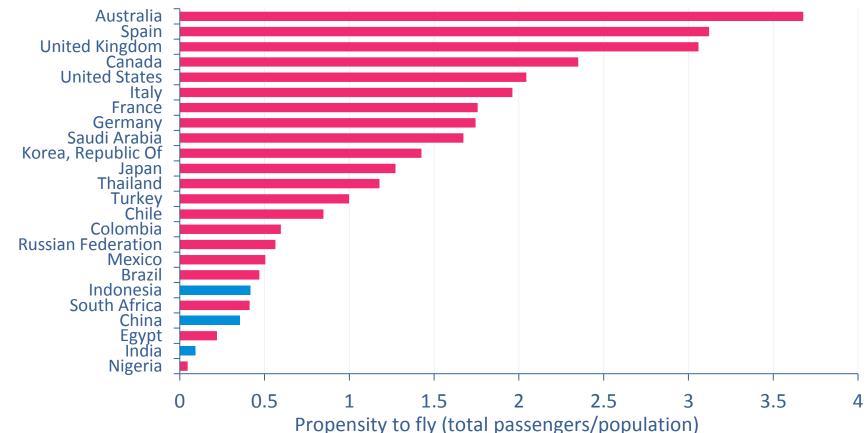


Room to grow?

- Looking through the cycle
- Potential constraints
- The cycle

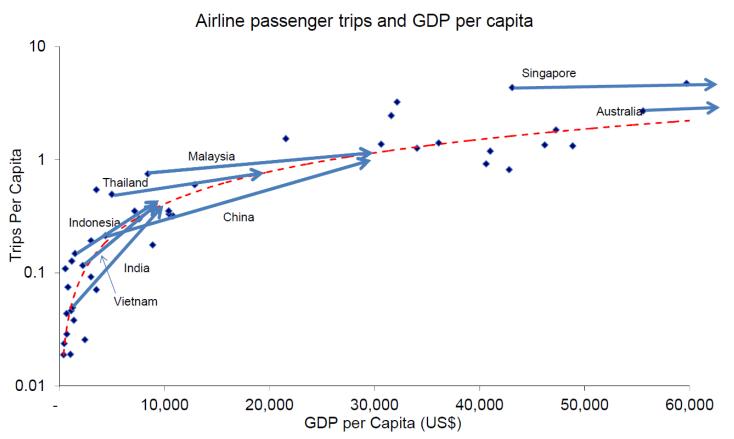
Trip frequency still low in many important markets



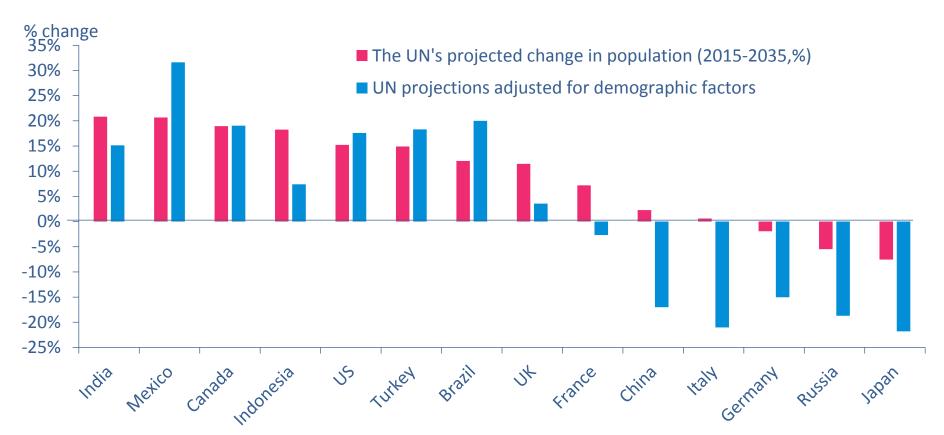
Living standards still have much room for catch-up



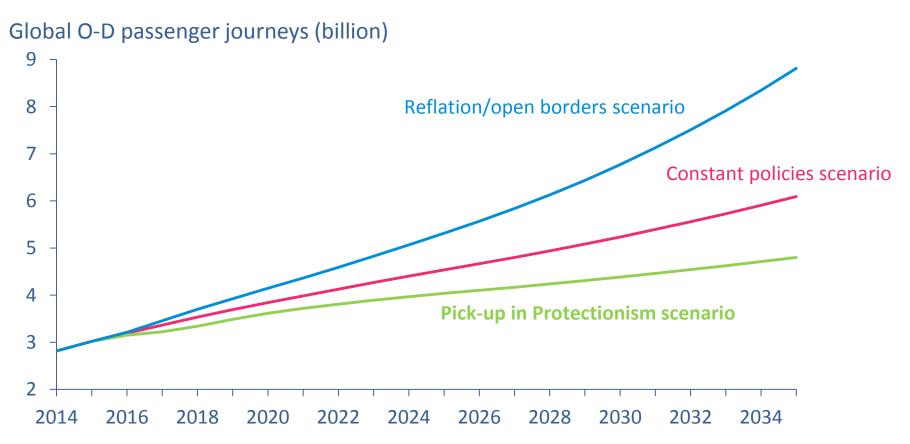
Multiplier effect of development on some key travel markets



