

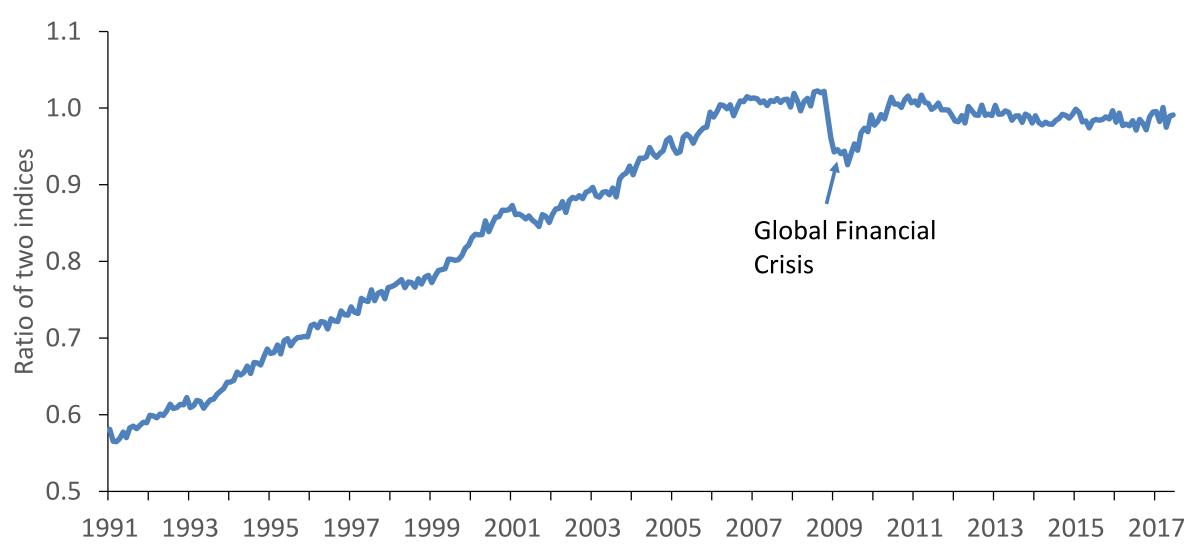
Worrying legacies of the GFC: Unstable politics

"Old" Geopolitics "New" Socio-Economics - State to state conflict Vox Populi Risk - Military build-up - Support for non-mainstream - Nuclear proliferation parties/mass protests - Proxy wars - "Flash mob" mass protests - Disputes over borders + territory Declining trust in elites - Weak + failing states - Income inequality concerns - Referenda, constitutional crises Weak global governance Shifting alliances Isolationism Developed **Terrorism** market Refugee crisis political risk

Source: Tina Fordham, Chief Political Strategist, Citi

Worrying legacies of the GFC: 'soft' protectionism

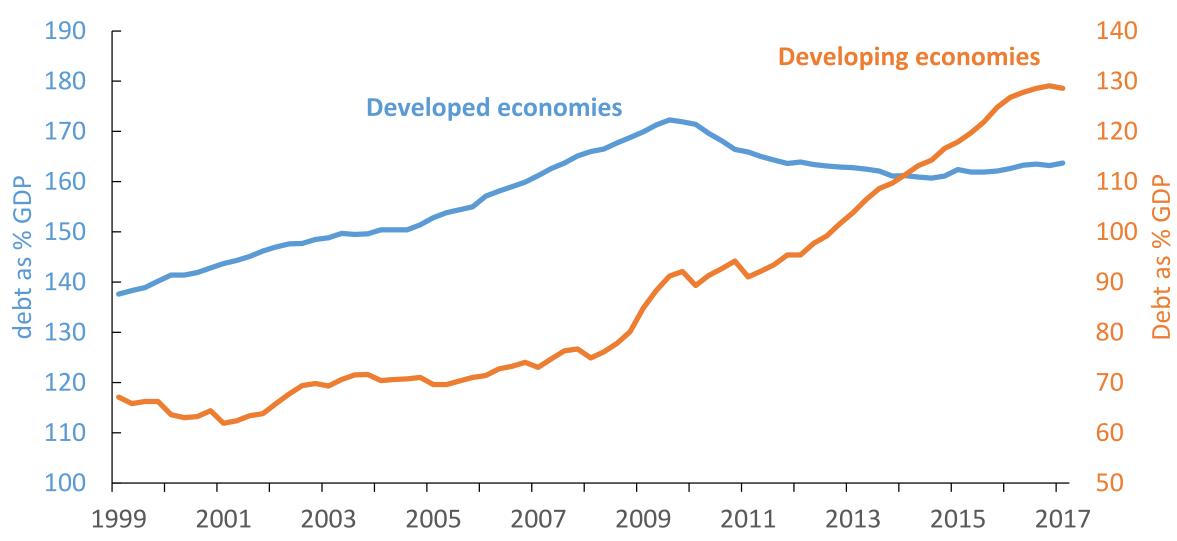
World trade as a ratio of world industrial production



