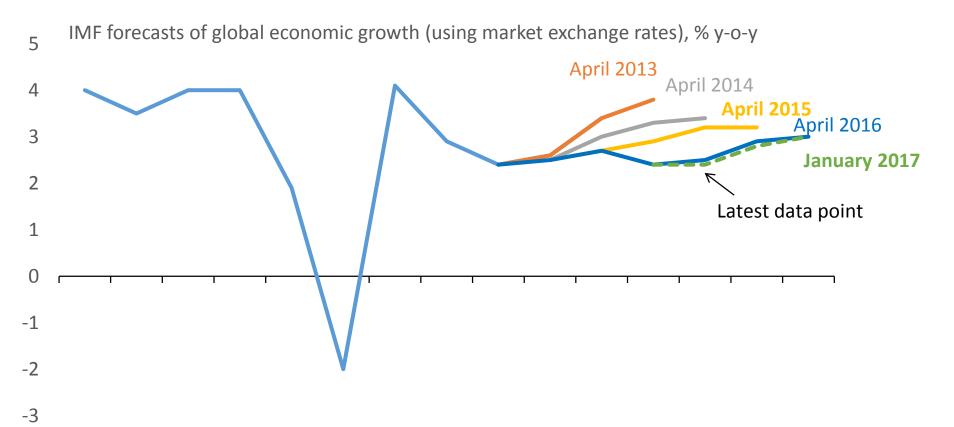


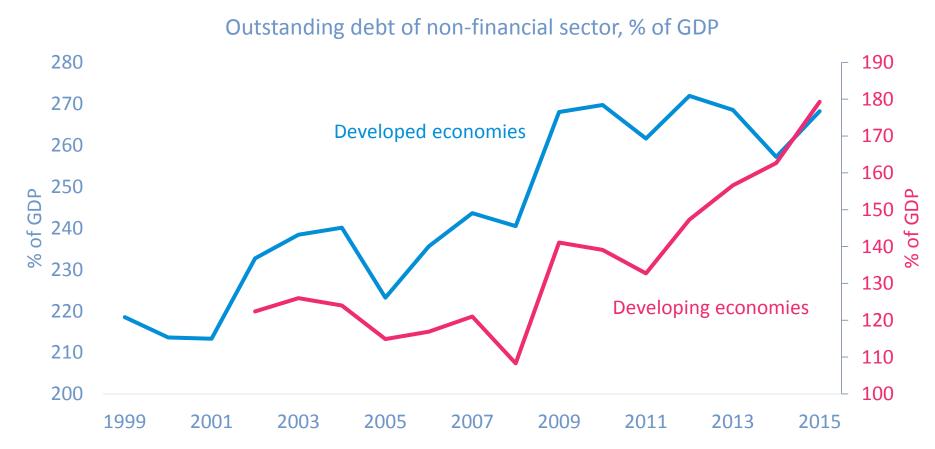
World stuck on low-growth path (IMF consistently wrong)