Demographics strong in some key markets, adverse in others



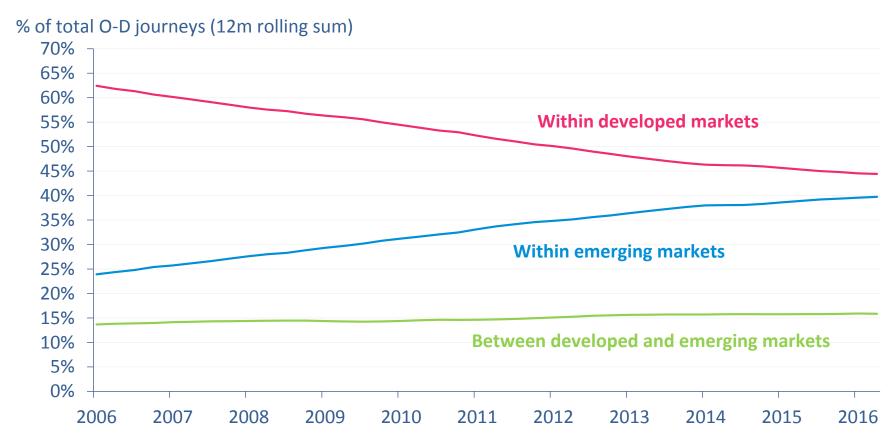
Long-term travel growth even in gloomy macro scenario



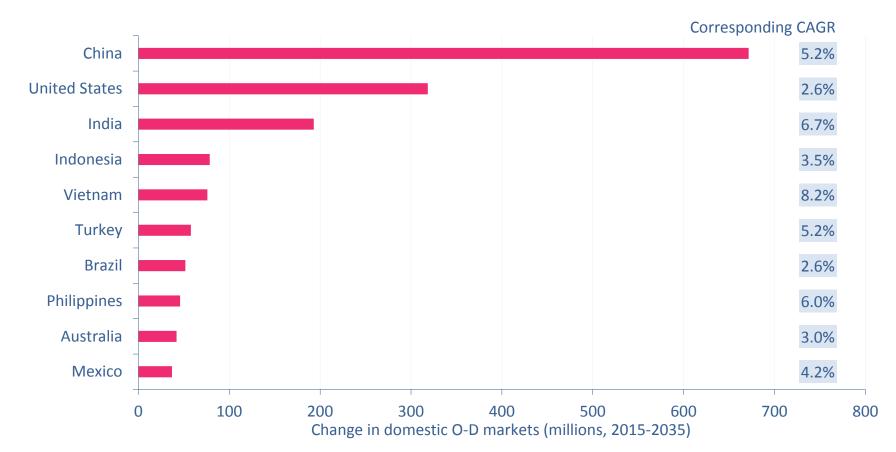
Centre of gravity for aviation moving rapidly East



