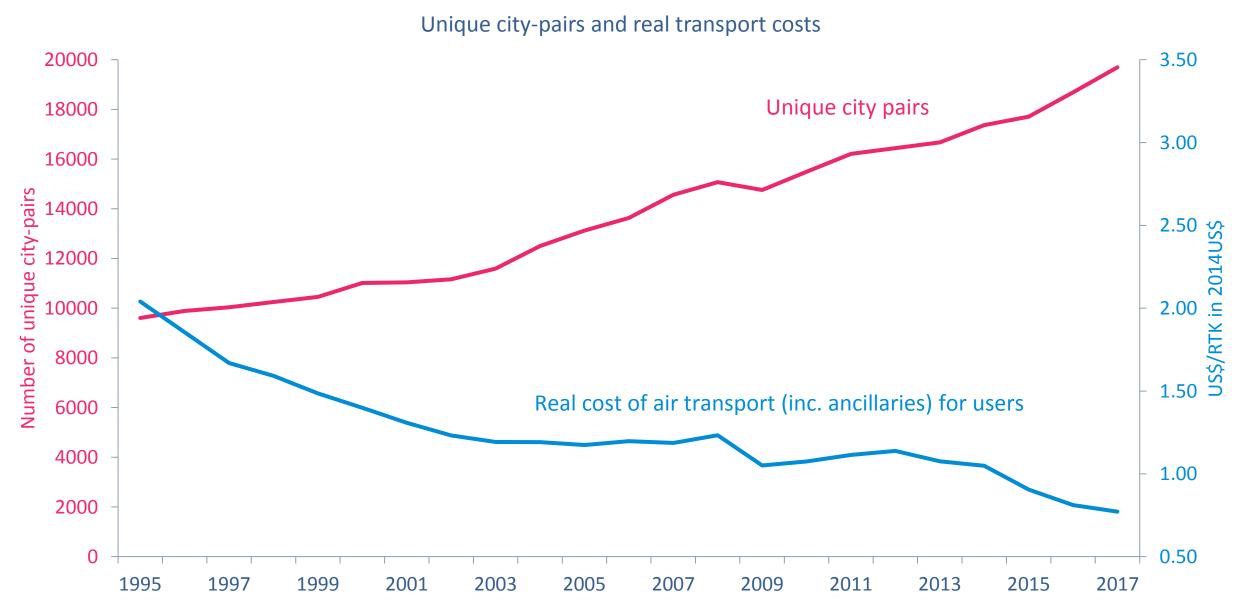


Airlines continue to connect more cities at ever lower real cost to users



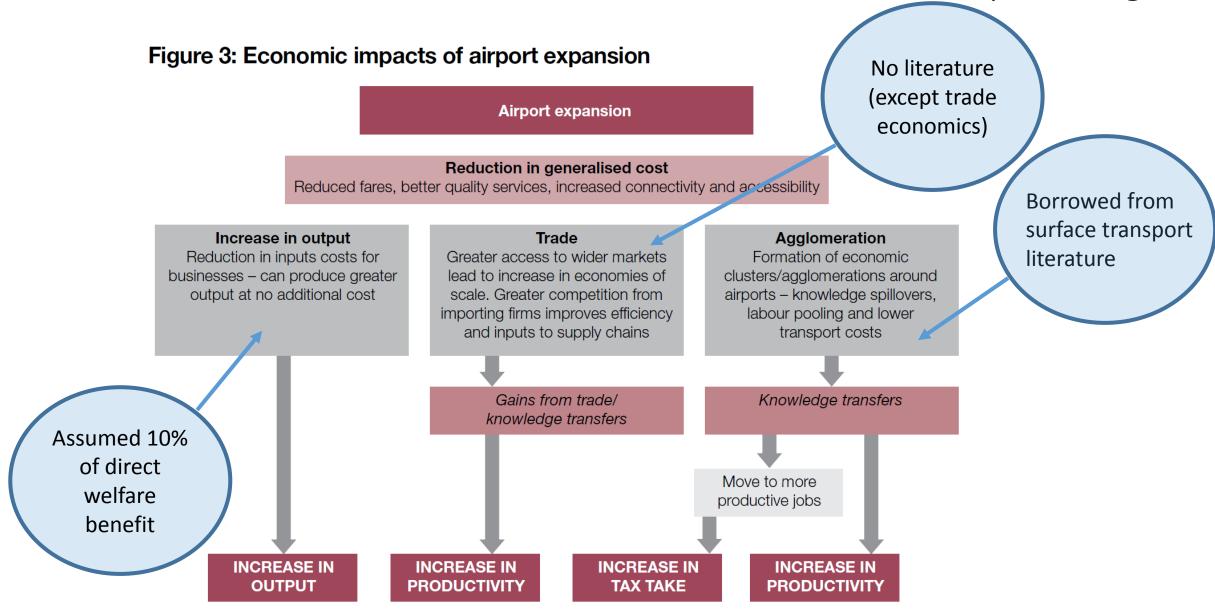
Source: ICAO, SRS Analyser, IATA

Facilitating economic flows: goods, people (capital, competition, ideas)



Source: UNWTO, Oxford Economics, IATA