Source: Netherlands CPB

Worrying legacies of the GFC: private debt overhang

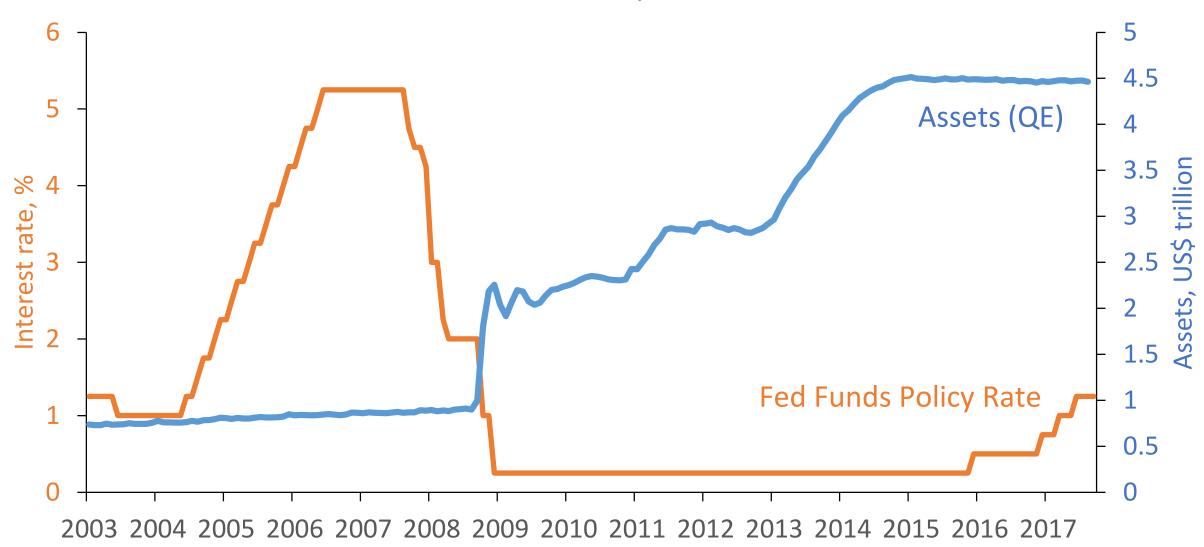
Outstanding debt in the private non-financial sector