2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018

Source: IMF World Economic Outlook databases

Partly because of the debt overhang



Source: Bank for International Settlement database

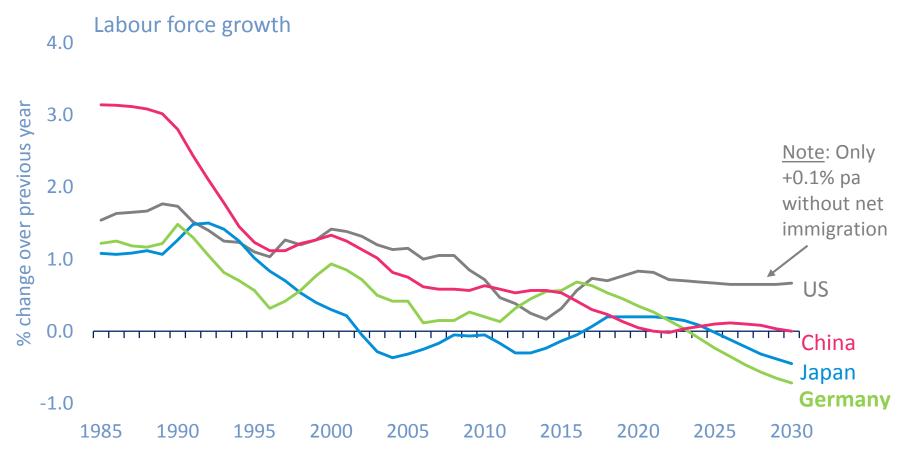
But also the retreat from globalization

World GDP and cross-border trade growth



Source: IMF World Economic Outlook and the World Trade Organization

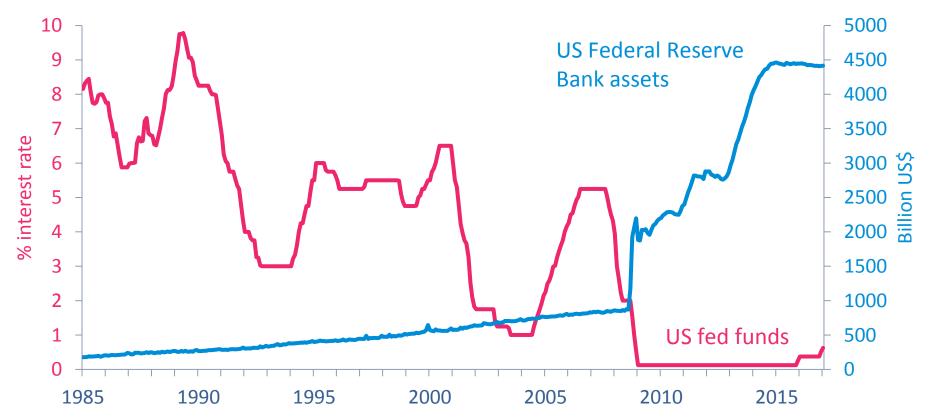
Poor demographics in some major economies