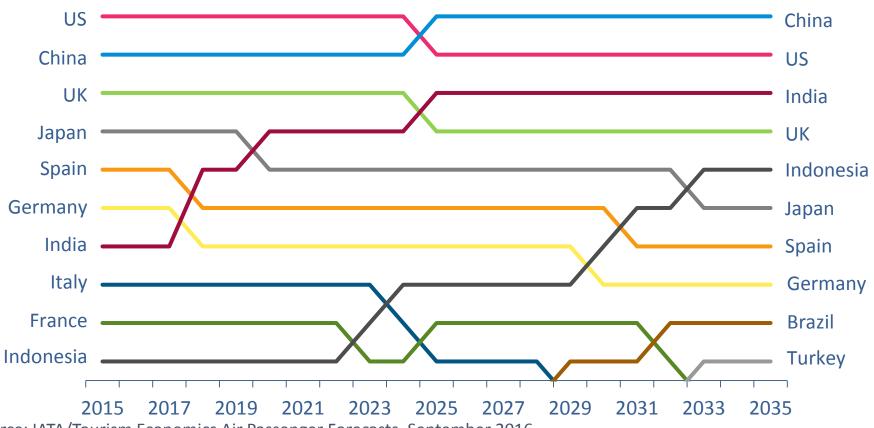
Biggest growth is in EM-EM travel



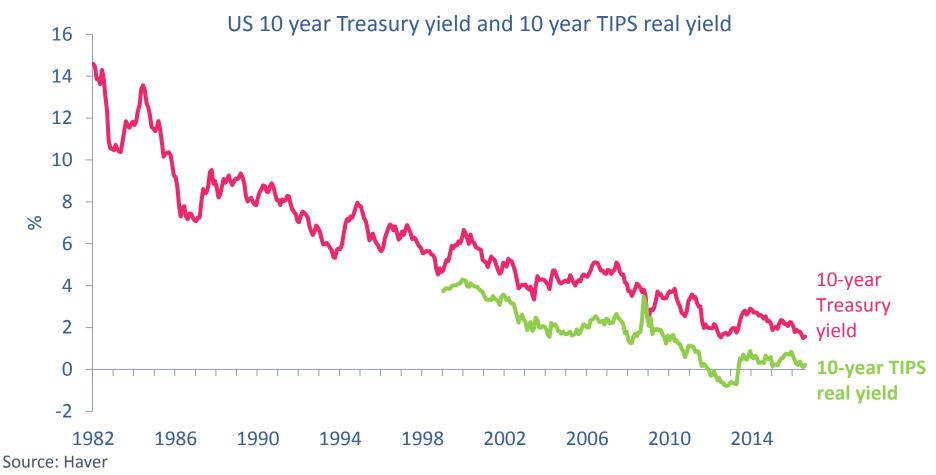
China largest increment, but don't dismiss the US



Significant change in top-10 in air travel over next 20 years



Surely infrastructure will not be a long-run constraint



Climate change policy more of a potential constraint

- ICAO agreement for cap on 'net' CO₂ is good progress
- Longer-term low carbon fuels need to succeed

Airlines financial health less of a constraint



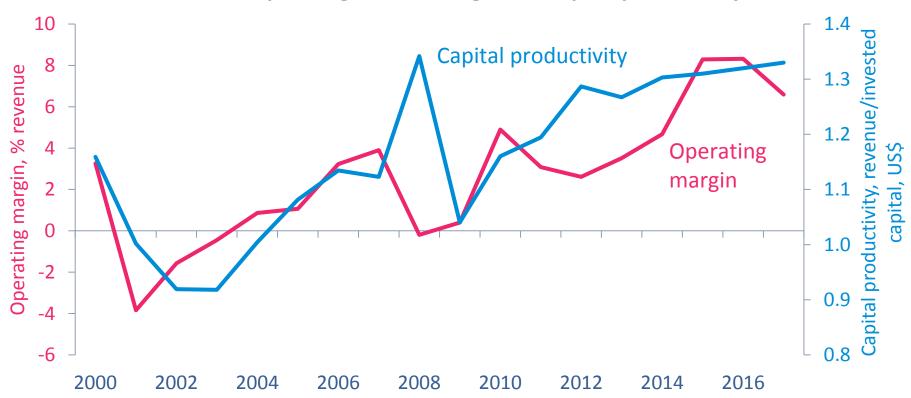
Source: IATA Economic Performance of the Airline Industry – end year 2016 report

Structural change in approach to asset utilization



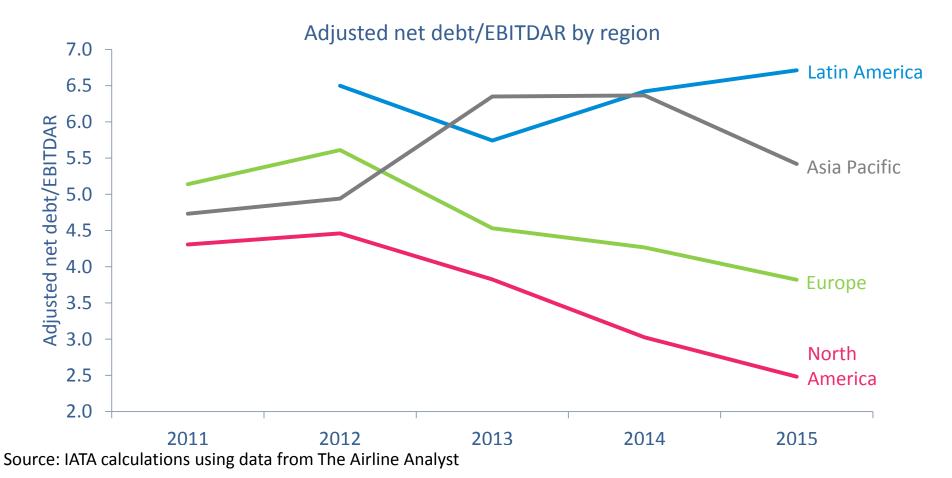
Solid improvement in capital productivity