Source: BIS

Worrying legacies of the GFC: Central bank assets / QE

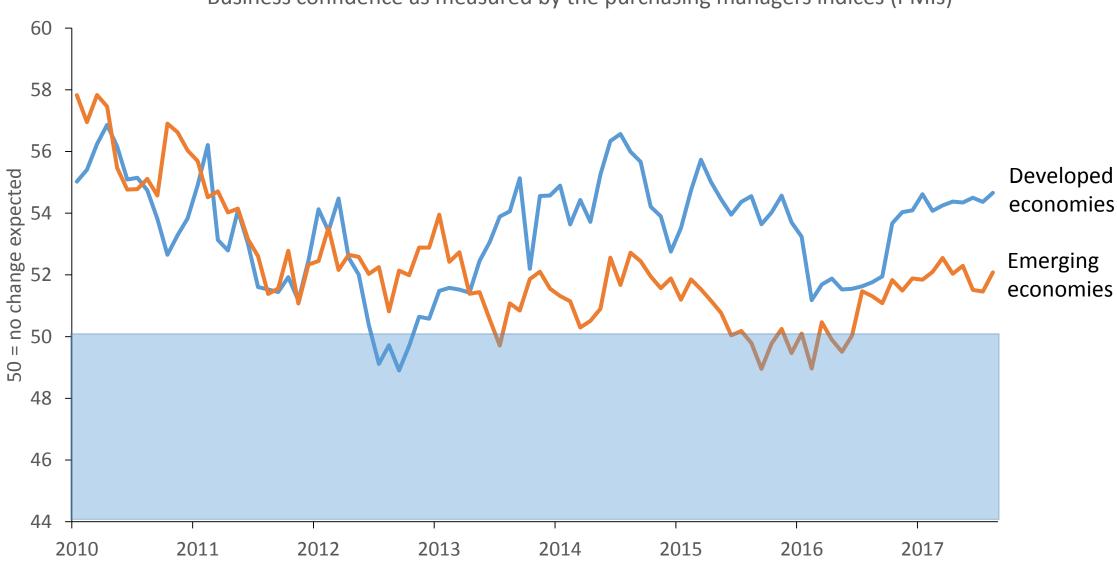
US Federal Funds Policy Rate and Assets



Source: Thompson Reuters Datastream

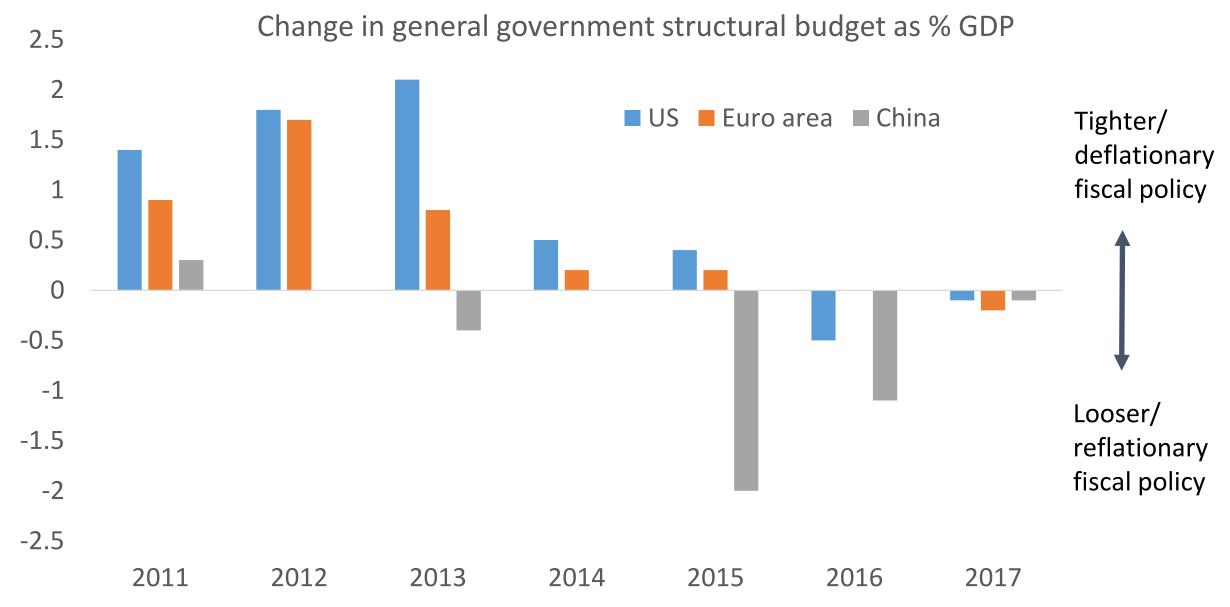
Despite this we have a strong cyclical economic upturn