Source: Oxford Economics

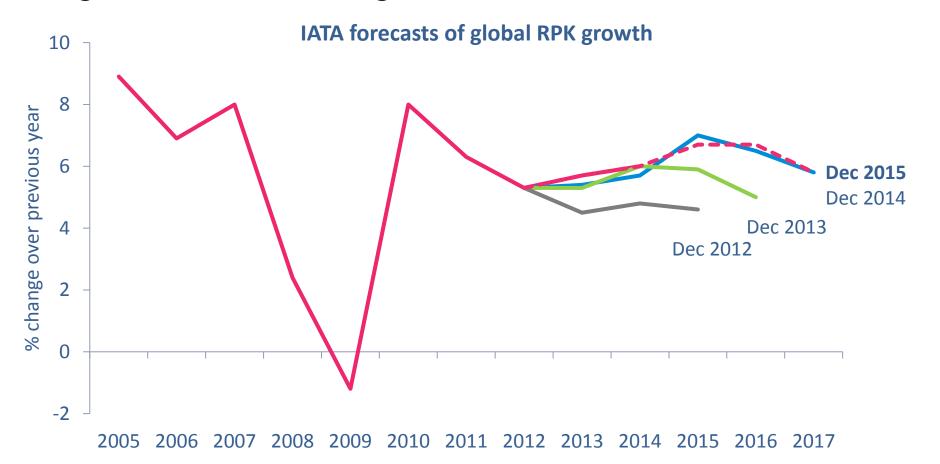
The exhaustion of monetary policies

US federal funds target rate and balance sheet assets



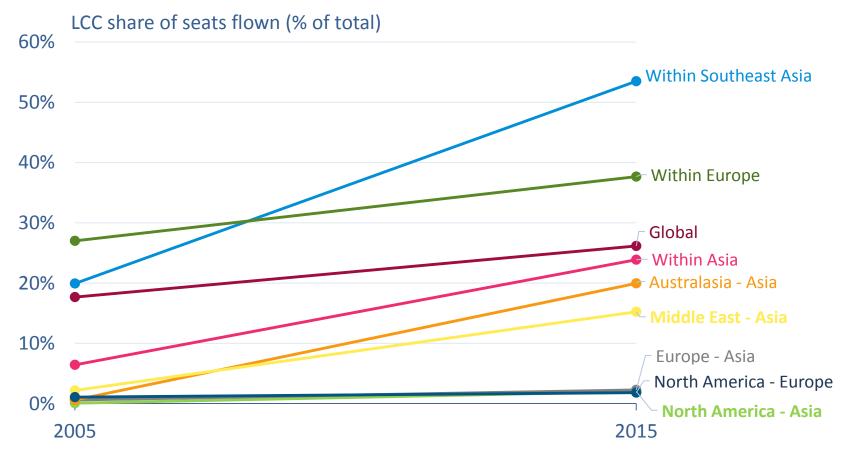
Source: Haver

We got air travel wrong – but under not over-estimated

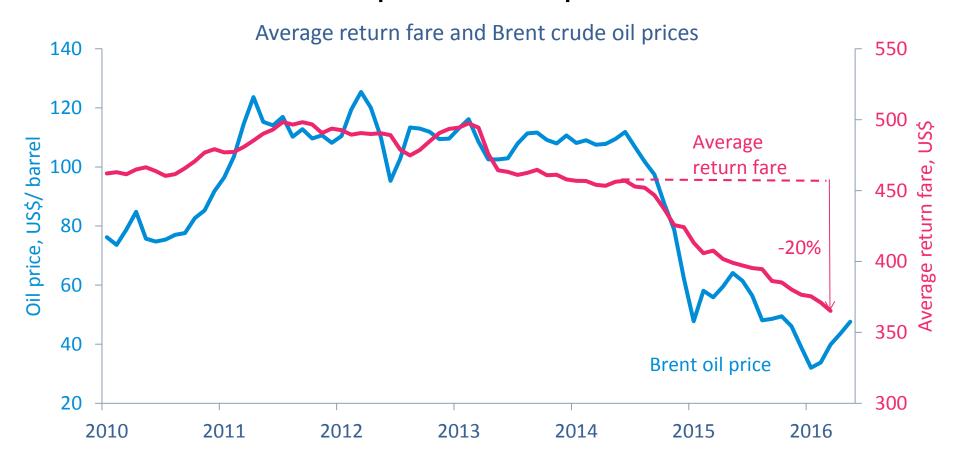


Source: IATA Economic Performance of the Airline Industry

Partly because of price-stimulation from LCC entry

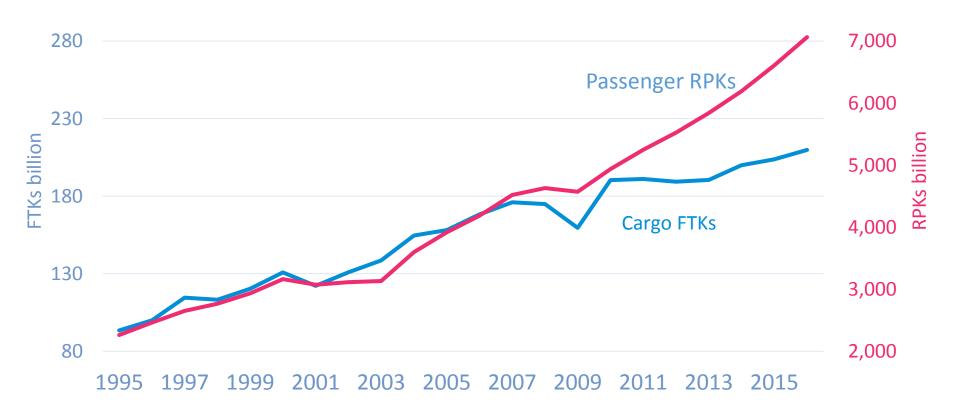


And then because oil prices collapsed