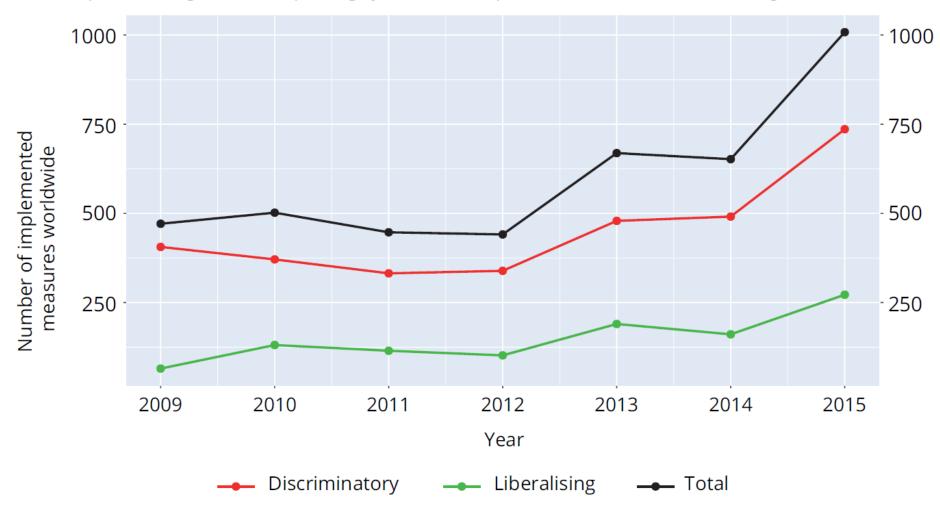
But the research on the micro-economic benefits is mostly missing



Source: UK Airports Commission, July 2015, 'Economy: wider economic impacts assessment'

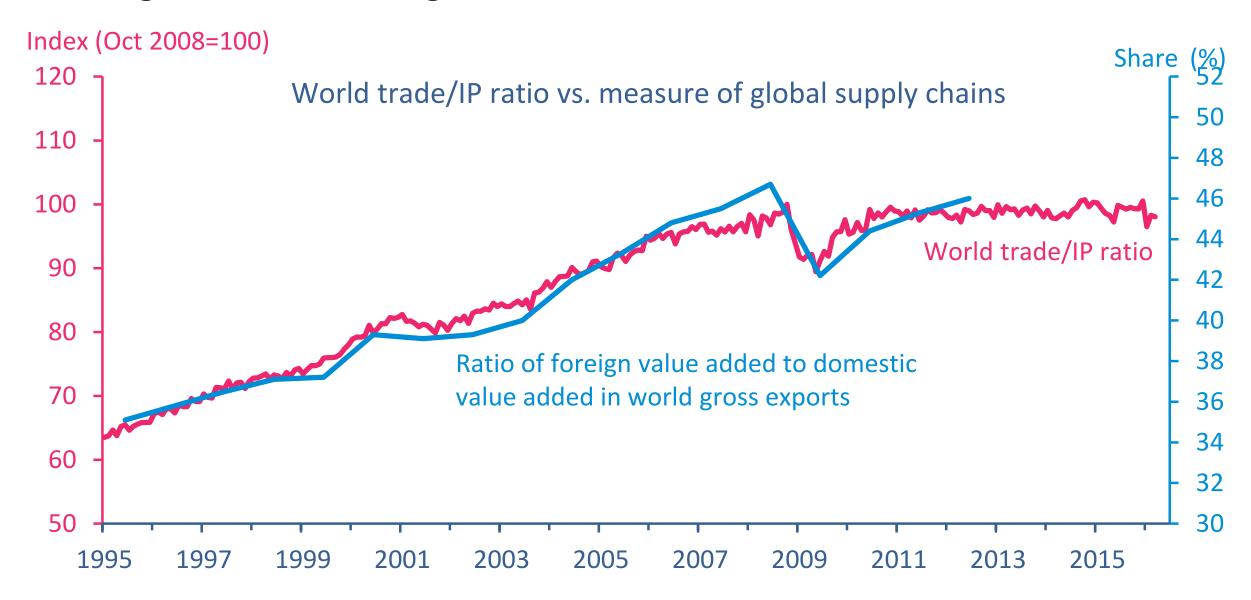
Globalization has moved into reverse – now we have localization