Source: Markit

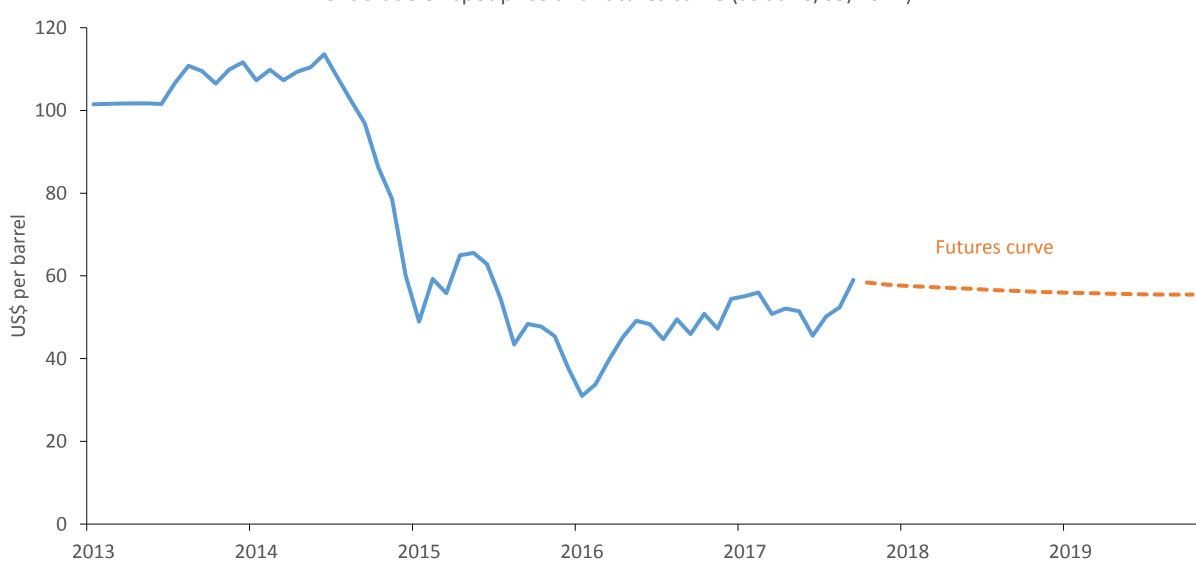
Driven partly by fiscal policies switching from austerity to stimulus



Source: IATA Economics using data from the IMF World Economic Outlook

Oil prices now expected to trend sideways

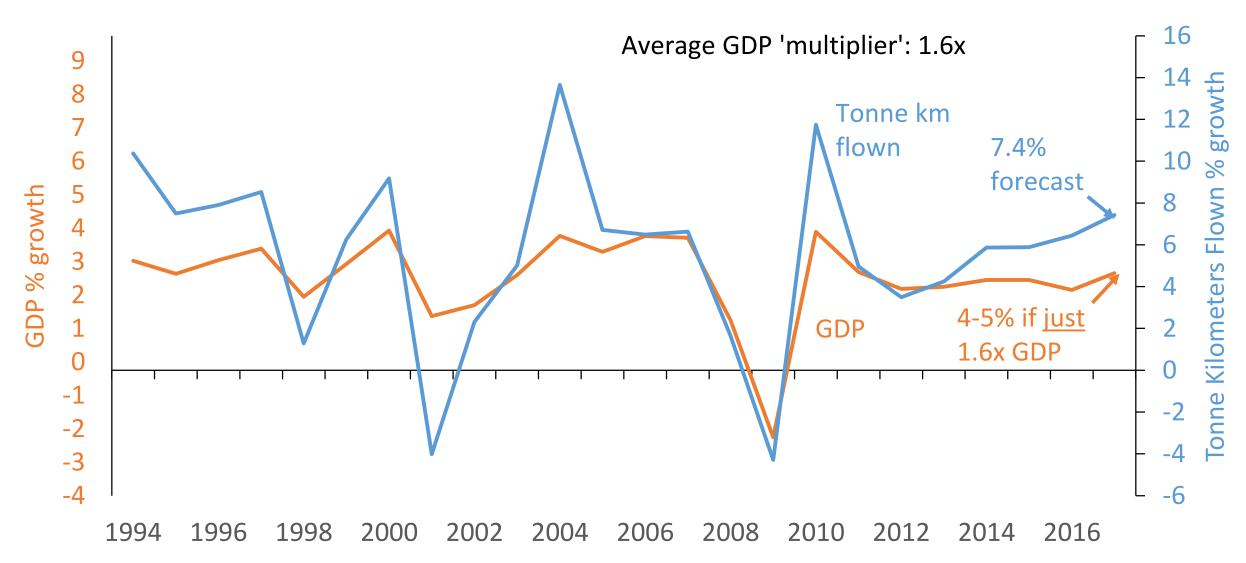
Brent crude oil spot price and futures curve (as at 26/09/2017)