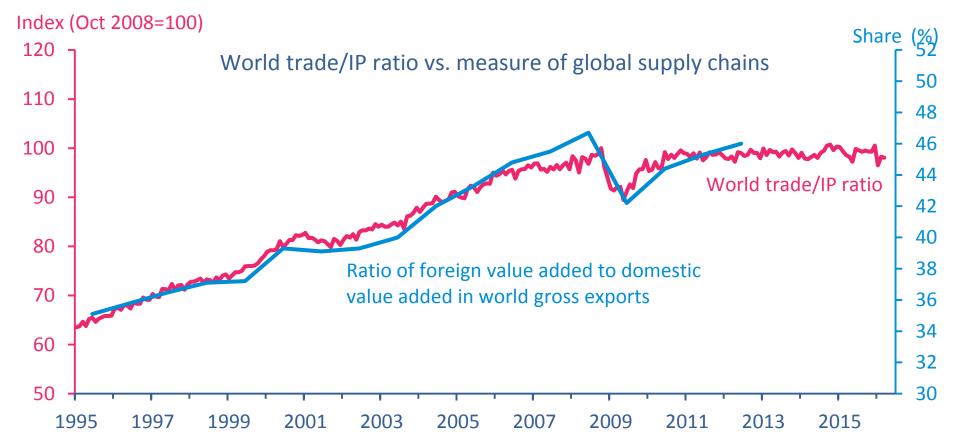
Cargo was a very different story

Air travel and cargo volumes



Source: ICAO, IATA

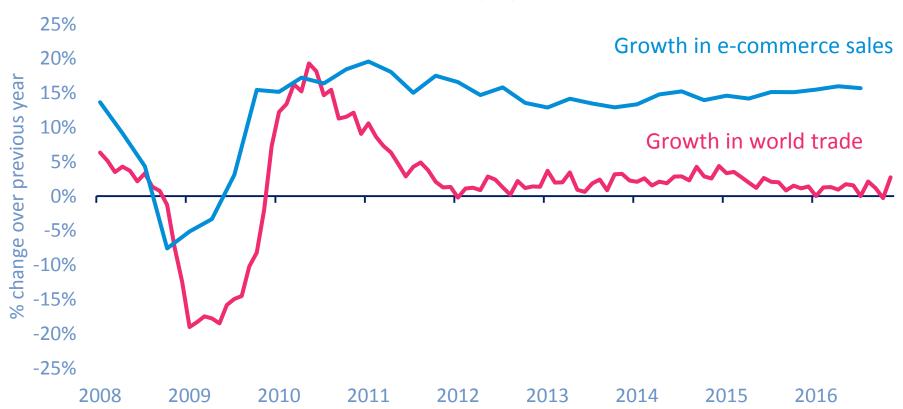
The retreat from globalization was one cause



Source: IATA Economics using data from Netherlands CPB and UNCTAD

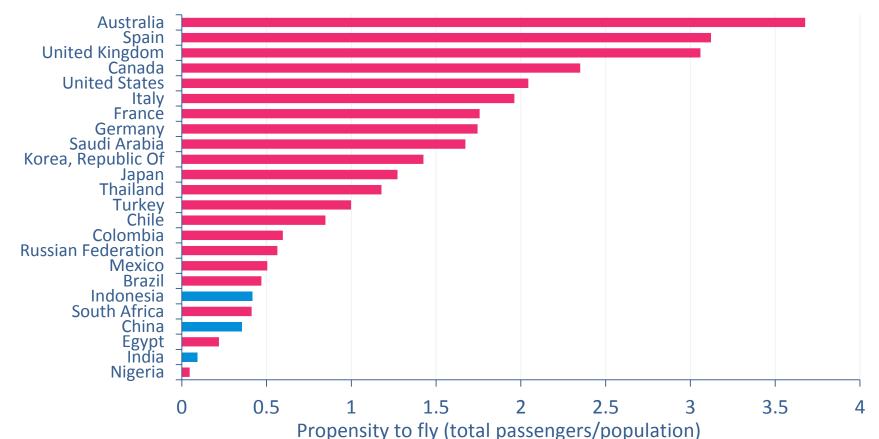
So air cargo is seeking new customer segments

Growth in world trade and (US) e-commerce sales



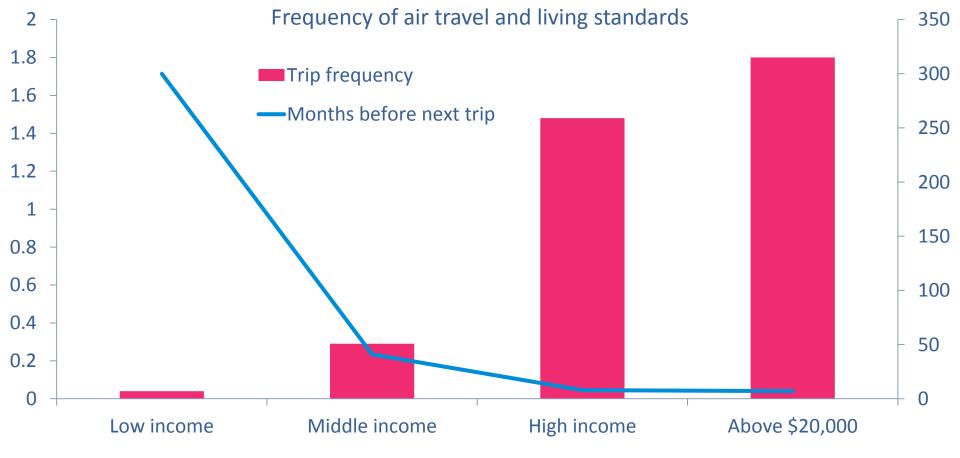
Source: IATA Economics using data from Netherlands CPB and Haver