FIGURE 6.1
At comparable stages in the reporting cycle, resort to protectionism in 2015 is 50% higher than in 2014



Source: Global Trade Alert

Causing structural change to world trade and Global Value Chains



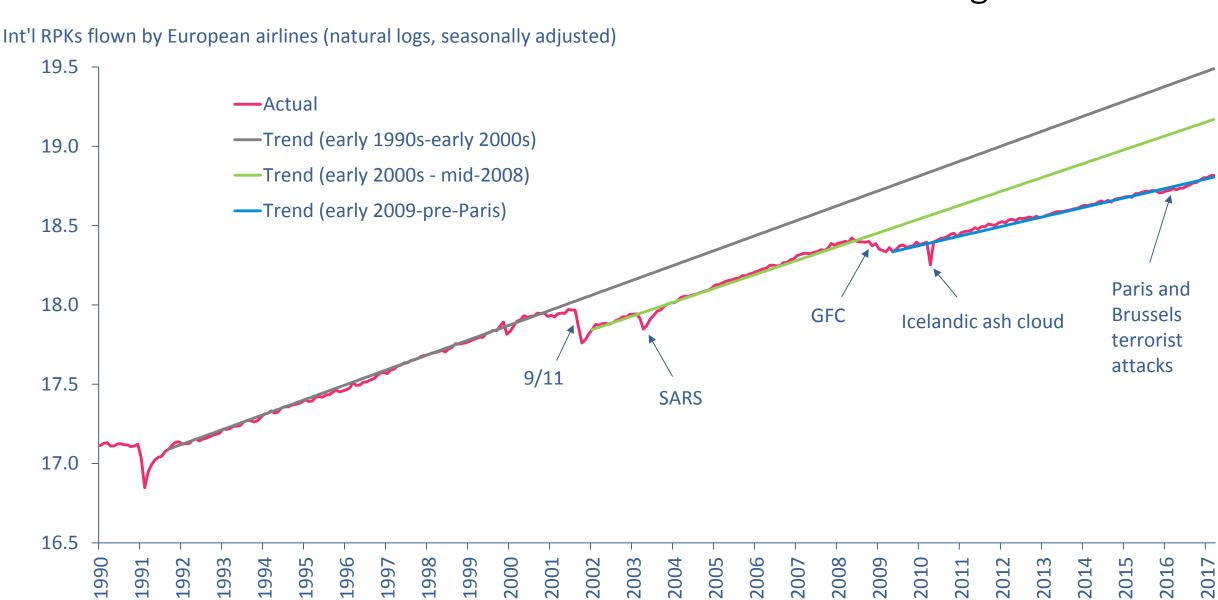
Source: UNCTAD, Netherlands CPB

There are increasing barriers to free movement of people as well



Source: Various online media

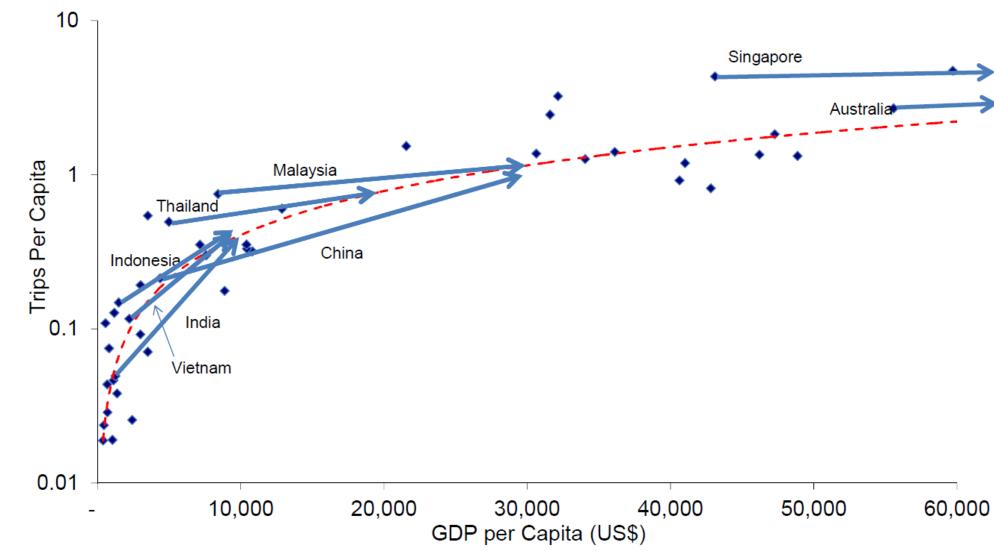
Air travel is resilient but some shocks have slowed trend growth