Airlines' operating or EBIT margin and capital productivity

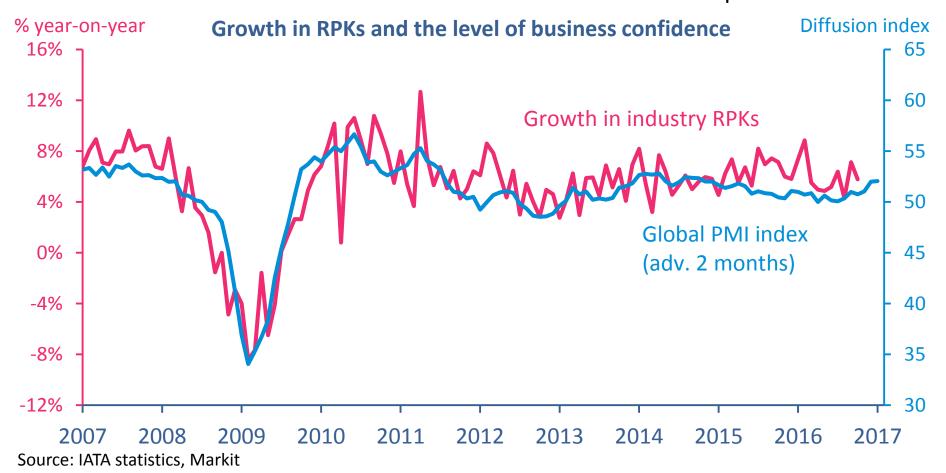


Source: IATA Economic Performance of the Airline Industry – end year 2016 report

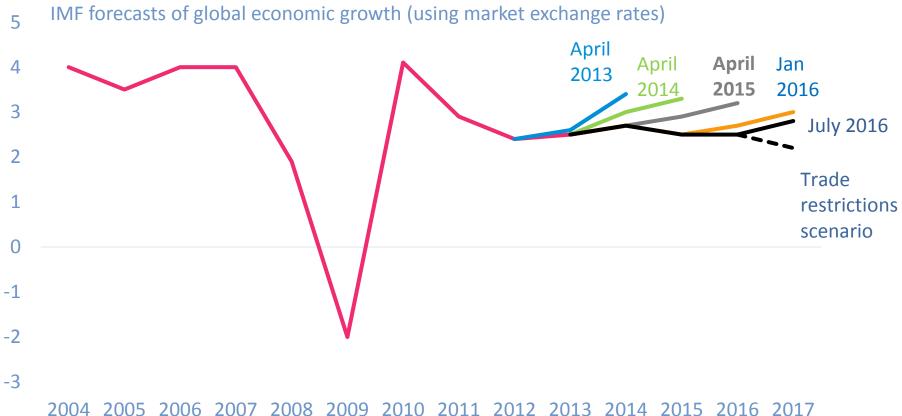
Still a wide spread of performance by region



Short-run economic momentum has turned up



But which direction now for the global economic cycle?

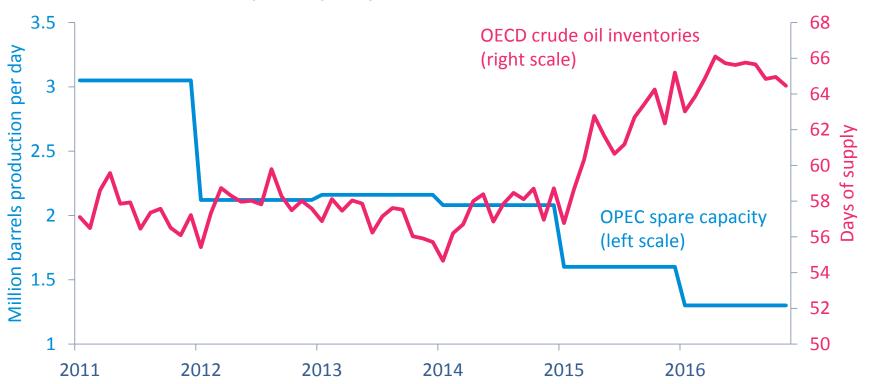


2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017

Source: IMF World Economic Outlook

How strong will up-trend in oil prices be?

OPEC spare capacity and OECD crude oil inventories



Source: Haver

High fuel prices not always bad for airlines

Airline industry ROIC and jet fuel prices



Source: IATA, Platts

To sum up

- A look through the cycle is positive, even with gloomy macro
- Potential for multiplier on trip frequency, for some
- Good demographics, for some
- Centre of gravity moving rapidly East
- Some potential constraints to overcome
- Airline financial health better overall but patchy
- Near-term turbulence from the economic cycle and oil prices

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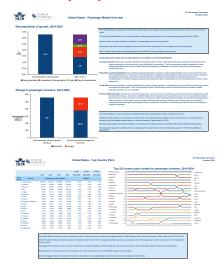


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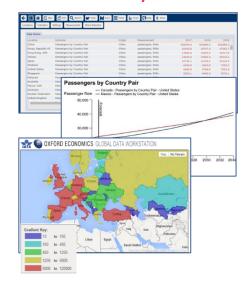
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Online database/webtool



www.iata.org/pax-forecast