Still plenty of potential for growth in air travel

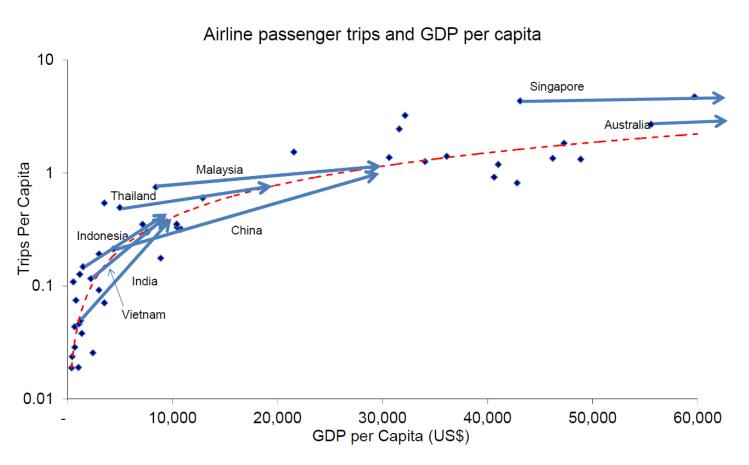


Source: IATA/Tourism Economics Air Passenger Forecasts, September 2016

As living standards rise trip frequency multiplies

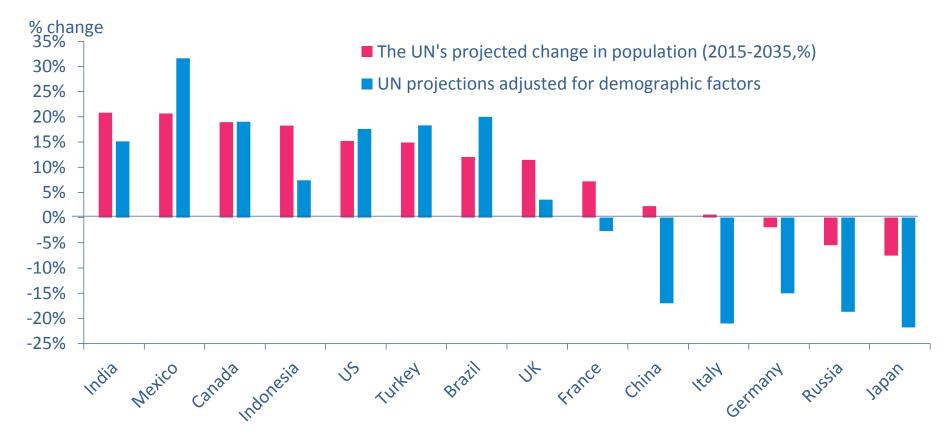


Expect large rises in trip frequency in some key markets



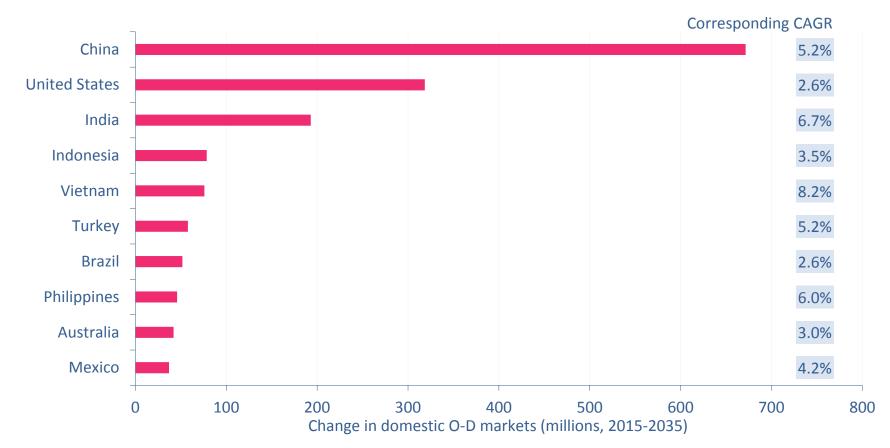
Source: IATA Economics using data from PaxIS+ and Oxford Economics

Of course demographics will also make a big difference



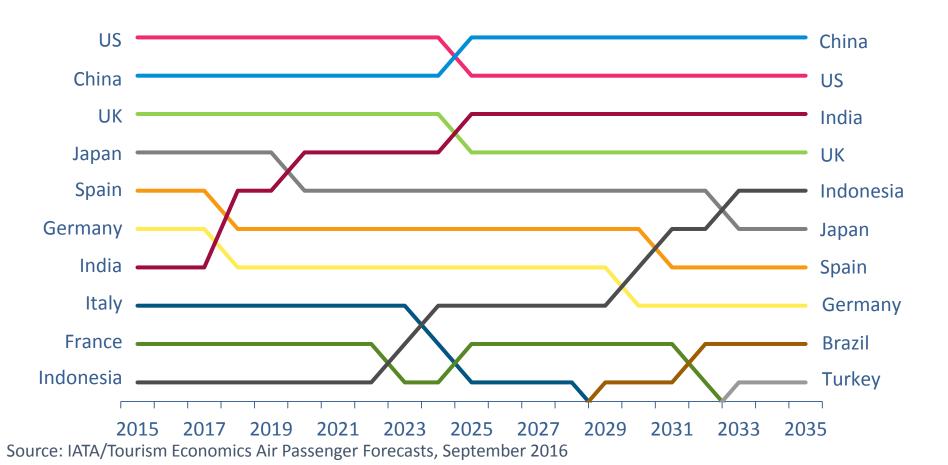
Source: IATA/Tourism Economics Air Passenger Forecasts, September 2016