Source: IATA Statistics

Air travel has powerful economic drivers in emerging economies

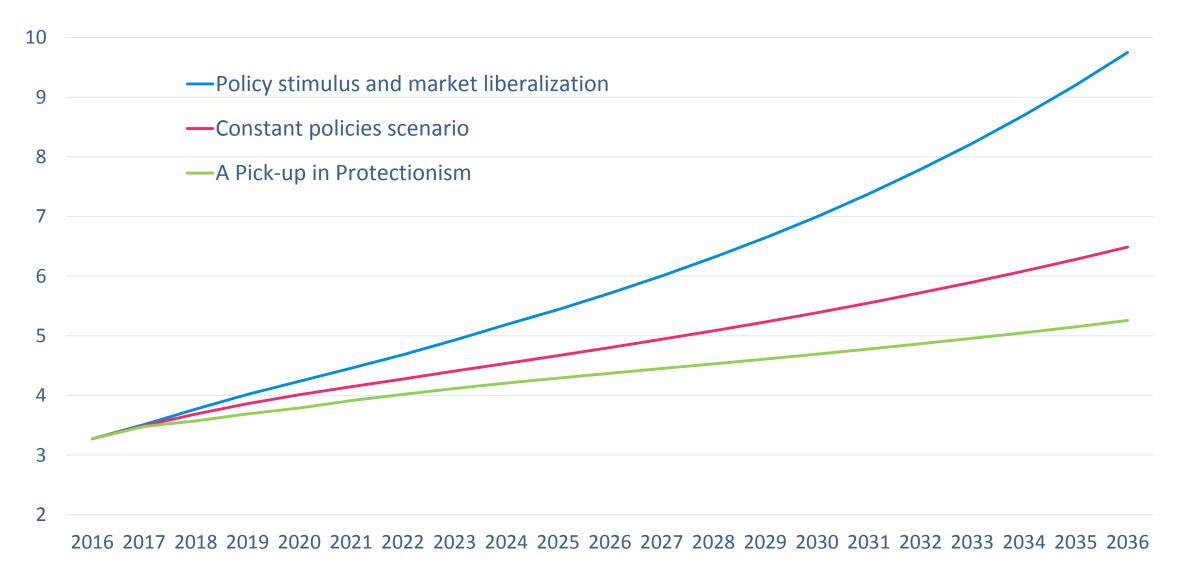




Source: IATA/Tourism Economics Air Passenger Forecasts, April 2017

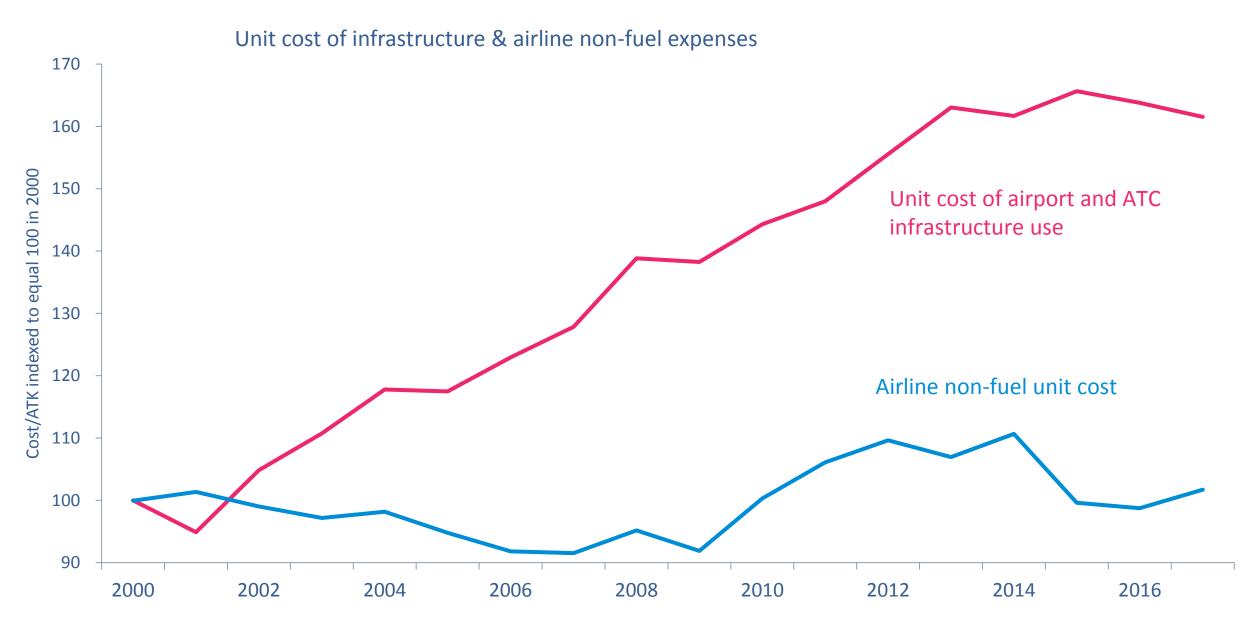
Large further expansion highly likely – infrastructure challenges ahead

Global passengers (O-D basis, billion)



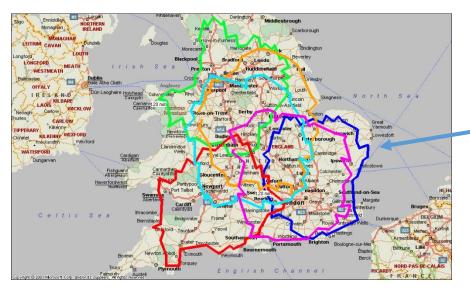