Source: Thompson Reuters Datastream

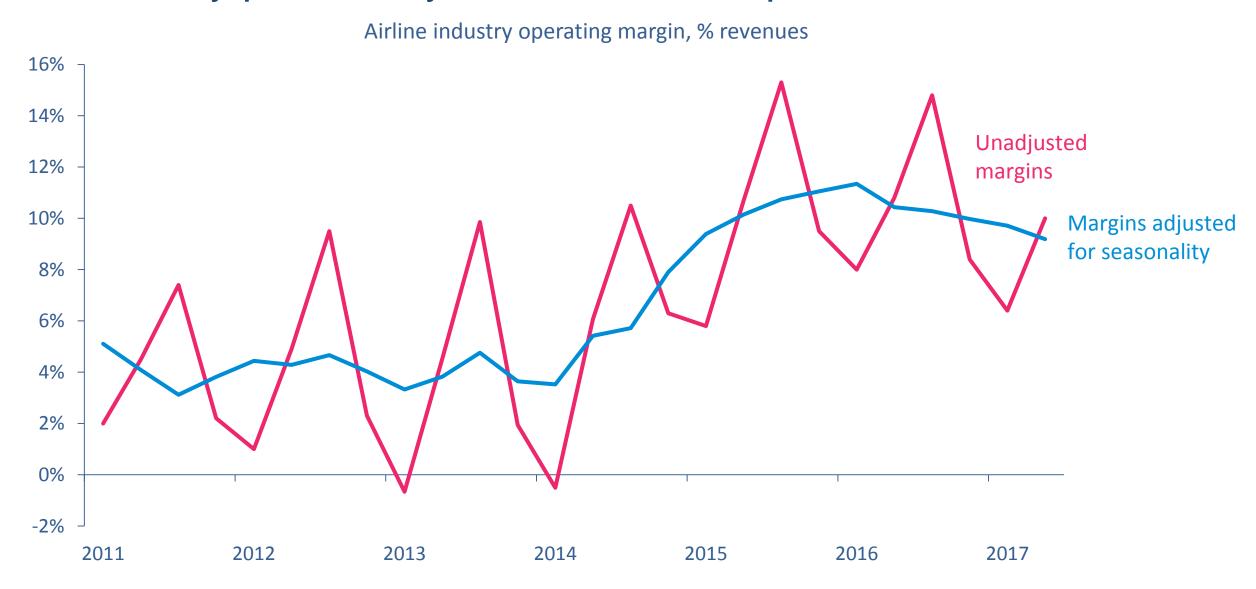
All together generating very strong traffic growth