Biggest incremental growth on domestic markets



Source: IATA/Tourism Economics Air Passenger Forecasts, September 2016

Significant change in top-10 in air travel in next 20 years

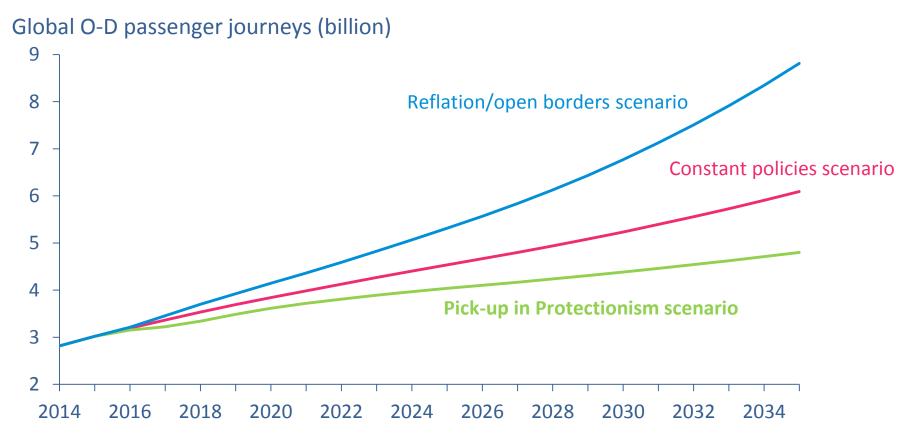


Centre of gravity of air travel shifting fast towards China



Source: IATA Economics using data from PaxIS+

But world could follow quite different paths



Source: IATA/Tourism Economics Air Passenger Forecasts, September 2016

What could go wrong – protectionism?



Donald Trump Vows to Rip Up Trade Deals and Confront China

The New York Times 28 June 2016

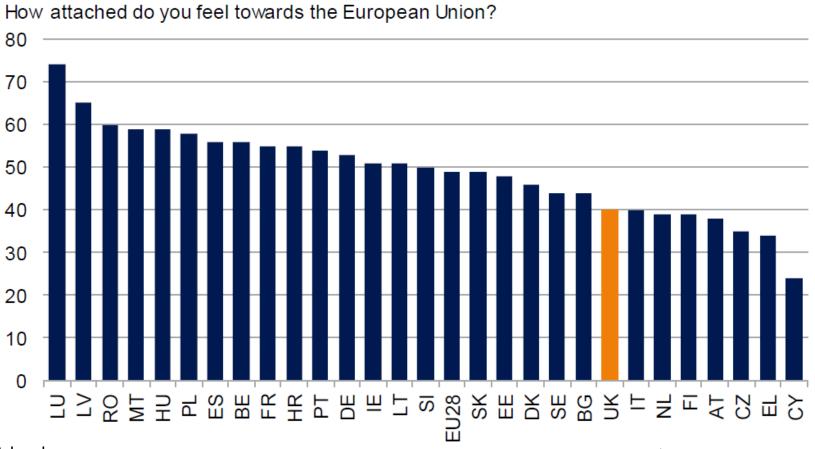
Across Europe, distrust of mainstream political parties is on the rise

