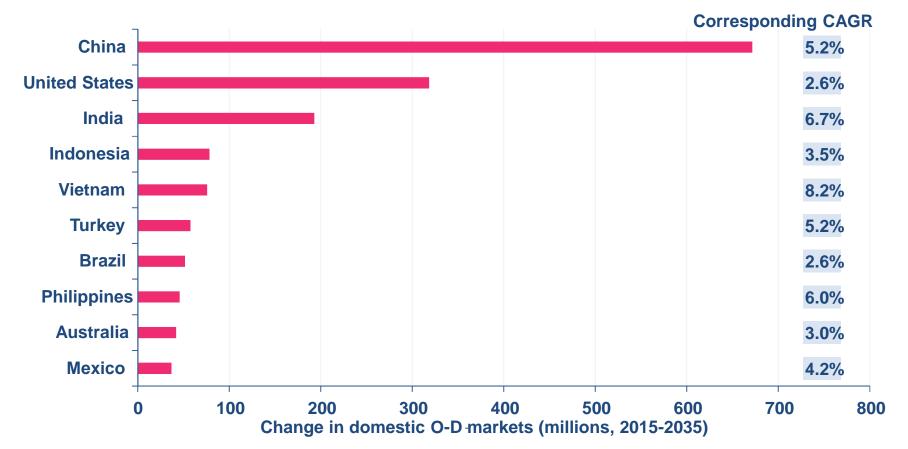


Source: IATA using data from the Netherlands CPB

Travel demand has been strong



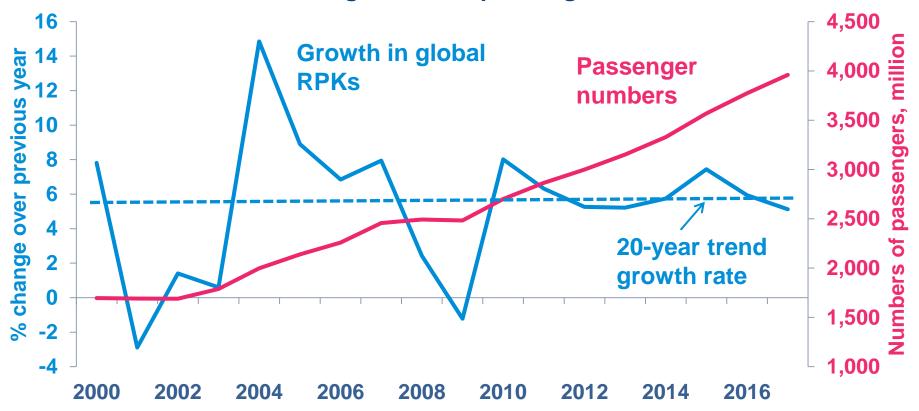
Over the next two decades considerable growth



Source: IATA using data from TE/IATA Air Passenger Forecasts, October 2016

Next year will be slower but still close to trend

Global RPK growth and passenger numbers



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