Source: IATA/Tourism Economics Air Passenger Forecasts, April 2017

Is the economic regulation of infrastructure working?

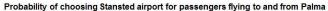


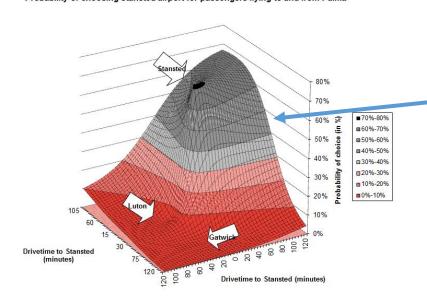
Source: ACI, IACO, FAA, IATA

Airport competition looks weak if you dig deeper into the data

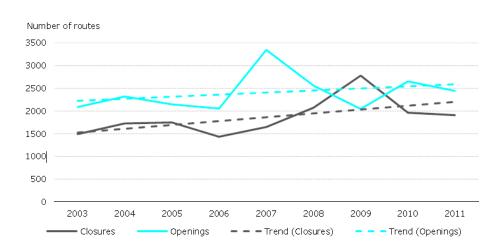


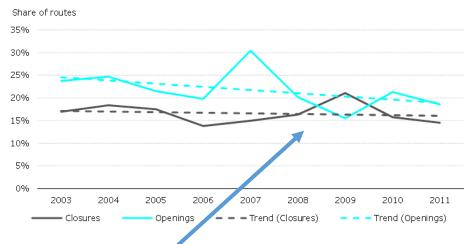
Isochrones?
not reflective
of actual
consumer
choice