Growth in Tonne Kilometers Flown worldwide and GDP



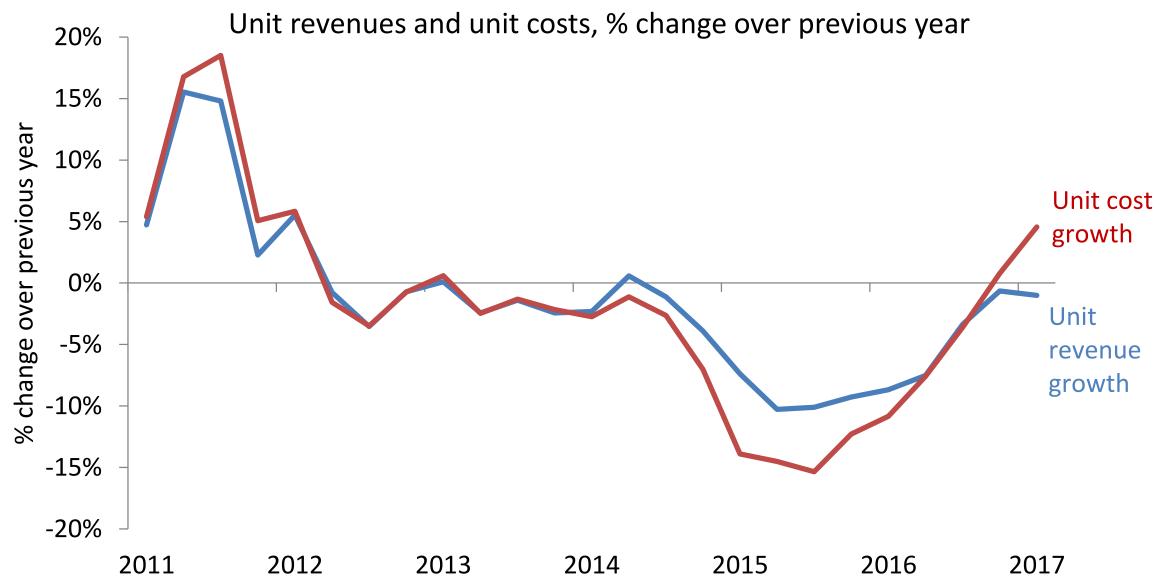
Source: IATA Economic Performance of the Airline Industry, Mid-Year 2017

But industry profitability is down from its peak



Source: IATA Economics using data from The Airline Analyst and airline releases

Unit costs have accelerated



Source: IATA Economics using data from The Airline Analyst

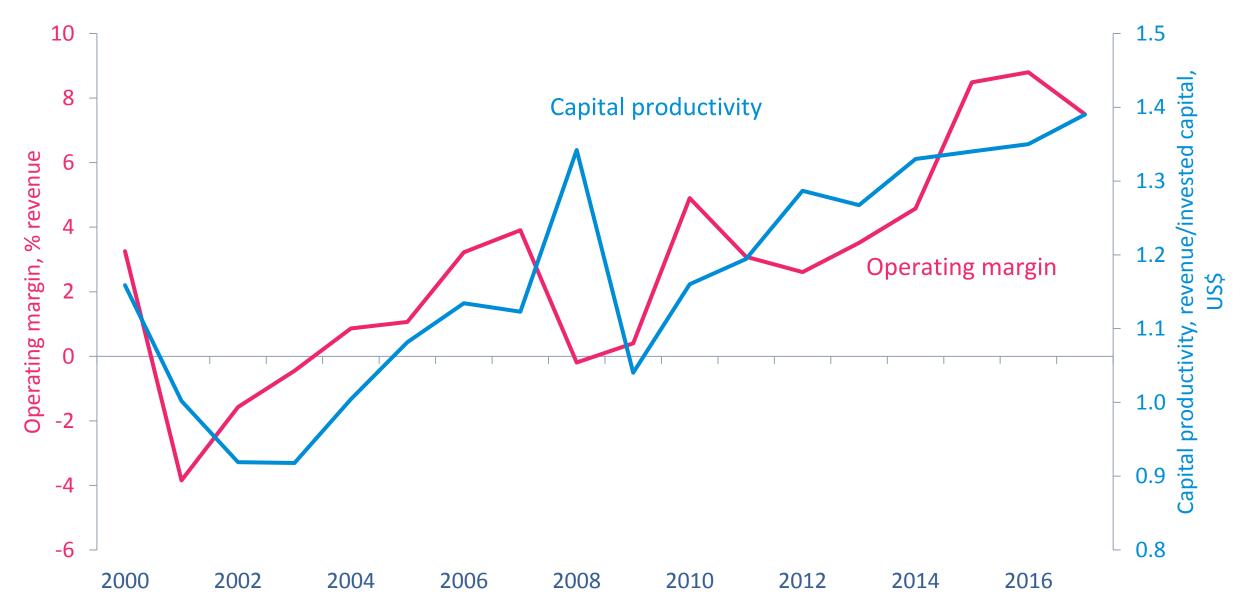
Breakeven rising but it's the gap that drives profitability

