

# IFRS 16, Leases

Industry Accounting Working Group

Ask the Experts





## **Panel of Experts:**

What are the industry's key IFRS 16 implementation issues?

#### **Moderator:**

Thomas Egan, Industry Accounting Working Group Accounting Technical Expert, IATA

#### **Panelists:**

John Vierdag, Director Administrative Organization, KLM Royal Dutch Airlines

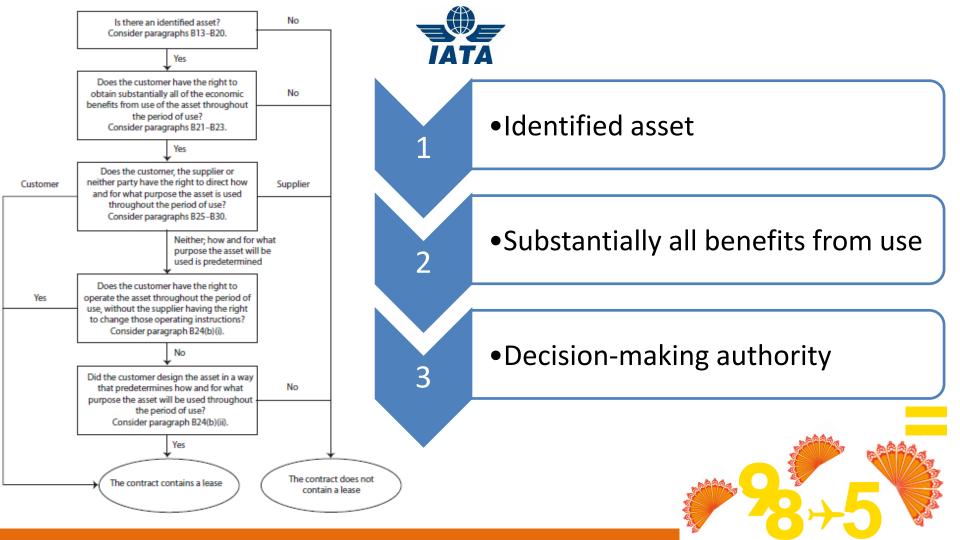
Bernardo Rücker, Partner, Head of Accounting Advisory Services, KPMG España

Erhan Yesilkaya, Financial Control Manager, Turkish Airlines

## IFRS 16, Leases

Agreements at Airports







# Agreements likely to be leases

- Exclusive use hangars
- Airline controlled office space
- Airline dedicated lounges

Agreements unlikely to be leases

- Shared facilities such as gates, check-in counters and baggage claim areas
- Assets with right of substitution







## Airport Service agreement terms

- Variable payments most common
- No financial liability for variable payments if based on number of passengers, but still as lease if other criteria is met

## What is the identified asset?

- Issue arises around terminals or areas dedicated to a single airline
- Must be identified in the contract with exclusive use and no genuine right of substitution

## Who controls the asset?

• Issue is "control to generate benefit from use of the asset"

IF AIRLINE IS
CHARGING AN
AIRPORT SERVICE FEE
ARE THEY A
COLLECTION AGENT
AND THE PASSENGER
THE CUSTOMER?





#### What is the FX mismatch issue?

- Large part of lease commitments are in USD
- For non-USD functional currency airlines with USD leases the ROU asset will be recorded at the rate at the lease start date but the lease liability will revalue under IAS 21
- Results in significant volatility in financial result
- Entities where functional currency pegged to USD not impacted
- Economic risk always existed!



#### Possible solutions

### How are airlines dealing with the issue?

- Cash flow hedge
- Derivatives
- Structuring options
- Other alternatives



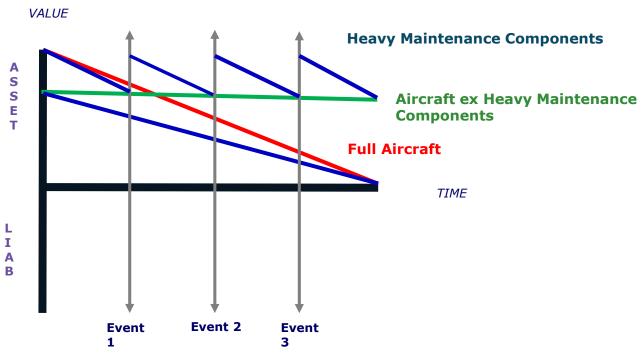
#### **Accounting for heavy maintenance**

Leased Aircraft and Engines (lease accounting under IFRS 16)

**World Financial John Vierdag Symposium** Madrid, September 20th, 2018



#### **Componentization of Heavy Maintenance – owned aircraft/engines**

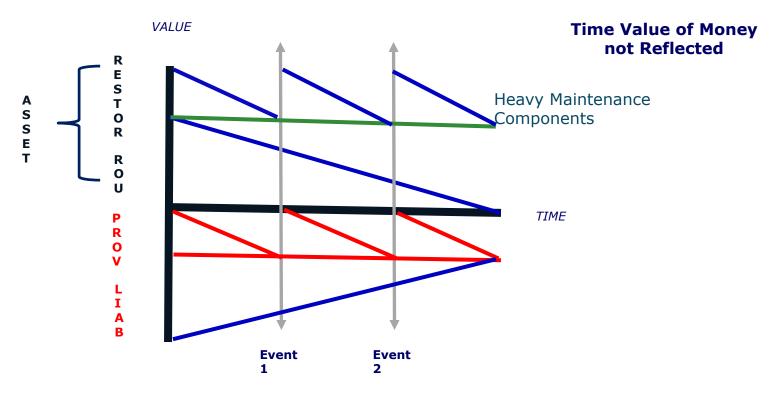


Alternatives include "expense as incurred" as part of a portfolio of aircraft



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#### **Accounting for Heavy Maintenance – leased aircraft/engines (IFRS 16)**



Alternatives include expense as incurred with any provision required for restoration compensation