Guardian 25 May 2016

Clamour for trade protectionism on rise: Arun Jaitley

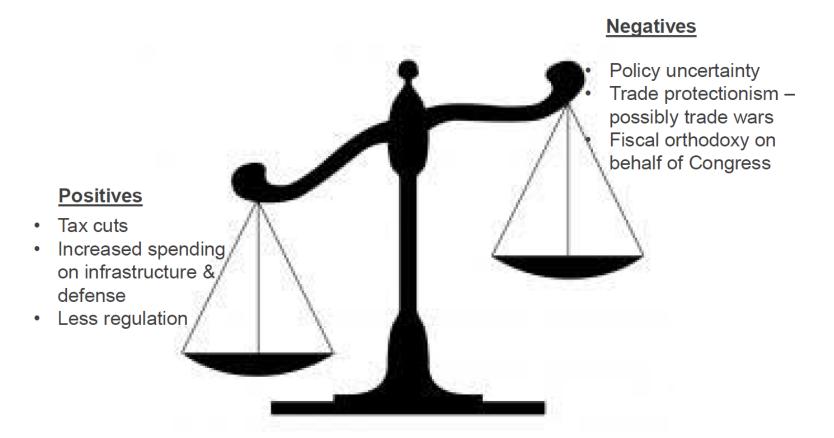
CNBC 13 October 2016

What could go wrong – Brexit and EU instability?

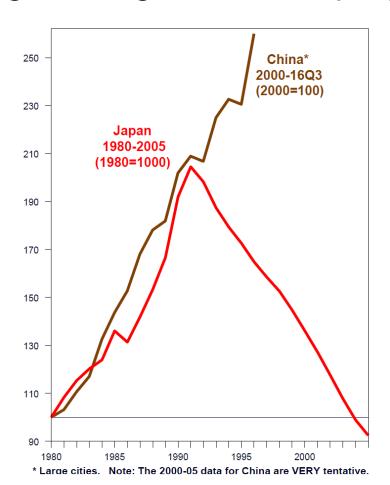


Source: Schroders

What could go wrong – US economic policies?

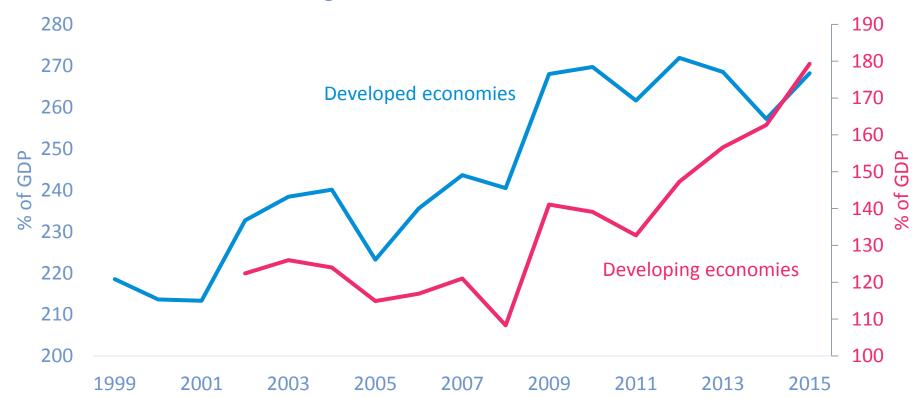


What could go wrong – Chinese property prices



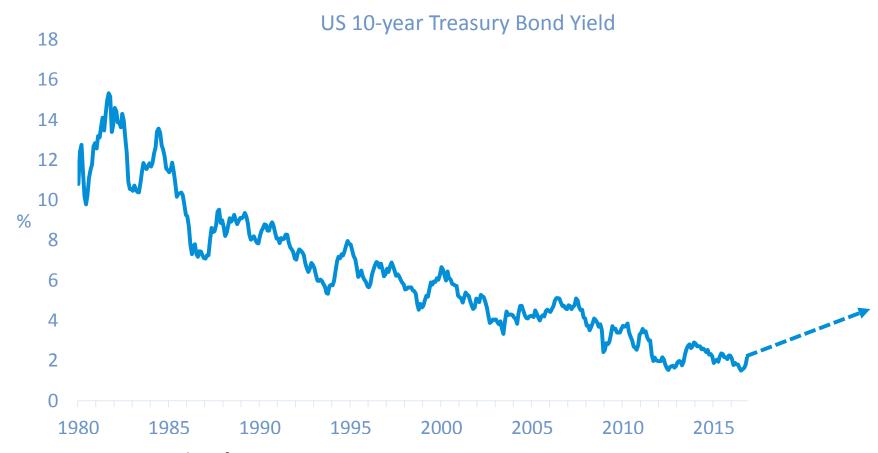
What could go wrong – debt crisis?