Breakeven and achieved weight load factors



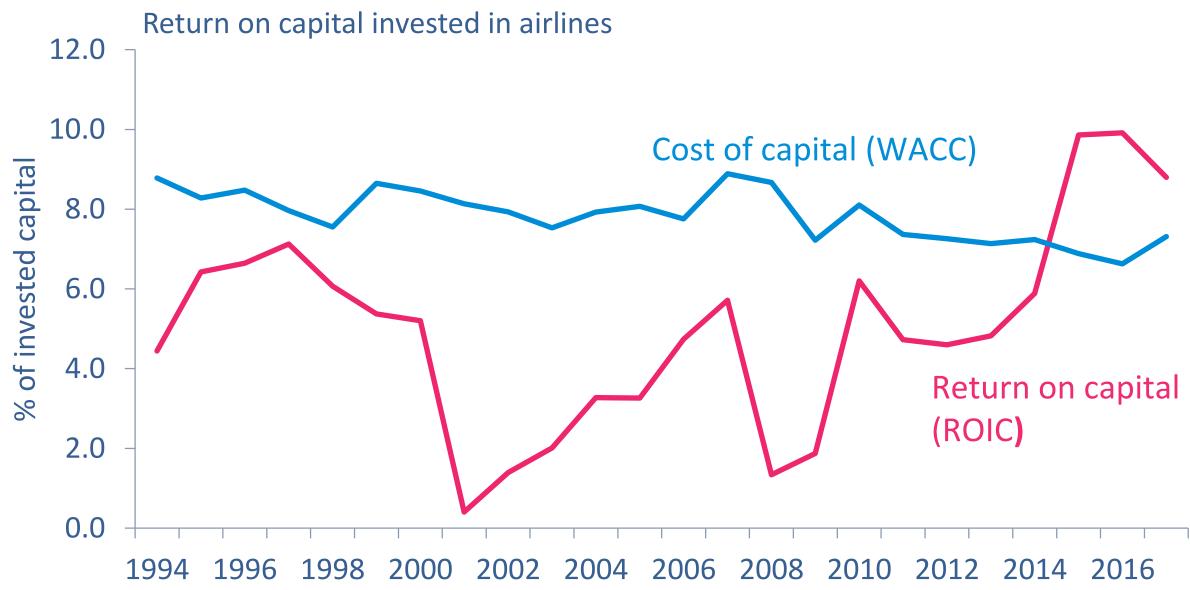
Source: IATA Economic Performance of the Airline Industry, Mid-year 2017 report

Sweating assets matters for ROIC as well as margins



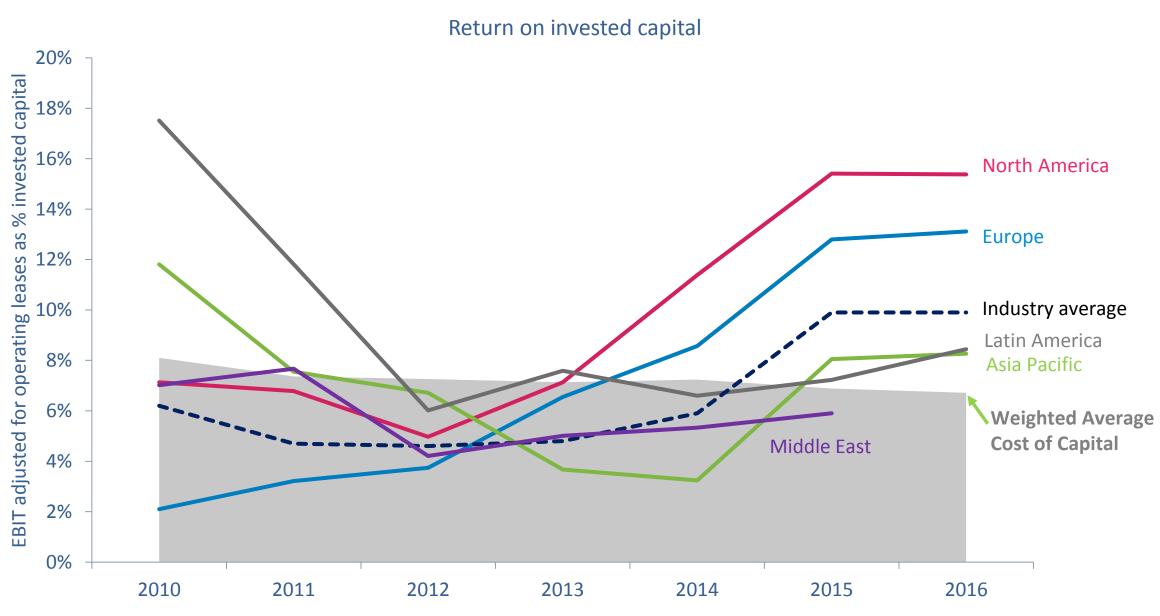
Source: IATA Economic Performance of the Airline Industry, Mid-year 2017 report