'Footloose'
passengers?
Transactions
data show
strong local
airport
preference



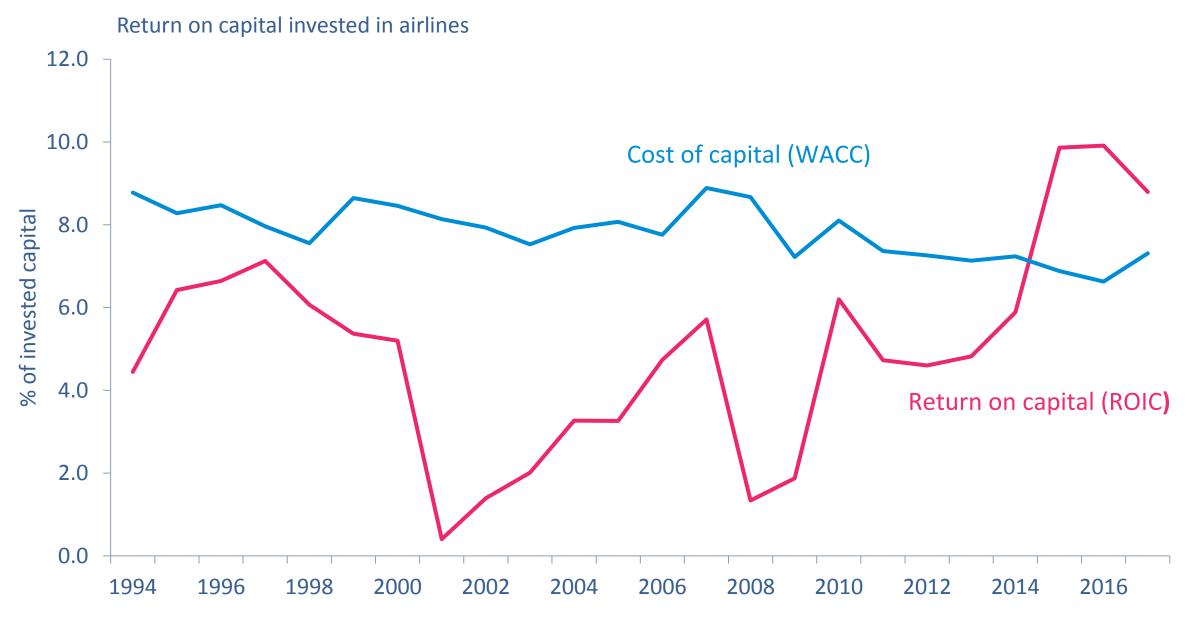


'Footloose' airlines?

(Slowing) route 'churn' reflects airline not airport competition. Major switching costs

Source: Wiltshire, J, November 2013 'Airport Competition', SEO Economics, Frontier Economics