Source: IATA using data from BIS

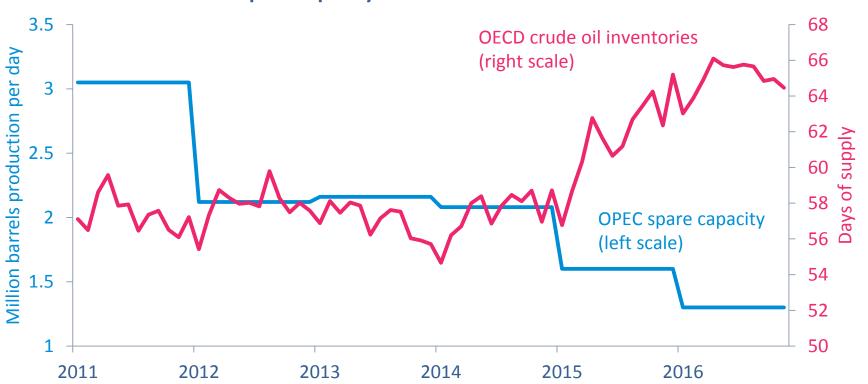
What could go wrong – rising interest rates?



Source: IATA using data from Haver

What could go wrong – oil prices?

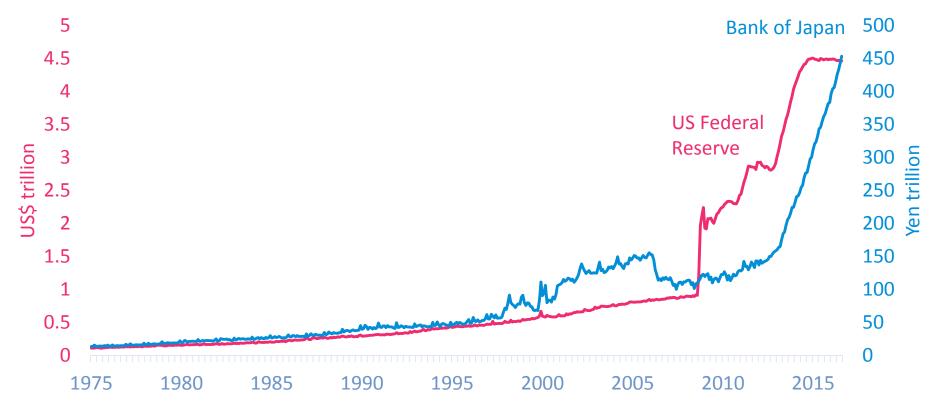
OPEC spare capacity and OECD crude oil inventories



Source: Haver

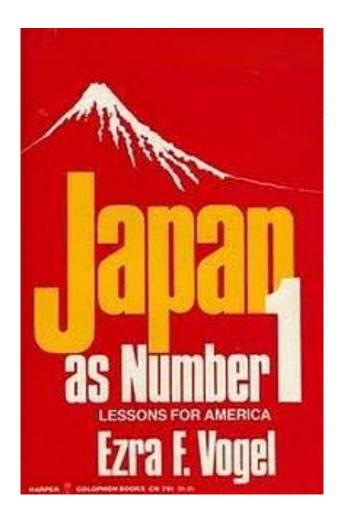
What could go wrong – inflation?





Source: IATA using data from Haver

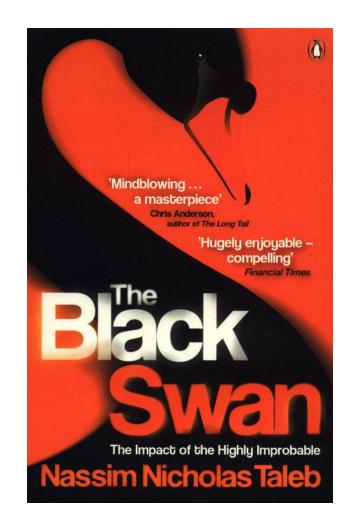
What we were forecasting 20-30 years ago!



Radical uncertainty

The importance of things we do not know we do not know

- LCCs in Europe 20 years ago?
 - 9/11 15 years ago?
 - Dubai No 1 10 years ago?
 - Brexit 5 years ago?
 - Commercial drones?
 - Virtual reality?
 - Data aggregators?



What to do in the face of radical uncertainty?

- Create options
- Create flexibility

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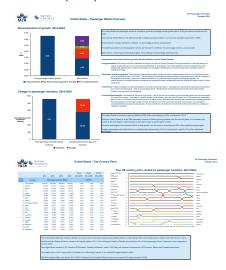


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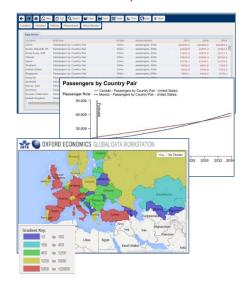
Global Report



Country Reports



Online database/webtool



www.iata.org/pax-forecast