Another year of creating value for investors



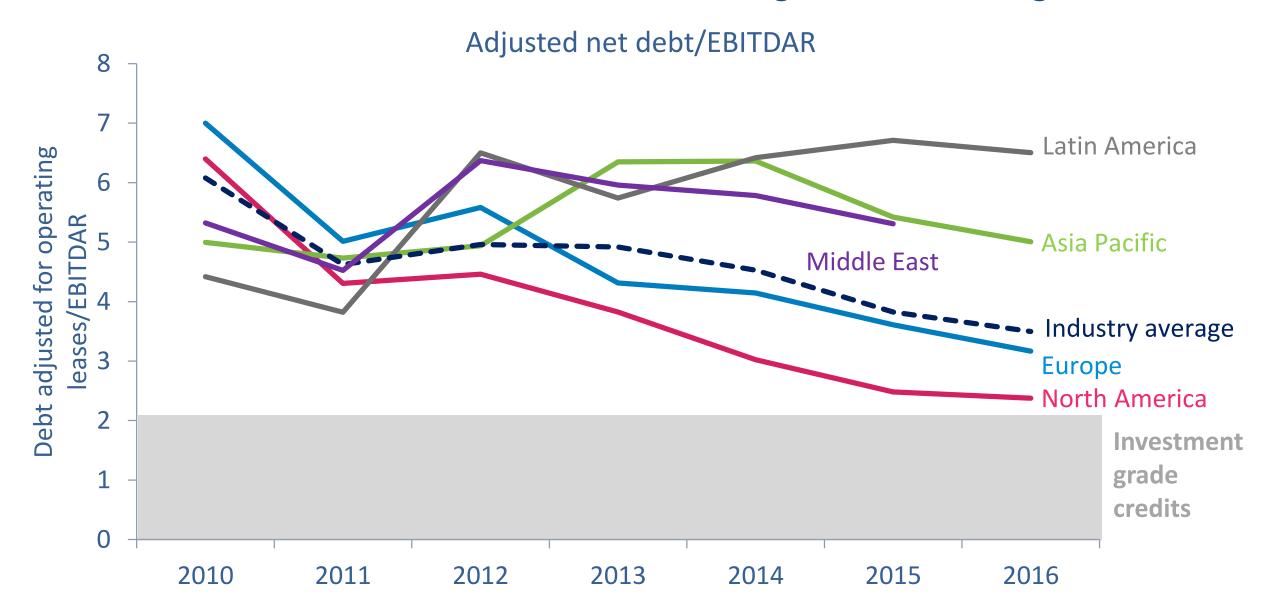
Source: IATA Economic Performance of the Airline Industry, Mid-year 2017 report

Good performance on ROIC is widespread



Source: IATA Economics using data from IATA and The Airline Analyst

But there is still a balance sheet challenge in some regions



Source: IATA Economics using data from IATA and The Airline Analyst



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