



08h30	Welcome Tony Concil , Vice President, Corporate Communications	14h45 – 15h15	Air Cargo Trends and Opportunities Brendan Sullivan , Global Head of Cargo
08h35 – 10h30	Scene Setting Willie Walsh , Director General		Julia Seiermann , Head of Industry Analysis
	Supply Chain Study Highlights Stuart Fox , Director, Flight and Technical Operations	15h15 – 15h45	COFFEE BREAK
	2026 Outlook Marie Owens Thomsen , SVP Sustainability and Chief Economist	15h45 – 16h30	Hot Topics Opportunities in Digital Identity Gabriel Marquie , Head Digital Identity Louise Cairney , Head Customer Experience and Facilitation Nick Careen , SVP Operations, Safety and Security
10h30 – 11h00	COFFEE BREAK		
11h00 – 11h45	Progressing Towards Net Zero Carbon Emissions by 2050 Marie Owens Thomsen , SVP Sustainability and Chief Economist	16h30 – 17h00	Latest Developments in Payments Thierry Stucker , Director Industry Payment Programs
11h45 – 12h30	Industry and Regulatory Affairs Priorities Thomas Reynaert , SVP External Affairs		
12h30 – 14h00	LUNCH		
13h15 – 14h00	Deep Dive Workshop: SAF Feedstock Study Preeti Jain , Head, Net Zero Research and Programs Doug Phillips , Manager Life Cycle Evaluation		
14h00 – 14h45	Safety and Operations Update Nick Careen , SVP Operations, Safety and Security		