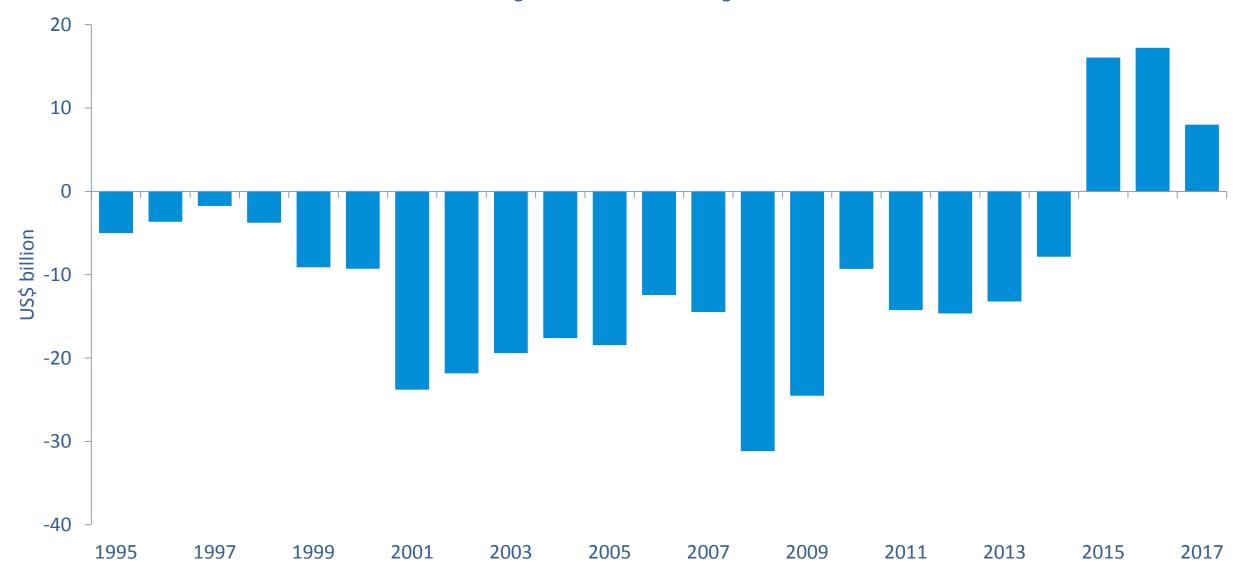
Airlines have seen above cost-of-capital returns – but mostly in the US



Source: McKinsey and IATA

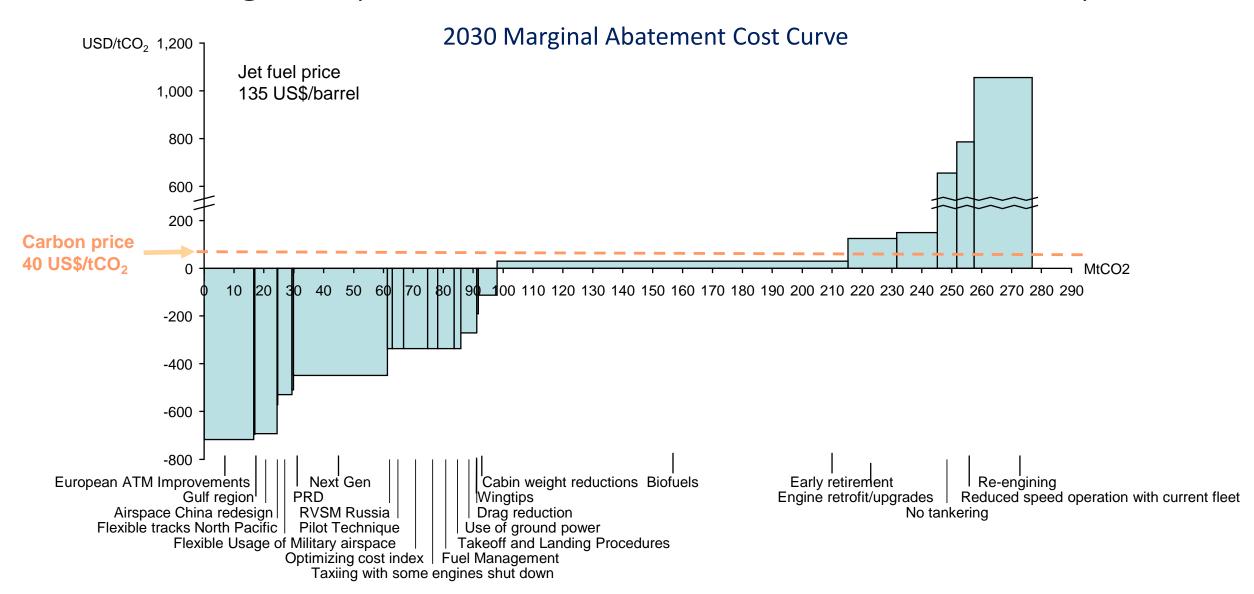
The bigger puzzle is how decades of capital destruction persisted

Difference between investing in airlines and investing in similar assets elsewhere



Source: McKinsey and IATA

Climate change is a potential constraint – limited abatement options



Source: McKinsey for IATA

We need policy instruments to deliver low carbon aviation fuels

CO₂ emissions from worldwide commercial airlines, million tonnes



Source: IATA Carbon Model



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